

Township of Teaneck Proposed 2012 Municipal Budget

Proposed 2012 Municipal Budget

Budget Preparation Process

- 1. Auditor's Revenue and tax levy cap projections
- 2. Department Head Requests
- 3. Manager/CFO Review
- 4. Manager/CFO/Department Head Public Hearings
- 5. Public Input at Council Meeting

Proposed 2012 Municipal Budget

Budget Preparation Process

- 6. Manager/CFO final review
- 7. Manager's presentation of proposed budget to Council
- 8. Council review and public hearings
- 9. Auditor's review and recommendations
- 10. Council introduction of budget by revised date of February 29, 2012 (Statutory date is February 10, 2012)
- 11. Hearing and adoption of budget by revised adoption date of April 20, 2012 (statutory date is March 20, 2012)

Assumptions

2012 Budget is dependent upon:

- Fund balance (surplus) for 2011
- 2011 Municipal Revenues' Analysis and 2012 Anticipations
- Reserve for uncollected taxes
- State Aid allocations for 2012
- Receipt of Municipal Information Sheet
- BCUA Sewer Increase (3.5%)

Proposed 2012 Municipal Budget

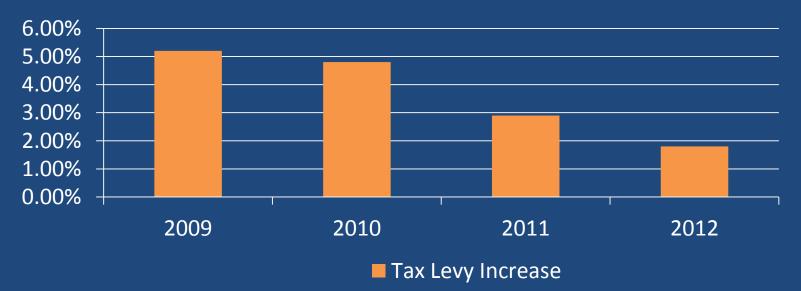
Projected Increase:

Average home assessed at \$465,300 Increase in Taxes Per year: \$70 Per month: \$5.83 Per Week: \$1.35 Per Day: \$.19 or 1.8% No Tax Levy Cap Issue

Budget or appropriations increased 0.42% or \$277, 533

Tax Levy Increase Comparison

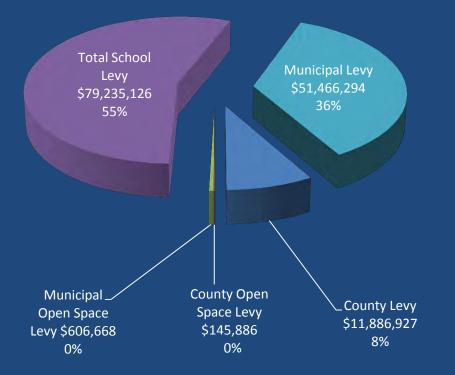
- 2009 Tax Levy Increase was 5.2%
- 2010 Tax Levy Increase was 4.8%
- 2011 Tax Levy Increase was 2.9%
- 2012 Tax Levy Increase proposed 1.8%



2011 Tax Breakdown

Tax Breakdown

Total Property Taxes: \$143,340,880



- Proposed budget refers to municipal portion of taxes only
- All taxes collected by the municipality for the taxing entity

 Taxes forwarded to taxing entity biweekly/quarterly

2012 Proposed Budget (7) Budget Appropriation Categories

Total: \$65,999,114

Salaries & Wages \$33,724,784 51%

> Other Expenses \$19,892,089 30%

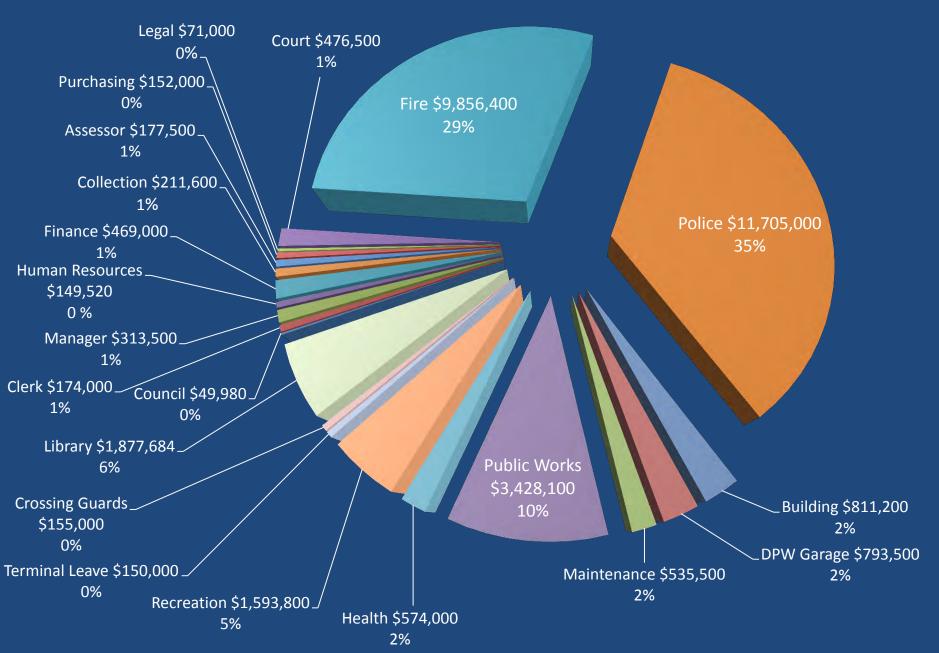
Funds For Matching Grants \$36,000 0% Reserve For uncollected taxes \$3,068,000 5%

Capital Improvement Fund \$326,740 0%

Deferred & Statutory \$7,070,622 11%

Debt Service \$1,880,879 3%

(1) Proposed Salaries & Wages Total: \$33,724,784



Salary & Wage Increases Required by Contract

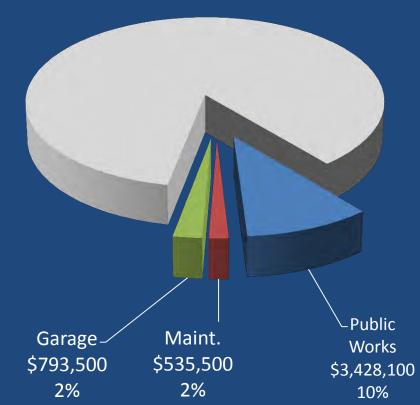
Under Contract \$10,987,644 33% Under Binding Arbitration Contract \$20,746,618 61%

> Only 6% of salary & wages or \$1,990,522 Not under required Contract increase

Total: \$33,724,784

Salaries and Wages Summary and Recommendations

Department of Public Works (DPW)



2012 Recommendations

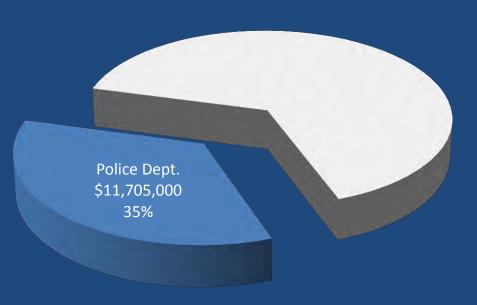
- Hire (3) laborers
- Promote (1) Laborer to Mechanic's Helper
- Promote (1) Laborer to Maintenance Repairer
- Promote (1) Laborer to Truck
 Driver
- Promote (6) Laborers to Truck
 Driver due to previous
 retirements

Total: \$4,757,100

Salaries and Wages Summary and Recommendations

Police



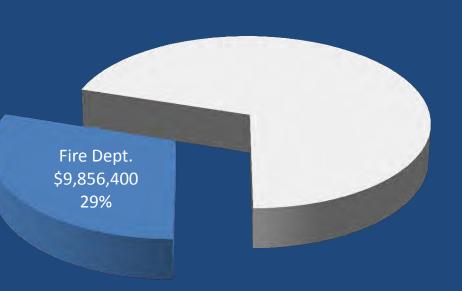


- Authorized strength via ord.
 (115) uniformed officers
- Maintain strength at (96) sworn officers
- Current staffing level is (92) officers
- Hire (5) Civilian Dispatchers for Police/Fire Consolidated Center

Salaries and Wages Summary and Recommendations

Fire

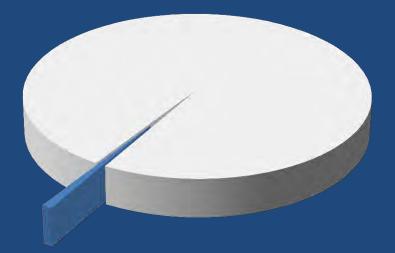
2012 Recommendations



 Maintain Fire Department at 93 uniformed Fire Fighters

Salaries and Wages Summary and Recommendations

Manager's Office



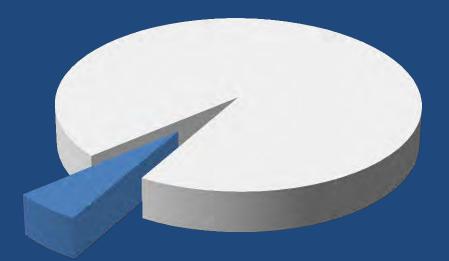
2012 Recommendations

- Do not fund Deputy Manager position in 2012, consider for 2013
- Additional funds for temporary/part-time staff in Clerk's Office

Manager \$313,500 1%

Salaries and Wages Summary and Recommendations

Recreation Department



Recreation \$1,593,800 5% **2012** Recommendations

- Hire (1) part-time driver for Senior Division
- Hire additional instructors for Senior Div. to increase course offerings and reduce waiting lists

Salaries and Wages Summary and Recommendations Terminal Leave Trust

Funding @ 150k due to past and future retirement obligations

Salaries and Wages Summary and Recommendations

Overtime

| Dept. | 2012 | 2011 | Change % | Change \$ |
|--------|-----------|-----------|----------|-----------|
| Fire | \$400,000 | \$300,000 | 25% | \$100,000 |
| DPW | \$395,000 | \$320,000 | 18.9% | \$75,000 |
| Police | \$425,000 | \$350,000 | 17.6% | \$75,000 |

(2) Appropriations Other Expenses

Group Insurance For Employees \$5,812,200 30%

> Department Operating Expenses \$5,518,264 29%

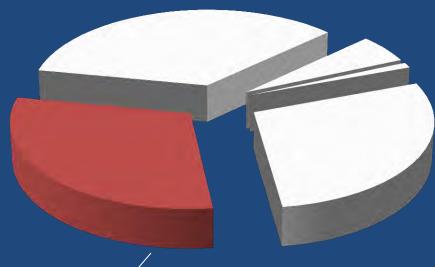
Utilities \$6,774,579 35%

Oth

Total: \$19,347,543

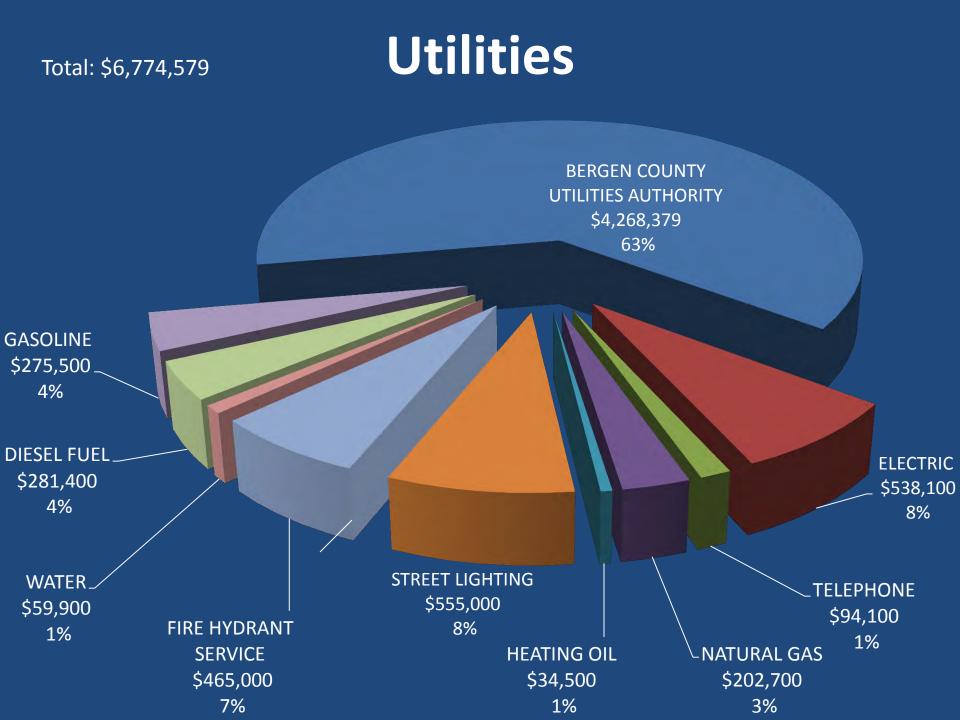
Other insurance Premiums \$192,500 1% Contributions to Self-Insurance Fund \$1,050,000 5%

Group Insurance For Employees



Decreased \$240,500 or 4%

Group Insurance / For Employees \$5,812,200 29%



Contributions to Self-Insurance Fund

Up 9.5 % or \$100,000
 from 2011

Contributions to Self-Insurance Fund \$1,050,000 5%

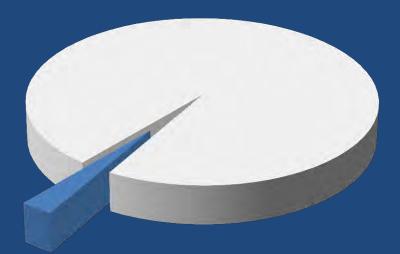
Other Insurance Premiums



- Auto Liability and collision
- Employment Practices
- Public Officials
- Facilities

(3) **Debt Service**

Debt Service

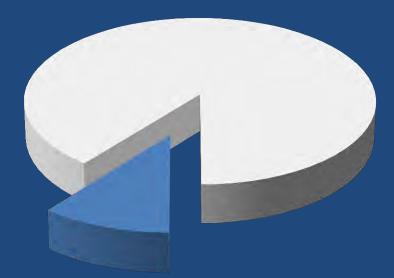


Debt Service \$1,880,879 3%

- Note Principal Decreased \$27,663
- Note Interest Increased \$77,908
- Bond Interest
 Decreased \$12,300
- Total increase of \$36,932 in Debt Service from 2011

(4) Deferred & Statutory

Deferred & Statutory



Deferred & Statutory \$7,070,622 11%

- PFRS Decreased \$1,071,043
- PERS Decreased \$52,318
- Social Security Increased \$46,500
- Unemployment Increased \$30,000
- Total line item Decreased \$857,980

(5) Capital Improvement Fund

Total Cost of Improvements \$5,242,975

<u>5% Down payment</u> \$326,740

Down 40%

(6) Reserve for Uncollected taxes

- Reserved amount \$3,068,000
- 2011 tax collection rate (TBD)
- 2010 tax collection rate 98.1%
- 2009 tax collection rate 97.9%

(7) Grants

| Category | 2012 Proposed | 2011 Adopted | \$ Change | % Change | Basis |
|-------------------------------|------------------|-----------------|-----------|----------|--|
| 130 Assessment of Taxes | \$111,795 | \$11,345 | \$100,450 | 885.4% | - Tax Appeals |
| 90 Township Clerk | \$154,425 | \$63,525 | \$90,900 | 143.1% | -Elections - Minutes Software |
| 110 Manager | \$49,725 | \$29,725 | \$20,000 | 67.3% | Inventory Control Software Power Purchase Agreement |
| 742 Diesel Fuel | \$281,400 | \$181,125 | \$100,275 | 55.4 % | |

| Category | 2012 Proposed | 2011 Adopted | \$ Change | % Change | Basis |
|------------------------------------|------------------|-----------------|-----------|----------|---------------------------------------|
| 340 Building | \$82,485 | \$62,485 | \$20,000 | 32% | - Attorney Fees |
| 122 Annual Audit | \$89,750 | \$69,750 | \$20,000 | 28.7% | - Debt Analysis |
| 115 Human Resources | \$44,670 | \$53,100 | \$8,430 | 18.9% | - Transfers from other accounts |
| 160 Legal Services and Costs | \$929,800 | \$795,300 | \$134,500 | 16.9 % | See Additional Slide |
| 120 Finance Admin. | \$70,400 | \$60,400 | \$10,000 | 16.6 % | - Interim CFO Services |

Other Expenses - Legal

| Category | 2012 Proposed | 2011 Adopted | \$ Change | % Change |
|------------------------------------|------------------|--------------|-----------|----------|
| 160 Legal Services and Costs | \$929,800 | \$795,300 | \$134,500 | 16.9 % |

Basis:

- Prosecutor: \$10,000
- Planning Board: \$25,000
- Zoning Board: \$25,000
- Tax Appeals: \$100,000
- Additional legal: \$134,500

| Category | 2012 Proposed | 2011 Adopted | \$ Change | % Change | Basis |
|--|------------------|-----------------|-----------|----------|------------------------------------|
| 300 Fire | \$132,204 | \$116,579 | \$15,625 | 13.4 % | - Employee replacement costs |
| 739 Purchase of Police Vehicles | \$218,700 | \$195,600 | \$23,100 | 11.8 % | - Equipment Costs |
| 232 Self Insurance | \$1,050,000 | \$950,000 | \$100,000 | 10.5 % | See Additional Slide |
| 480 Public Works | \$ 1,860,165 | \$1,703,565 | \$156,600 | 9.2 % | See Additional Slide |

Other Expenses – Self Insurance

| Category | 2012 Proposed | 2011 Adopted | \$ Change | % Change |
|-----------------------|------------------|--------------|-----------|----------|
| 232 Self Insurance | \$1,050,000 | \$950,000 | \$100,000 | 10.5 % |

Basis:

 General Self Insurance Fund Contribution (2012): \$500,000 + \$50,000
 Fund Balance (1/2012): \$1,450,000 equal to 2011 starting balance

Other Expenses – Self Insurance

| Category | 2012 Proposed | 2011 Adopted | \$ Change | % Change |
|-----------------------|------------------|--------------|-----------|----------|
| 232 Self Insurance | \$1,050,000 | \$950,000 | \$100,000 | 10.5 % |

Basis:

- Worker's Compensation Self-Insurance Fund
- Contribution (2012): \$550,00 + \$50,000 to cover P.O. Abraham claims
- Fund Balance (1/2012): \$1,043,708

Other Expenses – Public Works

| Category | 2012 Proposed | 2011 Adopted | \$ Change | % Change |
|---------------------|------------------|--------------|-----------|----------|
| 480 Public Works | \$ 1,860,165 | \$1,703,565 | \$156,600 | 9.2% |

Basis:

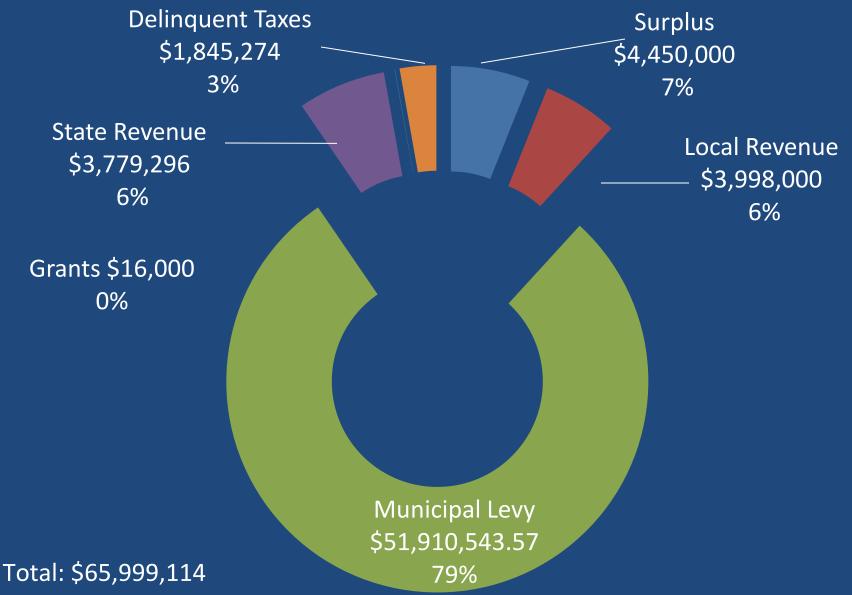
- Snow Plowing + \$13,000
- Leaf Removal + \$35,000
- Tree Trimming + \$150,000
- Tree Planting + \$50,000

| Category | 2012 Proposed | 2011 Adopted | \$ Change | % Change | Basis |
|--------------------------------------|------------------|-----------------|-----------|----------|--|
| 741 Gasoline | \$275,500 | \$253,000 | \$22,500 | 8.9% | |
| 440 Maintenance Garage | \$447,245 | \$417,300 | \$29,945 | 7.2 % | - Repair Costs |
| 600 Health & Human Services | \$255,632 | \$239,219 | \$16,413 | 6.9 % | - Lost priority Health Funding |
| 310 Police | \$216,967 | \$207,223 | \$9,744 | 4.7 % | Pistol Range maintenance |
| 743 Electric | \$538,100 | \$517,800 | \$20,300 | 3.9 % | |

| Category | 2012 Proposed | 2011 Adopted | \$ Change | % Change | Basis |
|---------------------------------------|------------------|-----------------|------------|----------|-----------------------------|
| 430 BCUA | \$4,268,379 | \$4,122,575 | \$145,804 | 3.5 % | - Estimated Increase |
| 770 Debt Service | \$1,880,879 | \$1,843,947 | \$36,932 | 2.0 % | - Note Interest |
| 710 Recreation | \$256,113 | \$251,368 | \$4,745 | 1.9 % | - Equipment and Supplies |
| 230 Employee Group Insurance | \$5,812,200 | \$6,052,700 | -\$240,500 | -4 % | - Employee Contributions |

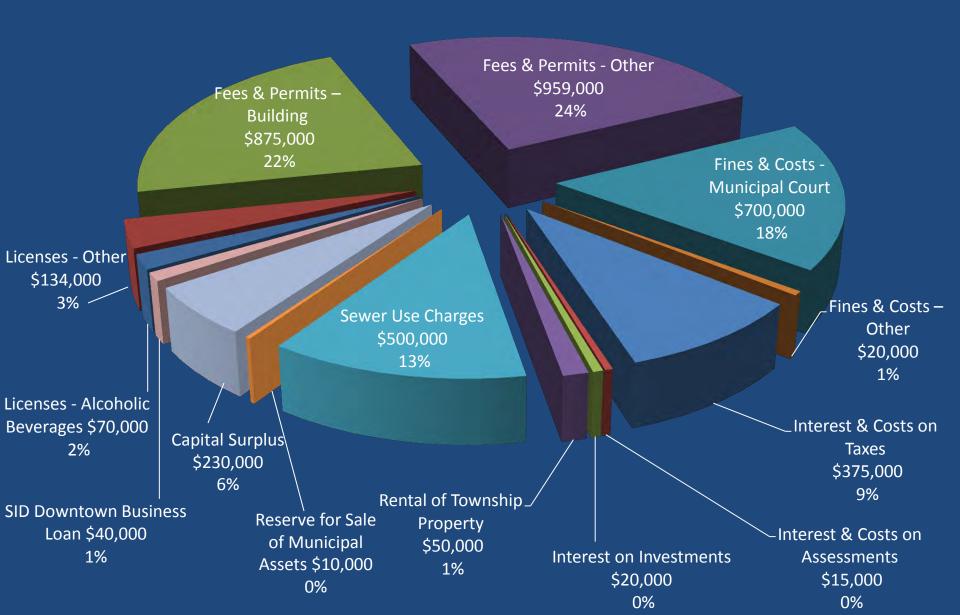
| Category | 2012 Proposed | 2011 Adopted | \$ Change | % Change | Basis |
|---|------------------|-----------------|------------|----------|-----------|
| 780 Deferred Charges & Statutory Expenses | \$7,070,622 | \$7,928,602 | -\$857,980 | -10.8% | |
| 090 Township Council | \$32,500 | \$43,000 | -\$10,500 | -24.4% | - Website |

Estimated Revenue



Local Revenue

Total: \$3,998,000



Total: \$3,779,296

State Revenue

Energy Receipts Supplemental Tax \$3,029,193 **Energy Receipts** 80% Tax \$0 0% Consolidated **Municipal Property Tax** Hotel Occupancy **Relief Aid** Tax \$400,000 \$350,103 11%

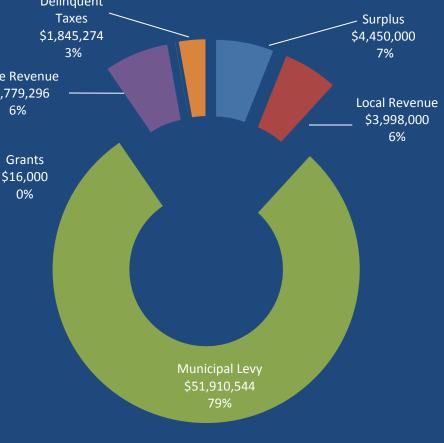
9%

Factors impacting budget

- General state of economy
- Impact of tax appeals
- Ratable Base \$6.066B decreased approx \$50M
- Interest rates
- Reduced or flat state aid
- BCUA sewer

Budget Wrap - UP

Appropriations Revenue Delinguent Taxes \$1,845,274 3% State Revenue \$3,779,296 6% Salaries & Wages Grants Other \$33,724,784 \$16,000 51% Expenses 0% \$19,892,089 30% **Funds For** Matching. Grants \$36.000 0% Reserve For **Debt Service**



Total: \$65,999,114

\$1,880,879

3%

uncollected

taxes

\$3,068,000

5%

Capital

Improvement

Fund \$326,740

0%

Deferred &

Statutory

\$7,070,622

11%

Total: \$65,999,114

Objectives

- Increase revenues
- Shared services (BOE, local towns)
- Cost containment/efficiency
- Police/Fire/EMS Dispatch
- Power Purchase Agreement/Consortium

Upcoming Budget Meeting Tentative Agenda Thursday, January 19, 2012

- Review Police Department budget
- Review Public Works/Engineering budgets
- Review Capital budget
- Review Various budget accounts

Upcoming Budget Meeting Tentative Agenda Thursday, January 26, 2012

- Review Legal Services budget
- Review Fire Department budget
- Review Recreation Department budget
- Review Various budget accounts

Upcoming Budget Meeting Tentative Agenda Thursday, February 2, 2012

- Presentation Auditor
- Presentation Insurance
- Review Library Budget
- Review Council budget
- Review Township Manager's budget
- Review Township Clerk's budget
- Review Various budget accounts

Thank you!

