SCHOOL DISTRICT OF TEANECK TOWNSHIP

TEANECK BOARD OF EDUCATION Teaneck, New Jersey County of Bergen

COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2014

COMPREHENSIVE ANNUAL FINANCIAL REPORT

OF THE

TEANECK BOARD OF EDUCATION TEANECK, NEW JERSEY

FOR THE FISCAL YEAR ENDED JUNE 30, 2014

Prepared by

Teaneck Board of Education Business Administrator's Office

OUTLINE OF CAFR - GASB #34

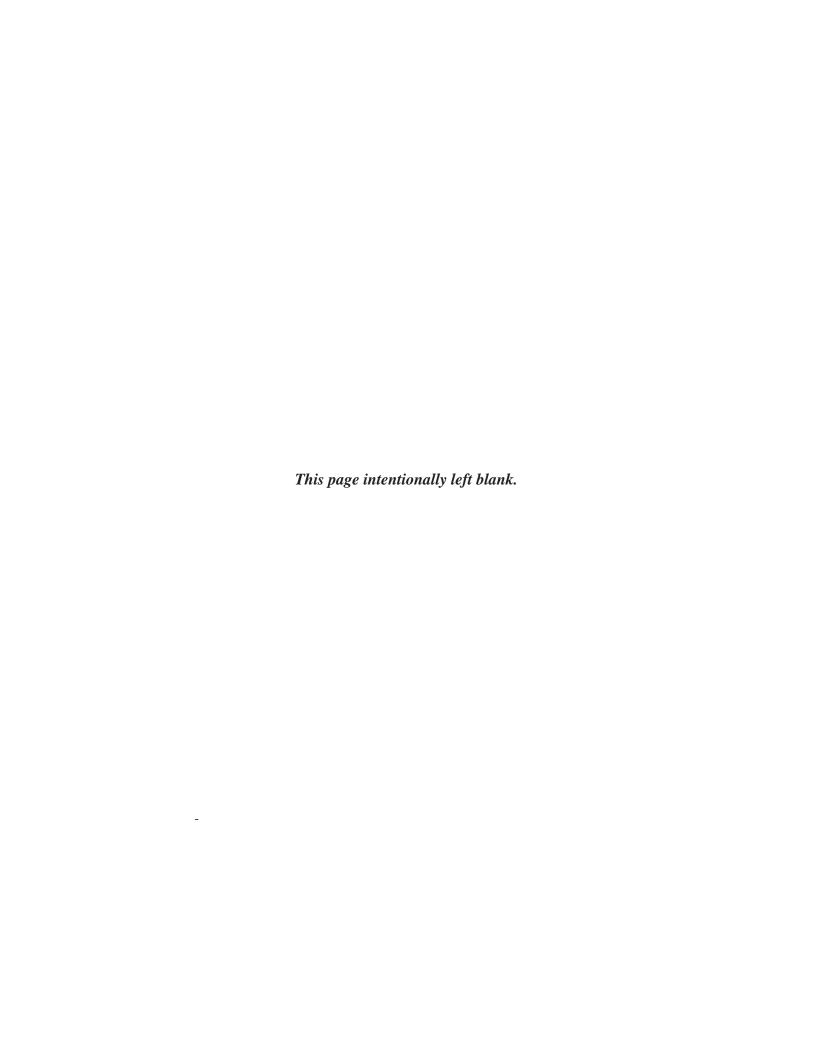
	PAGE
INTRODUCTORY SECTION	
Letter of Transmittal	1-6
Organizational Chart Roster of Officials	7 9
Consultants and Advisors	9 11
Consultants and Advisors	11
FINANCIAL SECTION	
Independent Auditor's Report	15-17
REQUIRED SUPPLEMENTARY INFORMATION - PART I	
Management's Discussion & Analysis	21-33
BASIC FINANCIAL STATEMENTS	
A. District-Wide Financial Statements:	
A-1 Statement of Net Position	39
A-2 Statement of Activities	40
B. Fund Financial Statements:	
Governmental Funds:	
B-1 Balance Sheet	45
B-2 Statement of Revenues, Expenditures & Changes in Fund Balance	46 47
B-3 Reconciliation of the Statement of Revenues, Expenditures & Changes in Fund Balance of Governmental Funds to the Statement of Activities	47
Proprietary Funds:	
B-4 Statement of Net Position	51
B-5 Statement of Revenues, Expenditures & Changes in Fund Net Position	52
B-6 Statement of Cash Flows	53
Fiduciary Funds:	
B-7 Statement of Fiduciary Net Position	57
B-8 Statement of Changes in Fiduciary Net Position	58
Notes to Financial Statements	61-80
REQUIRED SUPPLEMENTARY INFORMATION - PART II	
C. Budgetary Comparison Schedules:	
C-1 Budgetary Comparison Schedule - General Fund	85-92
C-2 Budgetary Comparison Schedule - Special Revenue Fund	93
Notes to the Required Supplementary Information:	
C-3 Budget-to-GAAP Reconciliation	97
D. School Based Budget Schedules Fund:	
D-1 Combining Balance Sheet	N/A
D-2 Blended Resource Fund - Schedule of Expenditures Allocated by Resource	

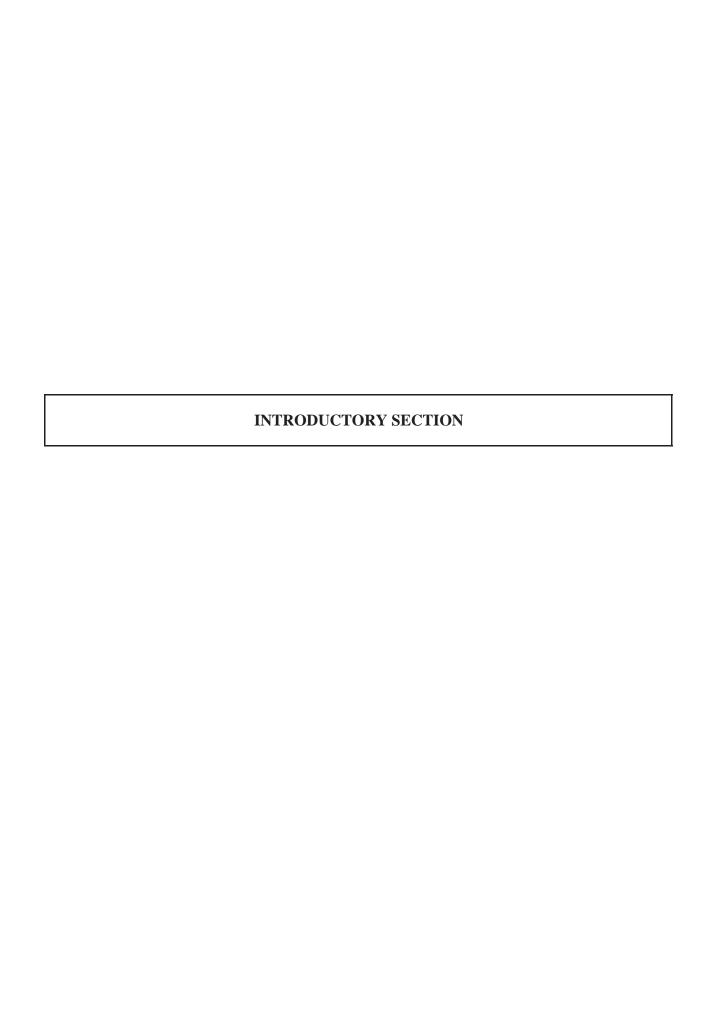
OUTLINE OF CAFR - GASB #34

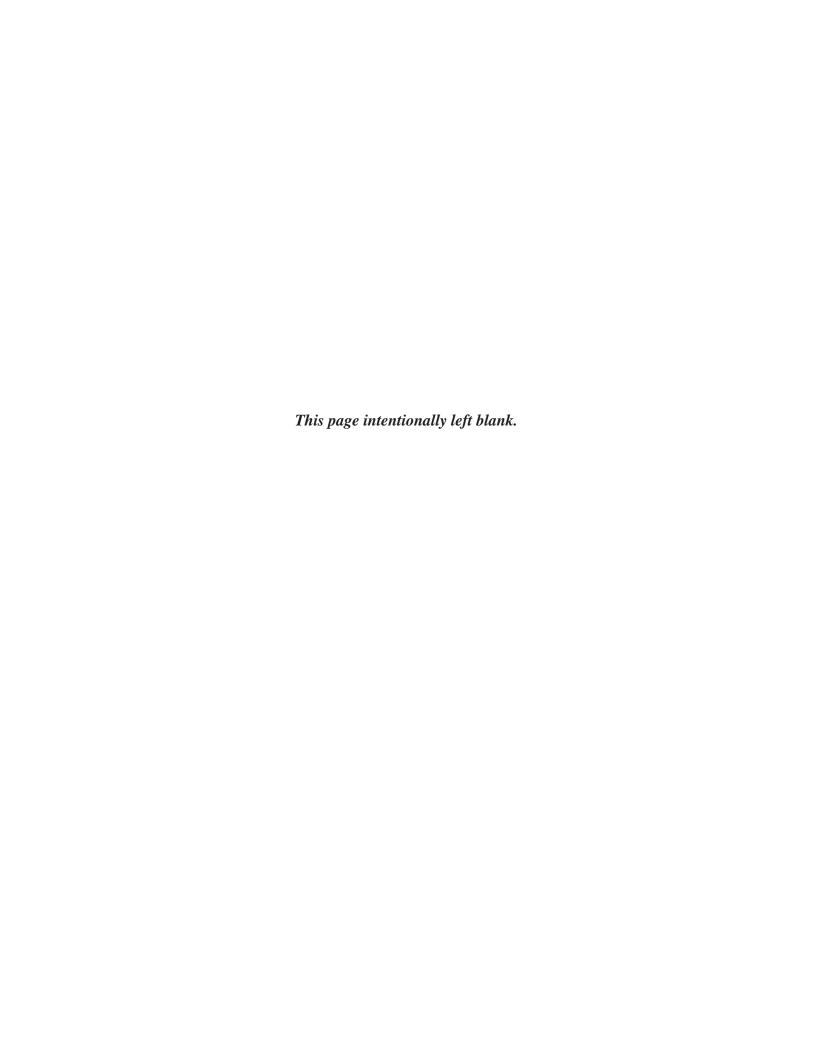
Type - Actual D-3 Blended Resource Fund - Schedule of Blended Expenditures - Budget & Actual	PAGE N/A N/A
 E. Special Revenue Fund: E-1 Combining Schedule of Revenues & Expenditures - Special Revenue Fund - Budgetary Basis 	105-107
F. Capital Projects Fund: F-1 Summary Statement of Project Expenditures	111
F-2 Summary Schedule of Revenues, Expenditures and Changes in Fund Balance - Budgetary Basis	112
F-2a Schedule of Revenues, Expenditures, Project Balance & Project Status - Budgetary Basis	113-122
G. Proprietary Funds:	
Enterprise Funds: G-1 Combining Statement of Net Position	127
G-2 Combining Statement of Revenues, Expenses & Changes in Fund Net Position	127
G-3 Combining Statement of Cash Flows	129
Internal Service Funds:	
G-4 Combining Statement of Net Position	N/A
G-5 Combining Statement of Revenues, Expenses & Changes in Fund Net Position	N/A
G-6 Combining Statement of Cash Flows	N/A
H. Fiduciary Funds:	
H-1 Combining Statement of Fiduciary Net Position	135
H-2 Combining Statement of Changes in Fiduciary Net Position	136
H-3 Student Activity Agency Fund Schedule of Receipts & Disbursements	137
H-4 Payroll Agency Fund Schedule of Receipts & Disbursements	137
I. Long-Term Debt:	
I-1 Schedule of Serial Bonds	141-142
I-2 Schedule of Obligations Under Capital Leases	143
I-3 Debt Service Fund Budgetary Comparison Schedule	144
STATISTICAL SECTION (unaudited)	
Financial Trends:	
J-1 Net Position by Component	147
J-2 Changes in Net Position	148-150
J-3 Fund Balances - Governmental Funds	151
J-4 Changes in Fund Balance - Governmental Funds	152-153
J-5 Other Local Revenue by Source - General Fund	154
Revenue Capacity:	
J-6 Assessed Value & Estimated Actual Value of Taxable Property	155
J-7 Direct & Overlapping Property Tax Rates	156
J-8 Principal Property Taxpayers I 9 Property Tax Levies & Collections	157 158
J-9 Property Tax Levies & Collections Debt Capacity:	130
J-10 Ratios of Outstanding Debt by Type	159

OUTLINE OF CAFR - GASB #34

		PAGE
J-1	1 Ratios of General Bonded Debt Outstanding	160
J-1	2 Direct & Overlapping Governmental Activities Debt	160
J-1	3 Legal Debt Margin Information	161
Dem	ographic & Economic Information:	
J-1	4 Demographic & Economic Statistics	162
J-1	5 Principal Employers	162
Ope	rating Information:	
J-1	6 Full-Time Equivalent District Employees by Function/Program	163
J-1	7 Operating Statistics	164
J-1	8 School Building Information	165
J-1	9 Schedule of Required Maintenance	166
J-2	20 Insurance Schedule	167
	SINGLE AUDIT SECTION	
K-1	Independent Auditors' Report on Compliance and on Internal Control Over Financial	
	Reporting and Other Matters Based on an Audit of Financial Statements Performed in	
	Accordance with Government Auditing Standards	171-172
K-2	Independent Auditors' Report on Compliance for Each Major State Program;	
	Report on Internal Control Over Compliance; and Report on the Schedule of	
	Expenditures of State Financial Assistance Required by New Jersey OMB Circular 04-04	173-175
K-3	Schedule of Expenditures of Federal Awards, Schedule A	177
K-4	Schedule of Expenditures of State Financial Assistance, Schedule B	178
K-5	Notes to Schedules of Awards and Financial Assistance	179-180
K-6	Schedule of Findings & Questioned Costs	181-184
K-7	Summary Schedule of Prior Audit Findings	185









TEANECK PUBLIC SCHOOLS

One Merrison Street Teaneck, New Jersey 07666

November 15, 2014

Honorable President and Members of the Board of Education Teaneck Public School District County of Bergen, New Jersey

Dear Members of the Board of Education:

I am pleased to submit The Comprehensive Annual Financial Report of the Teaneck School District (hereafter the "District") for the fiscal year ending June 30, 2014. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the District. To the best of our knowledge, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and the results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The Governmental Accounting Standards Board (GASB) requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of a Management Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the "Independent Auditors' Report".

The comprehensive annual financial report is presented in four sections: Introductory, Financial, Statistical and Single Audit. The Introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The Financial section includes the independent Auditor's Report, Management Discussion and Analysis (MD&A) and the basic financial statements including the district-wide financial statements presented in conformity with Governmental Accounting Standards Board Statement No. 34. The basic financial statements also include individual fund financial statements, notes to the financial statements and required supplemental information (RSI). The Statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and the U.S. Office of Management and Budget Circular A-133, "Audits of State and Local Governments and Non-Profit Organizations", and the New Jersey OMB Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments". Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the Single Audit section of this report.

1) REPORTING ENTITY AND ITS SERVICES

The District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board as established by GASB No. 14. All funds of the District are included in this report. The Teaneck Public Schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, as well as special education for handicapped students through the age of 21.

In the 2013-2014 fiscal year the District's official enrollment was 4,098 resident students, which is 35 students less than the previous year's enrollment. The following details the changes in the student enrollment of the District over the last ten years:

Official Enrollment (Based on the October 15th Application for State School Aid)

Fiscal Year	Student Enrollment	Percent Change
2013-2014	4,098	- 0.8%
2012-2013	4,133	-1.5%
2011-2012	4,196	-2.6%
2010-2011	4,308	+2.8%
2009-2010	4,192	-2.1%
2008-2009	4,284	-1.5%
2007-2008	4,350	-2.9%
2006-2007	4,482	-1.0%
2005-2006	4,526	-0.1%
2004-2005	4,531	-2.0%
2003-2004	4,626	-1.3%

The counts exclude enrollments for in-district preschool students and nonpublic school students residing in the township. The counts include enrollment for charter school students residing in the township.

2) ECONOMIC CONDITION AND OUTLOOK

The economic environment for the past fiscal year has been characterized by many as the worst economic downturn since the Great Depression of the 1930's. While the economy today is showing some signs of positive economic growth, there are still many uncertainties for the future. The unemployment rate in Teaneck increased from 4.2% to 6.5% from 2008 to 2013, according to the Bureau of Labor Statistics. Per capita income for Bergen County increased to \$69,919 for 2012, the latest available year, compared to the revised New Jersey Department of Labor and Workforce Development income data of \$67,375 for 2008.

In accordance with mandates by the state, the District's budget continues to include line items for charter school expenditures. In fiscal year 2013-2014, there were three charter schools serving students' kindergarten through 8th grade to which Teaneck students attended, Teaneck Community Charter School, Englewood on the Palisades and Bergen Arts & Science. The 2013-2014 budget included \$5,142,657 expended for tuition and transportation to these charter schools.

The major funding source for the operating budget continues to be the local tax levy. The local tax levy funded 85.1% of the 2013-2014 budget. The reliance on the local taxpayers to fund the majority of the District's budget will likely continue under the provisions of the School Funding Reform Act of 2008. According to the NJ Department of Education, Office of School Funding, the District's tax levy

exceeds the Local Fair Share and the district's total budget exceeds the "adequacy model' used to calculate state aid.

3) MAJOR INITIATIVES

As the stewards of our children's educational future, the District has high expectations of each teacher, administrator and all support personnel; an expectation that only excellence will be acceptable in the provision of the educational program in the coming years. We have high expectations for our community partners and parents that they will engage with us in this educational effort providing much needed support to our system and children. We have high expectations and high demands for our students that they will come to school each day with a willingness and desire to learn and to work hard to obtain the knowledge and experiences offered to them.

Instructional Initiatives

- GOAL 1: Students attending the Teaneck Public Schools will acquire the skills, knowledge and understanding in order to be successful in the twenty first century.
- GOAL 2: Teachers and administrators in the Teaneck Public Schools will acquire the skills, knowledge and understanding necessary to support student achievement.
- GOAL 3: The environment in the Teaneck Public Schools will be safe and respectful, with students and adults appreciative of the unique contributions of members of the community.
- GOAL 4: The Teaneck Public Schools will seek alternative funding sources, efficiencies and policies that preserve and develop effective programs while respecting community resources.
- GOAL 5: The Teaneck Public Schools will continue to improve/enhance communication between schools and between schools and parents in order to support student achievement and social success.

Facilities Initiatives

During the past few years the District began the implementation a five year plan for roof replacements for all of its eight (8) buildings. To date the roofs have been replaced at Lowell School, Whittier School, Thomas Jefferson Middle School, Eugene Field School Administration Building, Benjamin Franklin Middle School and Teaneck High School. Funding from the NJ Schools Development Authority has been approved to cover 40% of the cost of new roofs at the Bryant and Hawthorne Elementary Schools. The balance of the cost will be paid through a five-year lease/purchase agreement. The projects are scheduled to begin during the summer of 2015.

The District also completed an asbestos abatement project at Hawthorne Elementary School, resurfaced the parking lots at Benjamin Franklin Middle School and the Eugene Field Administration Building, completed upgrades to wireless internet service at all schools and installed new scoreboards at Teaneck High School and Thomas Jefferson Middle School. The scoreboards were donated and the district paid only the installation costs.

4) INTERNAL ACCOUNTING CONTROLS

Management of the district is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data is complied to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is

designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the district also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by District management.

As a part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the district has complied with applicable laws and regulations.

5) BUDGETARY CONTROLS

In addition to the internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by Board. Annual appropriated budgets are adopted by the Board for the general fund, the special revenue fund, and the debt service fund. Project length budgets are approved for capital improvements and accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the Financial section of this report.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2014. These are re-appropriated automatically into the following fiscal year, and as a result, increase the approved budget.

6) ACCOUNTING SYSTEM AND REPORTS

The district's accounting records reflect New Jersey Statutes (N.J.S.A. 18:4-14) that requires a uniform system of double-entry bookkeeping consistent with the generally accepted accounting principles, (GAAP) established by GASB for use in all school districts.

The accounting system of the District is organized on the basis of funds in accordance with the Uniform Minimum Chart of Accounts (Handbook 2R2) for New Jersey Public Schools. These funds are explained in the Notes to the Financial Statements.

The District continues to maintain a budgetary/finance software package which provides decentralized access to requisitions, purchase order status, account records and program reporting. Appropriate internal controls are established for both purchasing and line item expenditures.

7) DEBT ADMINISTRATION

As of June 30, 2014, the district has four (4) outstanding general obligation bond issues, one (1) outstanding Lease/Purchase obligation and one (1) ESIP obligation bond issue.

The first general obligation issuance was in April 2001 to finance construction projects at Teaneck High School, Benjamin Franklin Middle School and Thomas Jefferson Middle School. The debt maturity is January 2015 and the outstanding principal is \$550,000.

The second general obligation issuance was in February 2002 and also matures in January 2015. This was a refinancing of a previous bond issuance and the outstanding principal balance is \$390,000.

The third general obligation issue, financed in February 2003 and refinanced in August 2013, relates to the district's Early Retirement Pension Obligation. Previously, this obligation had been funded through the general current expense budget; however, funding the obligation through debt service was made possible in fiscal year 2003 by an act of the New Jersey Legislature. This issue has an 18-year repayment schedule that matures in January 2021. The outstanding principal balance is \$3,325,000. The refinancing at a lower interest rate did not change the maturity date of the bonds but did result in reduced interest expense in the amount of \$67,973.

Finally, the fourth general obligation issuance is the refinancing of callable bonds issued in April 2001. The bonds were issued in July 2006 and mature in January 2031. The principal balance outstanding is \$9,145,000.

The Lease/Purchase obligation was issued in March 2011 to finance the first phase of roof replacement at Teaneck High School. The debt matures in June 2016 and the outstanding principal balance is \$537,327.

The Energy Savings Improvement Program (ESIP) obligation bonds were issued in March 2012 with a maturity date of June 2027 and the outstanding principal balance is \$7,400,000. The bonds will finance the energy conservation measures throughout the district's schools. The reduction to utility costs accruing from these conservation measures will be used to repay the bonds, resulting in no cost to the taxpayers.

8) CASH MANAGEMENT

The investment policy of the District is guided in large part by state statute as detailed in the Notes to the Financial Statements. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 by the New Jersey State Legislature to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

9) RISK MANAGEMENT

The District is a member of the Northeast Bergen County School Boards Insurance Group (NESBIG), a joint insurance pool comprised of forty-five (45) school districts, for its entire insurance coverage, including but not limited to workers' compensation, general liability, fidelity bonds, automobile liability and comprehensive/collision, hazard and theft insurance for property and contents.

10) INDEPENDENT AUDIT

New Jersey State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Holman Frenia Allison, PC was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit was also designed to meet the requirements of the Single Audit Act Amendments of 1996 and the related OMB Circular A-133 and State Treasury Circular Letter 04-04 OMB. The auditor's report on the basic financial statements and combining and individual fund statements and schedules is included in the Financial section of this report. The auditor's reports related specifically to the single audit are included in the Single Audit section of this report.

11) ACKNOWLEDGEMENTS

The administration wishes to express its appreciation to the entire business office staff, whose continued efforts and tenacity to ensure the implementation of GAAP, board policies and regulations make the efficient operation of the District possible. The Business Office staff wishes to thank the school district auditors for their technical expertise and for providing accounting guidance in general, and for this report in particular.

Respectfully Submitted,

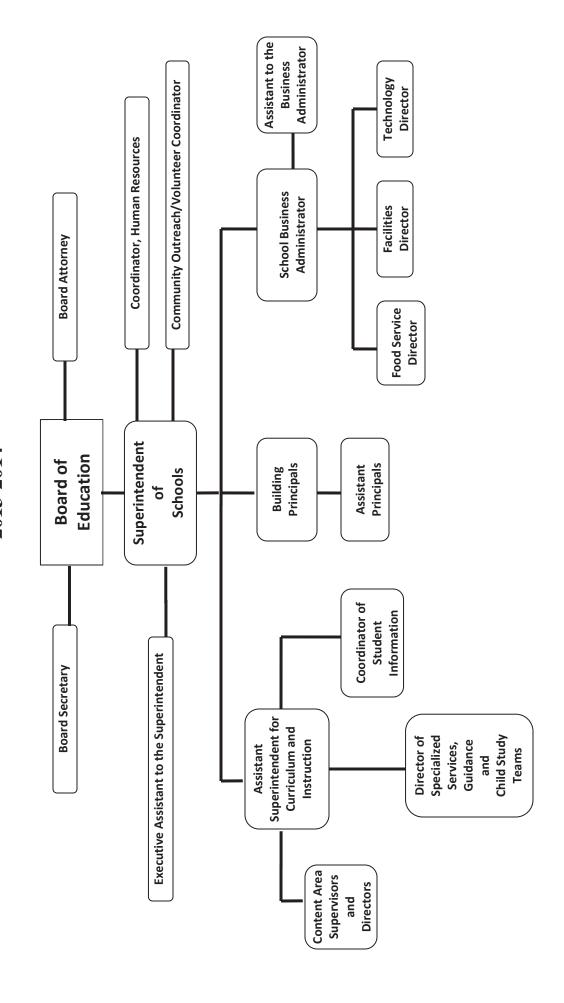
Barbara Tinsak

Barbara Pinsak Superintendent of Schools

Robert S. Finger

Robert S. Finger, CFE, CGFM, QPA Business Administrator/Board Secretary

Teaneck Public Schools Administrative Organizational Chart 2013-2014



This page intentionally left blank.



TEANECK BOARD OF EDUCATION TEANECK, NEW JERSEY

ROSTER OF OFFICIALS JUNE 30, 2014

MEMBERS OF THE BOARD	TERM EXPIRES
Dr. Ardie Walser - President	2014
Mrs. Gervonn Rice - Vice President	2015
Dr. David Diuguid	2016
Dr. David Gruber	2015
Mrs. Sarah Rappoport	2015
Mr. Sebastian Rodriguez	2016
Mr. Howard Rose	2014
Mrs. Clara Williams	2014
Ms. Shelley Worrell	2016

OTHER OFFICIALS

Barbara Pinsak - Superintendent of Schools

Robert S. Finger - Business Administrator/Board Secretary

Karla Starks - Assistant to the Business Administrator/Assistant Board Secretary

Anthony Bianchi - Treasurer of School Moneys

This page intentionally left blank.



TEANECK PUBLIC SCHOOLS TEANECK, NEW JERSEY

Consultants and Advisors

<u>Attorney</u>

Machado Law Group 136 Central Avenue Clark, NJ 07066

<u>Auditor</u>

Holman, Frenia & Allison 912 Highway 33 Freehold, NJ 07728

Architect

DiCara/Rubino 30 Galesi Drive Wayne, NJ 07470

Insurance Broker

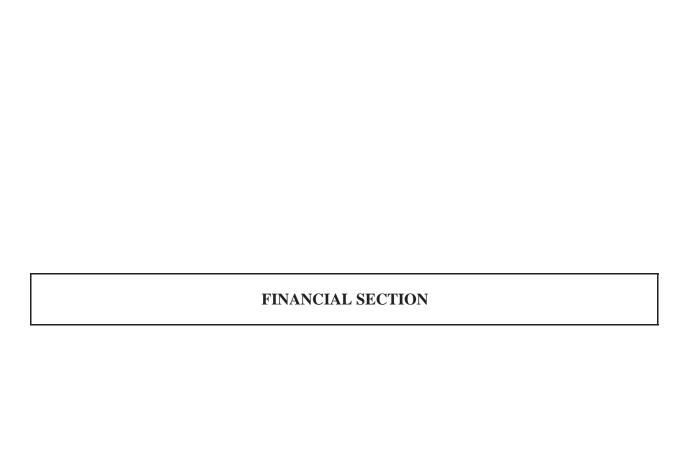
Northeast Bergen School Boards Insurance Group Burton/Kanwisher Agency 44 Bergen Street Westwood, NJ 07675

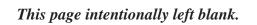
Health Insurance Broker

Brown & Brown Benefit Advisors 24 Arnett Avenue Lambertville, NJ 08530

Official Depository

Capital One Bank 44 Nathaniel Place Englewood, NJ 07631 This page intentionally left blank.







Allen Street, Suite 2B, Toms River, NJ 08753 • Tel. 732.797 1333
 618 Stokes Road, Medford, NJ 08055 • Tel. 609.953.0612
 912 Highway 33, Suite 2, Freehold, NJ 07728 • Tel. 732.409.0800
 795 Canton Street, Troy, PA 16947 • Tel. 570.297.5090
 926 Main Street, Suite 103, Rome, PA 18837 • Tel. 570.297.5090

www.hfacpas.com

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members of the Board of Education Teaneck Board of Education County of Bergen Teaneck, New Jersey 07666

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Board of Education of the Teaneck Board of Education, County of Bergen, State of New Jersey, as of and for the fiscal year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; and the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Teaneck Board of Education, County of Bergen, State of New Jersey, as of June 30, 2014, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information as presented in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Teaneck Board of Education's basic financial statements. The accompanying introductory section, comparative totals for June 30, 2013, and other supplementary information such as the combining and individual fund financial statements, long-term debt schedules and statistical information are presented for purposes of additional analysis and are not a required part of the financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance are presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* and New Jersey OMB's Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid* respectively, and is also not a required part of the financial statements.

The combining and individual fund financial statements, long-term debt schedules and the accompanying schedules of expenditures of federal awards and state financial assistance is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements, long-term debt schedules and the accompanying schedules of expenditures of federal awards and state financial assistance are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

The introductory section, comparative totals for June 30, 2013, and statistical information have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 15, 2014 on our consideration of the Board of Education of the Teaneck Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Board of Education of the Teaneck Board of Education's internal control over financial reporting and compliance.

Respectfully Submitted,

HOLMAN FRENIA ALLISON, P.C.

Thatall

Robert W. Allison

Certified Public Accountant

Public School Accountant, No. 897

November 15, 2014 Freehold, New Jersey This page intentionally left blank.

REQUIRED SUPPLEMENTARY INFORMATION - PART I	
Management's Discussion and Analysis	

This page intentionally left blank.

MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

(UNAUDITED)

The Management's Discussion and Analysis (MD&A) of the Teaneck Board of Education provides an overview of the School Board's financial activities for the fiscal year ended June 30, 2014. It should be read in conjunction with the Comprehensive Annual Financial Report's (CAFR) Letter of Transmittal, which is found in the Introductory Section, and the School Board's financial statements found in the Financial Section and the notes thereto.

The MD&A is an element of Required Supplementary Information specified in the Governmental Accounting Standards Board's (GASB) Statement No. 34 – "Basic Financial Statement – and Management's Discussion and Analysis – for State and Local Governments" issued in June 1999 that is now being required by the New Jersey Statement Department of Education. Comparative information between the current fiscal year (2013–2014) and the prior fiscal year (2012–2013) is required and is presented in the MD&A.

FINANCIAL HIGHLIGHTS

- Key financial highlights for the 2013-2014 fiscal year include the following:
- The assets and deferred outflows of resources of the Teaneck Board of Education exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by \$30,346,315 (net position).
- Overall revenues were \$99,246,463. General revenues accounted for \$83,678,847 or 84% of all revenues. Program specific revenues in the form of charges for services and grants and contributions accounted for \$15,567,616 or 16% of total revenues.
- The school district had \$99,188,669 in expenses; only \$15,567,616 of these expenses were offset by program specific charges, grants or contributions. General revenues (predominantly property taxes) and available net position were adequate to provide for these programs.
- As of the close of the current fiscal year, the District's governmental funds reported a combined ending fund balance of \$7,926,613.
- The General Fund fund balance at June 30, 2014 was \$6,701,812 a decrease of \$3,279,304 when compared with the fund balance at July 1, 2013.

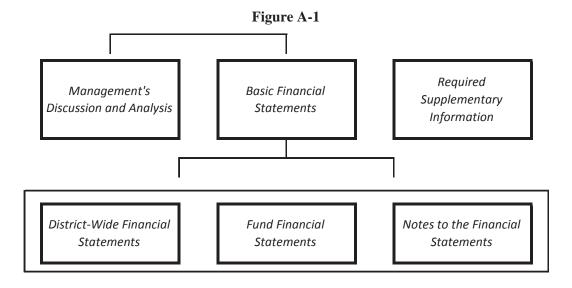
MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

OVERVIEW OF THE FINANCIAL STATEMENTS

The financial section of the annual report consists of four parts – Independent Auditor's Report, required supplementary information which includes the management's discussion and analysis (this section), the basic financial statements, and supplemental information. The basic financial statements include two kinds of statements that present different views of the District;

- The first two statements are district wide financial statements that provide both short-term and long-term information about the District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the District, reporting the District's operations in more detail that the district-wide statements.
 - The governmental funds statements tell how basic services were financed in the short term as well as what remains for future spending.
 - ➤ Proprietary funds statements offer short-term and long-term financial information about the activities the district operated like businesses.
 - Fiduciary funds statements provide information about the financial relationships in which the District acts solely as a trustee or agent for the benefit of others to whom the resources belong.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.



MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

Figure A-2 summarizes the major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

Figure A-2Major Features of the District-Wide and Fund Financial Statements

Scope	District-Wide Statements Entire district (except fiduciary funds)	Governmental Funds The activites of the district that are not proprietary or fiduciary, such as regular instruction, special Education and building	Fund Financial Statements Proprietary Funds Activities the district operates similar to private businesses: Enterprise Funds Funds Funds Fiduciary Funds Instances in which the district administers resources on be of someone else, such as Unemployment, Payroll					
Required financial statements	Statements of Net Position Statement of Activites	Balance Sheet Statement of Revenues, Expenditures and Changes in Fund Balances	Statement of Net Postion Statement of Revenue, Expenses, and Changes in Fund Net Position Statement of Cash Flows	Agency, and Student Activites Statements of Fiduciary Net Position Statement of Changes in Fiduciary Net Position				
Accounting Basis and Measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources Focus				
Type of asset/ deferred inflows/ outflows of resources/ liability information	All assets, deferred inflows/ outflows of resources and liabilities, both financial and capital, short-term and long- term	Generally assets and deferred outflows of resources are expected to be used up and liabilities and deferred inflows of resources that come due during the year or soon therafter; no capital assets or long- term liabilities included	All assets, deferred inflows/ outflows of resources and liabilities, both financial and capital, and short-term and long-term	All assets, deferred inflows/ outflows of resources and liabillites, both short-term and long-term funds do not currently contain capital assets				
Type of inflow/ outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable.	All revenues and expenses during the year, regardless of when cash is received or paid.	All additions and dedications during the year, regardless of when cash is received or paid.				

District-wide financial statements

The district-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the District's asset, deferred inflows/ outflows of resources and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two district-wide statements report the District's net position and how they have changed. Net position – the difference between the District's assets and deferred outflows of resources and liabilities and deferred inflows of resources – is one way to measure the District's financial health or position.

MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

District-wide financial statements (continued)

- Over time, increases of decreases in the District's net position are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the overall health of the District you need to consider additional non-financial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

In the district-wide financial statements the District's activities are shown in two categories:

- Governmental activities Most of the District's basic services are included here, such as regular and special education, transportation, administration and plant operations and maintenance. Property taxes and state aids finance most of these activities.
- Business type activities These funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. The District's Food Service Fund and Community School Fund are included under this category.

Fund financial statements

The fund financial statements provide more detailed information about the District's funds – focusing on its most significant or "major" funs – not the District as a whole. Funds are accounting devise the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by State law and bond covenants.
- The District establishes other funds to control and manage money for particular purposes or to show that it is properly using certain revenues (federal and state grants).

The District has three kinds of funds:

Governmental funds – Most of the District's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, we provide additional information at the bottom of the governmental funds statements that explains the relationship (or difference) between them.

Proprietary funds – Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the District-wide statements.

MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

Fund financial statements (continued)

Enterprise Funds – This fund is established to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that costs of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges. The District currently has two enterprise funds:

- Food Service (Cafeteria)
- Community School

Fiduciary funds – The District is the trustee, or fiduciary, for assets that belong to others. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. All of the District's fiduciary activities are reported in a separate statement of fiduciary net position and a statement of changes in fiduciary net position. We exclude these activities from the district-wide financial statements because the District cannot use these assets to finance its operations.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found following the financial statement.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the District's budget process. The district adopts an annual expenditure budget for the general, special revenue and debt service funds. A budgetary comparison statement has been provided for these funds as required supplementary information. The required supplementary information can be found following the notes to the financial statements.

Combing statements and schedules are presented immediately following the major budgetary comparisons.

DISTRICT - WIDE FINANCIAL ANALYSIS

Net position may serve over time as a useful indicator of a government's financial position. In the case of the District, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$30,346,315 as of June 30, 2014. See Table A-1.

MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

By far the largest portion of the District's net position reflects its investment in capital assets (e.g., land and improvements, buildings and improvements, vehicles, furniture and equipment); less any related debt used to acquire those assets that are still outstanding. The District uses these capital assets to provide services to its students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources as needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Table A-1 Statement of Net Position As of June 30, 2014 and 2013

	Governmental Activities			Business-Type Activites				Total			
		2014		2013		2014		2013	<u>2014</u>		<u>2013</u>
Assets											
Current Assets	\$	8,945,989	\$	12,220,618	\$	497,280	\$	428,838	\$ 9,443,269	\$	12,649,456
Capital Assets		48,082,883		46,093,807		55,021		67,630	 48,137,904		46,161,437
Total Assets	_	57,028,872	_	58,314,425		552,301		496,468	57,581,173		58,810,893
Deferred Outflows of Resources											
Deferred Charges on Refunding of Debt		284,323		256,554		-		-	284,323		256,554
Total Deferred Outflows		284,323		256,554		-		-	284,323		256,554
Total Assets and Deferred Outflows		57,313,195		58,570,979		552,301		496,468	57,865,496		59,067,447
Other Liabilities Long-Term Liabilities		1,360,348 25,802,360		713,493 27,721,023		356473		344,399	1,716,821 25,802,360		1,057,892 27,721,023
Total Liabilites		27,162,708		28,434,516		356,473		344,399	27,519,181		28,778,915
Deferred Inflows of Resources											
Deferred Commodities Revenue		-		-		-		11	-		11
Total Deferred Inflows		-		-		-		11	-		11
Total Liabilities and Deferred Inflows		27,162,708		28,434,516		356,473		344,410	27,519,181		28,778,926
Net Position											
Net investment in Capital Assets		26,053,504		27,689,490		55,021		67,630	26,108,525		27,757,120
Restricted		1,224,801		3,236,970		-			1,224,801		3,236,970
Unrestricted		2,872,182		(1,892,086)		140,807		84,428	 3,012,989		(1,807,658)
Total Net Position	\$	30,150,487	\$	29,034,374	\$	195,828	\$	152,058	\$ 30,346,315	\$	29,186,432

MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

Table A-2 Changes in Net Position For the Fiscal Years Ended June 30, 2014 and 2013

		Governmental Business-Type Activities Activities			To	otal		
	2014	2013	2014	2013	2014	<u>2013</u>		
Revenues	2011	2010	201.	2010	<u> </u>	2010		
Program Revenues								
Charges for Services	\$ 115,781	\$ 166,653	\$ 1,381,694	\$ 1,350,680	\$ 1,497,475	\$ 1,517,333		
Operating Grants and Contributions	13,364,250	17,291,743	705,891	664,831	14,070,141	17,956,574		
General Revenues	,,	,,			- 1,0,0,-1-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Property Taxes	80,716,841	79,546,326	_	_	80,716,841	79,546,326		
Other	2,962,006	364,942	_	_	2,962,006	364,942		
		201,712			2,702,000			
Total Revenues	97,158,878	97,369,664	2,087,585	2,015,511	99,246,463	99,385,175		
Expenses								
Instruction								
Regular	28,838,932	33,576,131	-	-	28,838,932	33,576,131		
Special Education	9,680,177	17,934,087	-	-	9,680,177	17,934,087		
Other Instruction	3,273,279	4,049,272	-	-	3,273,279	4,049,272		
Support Services								
Student and Instruction Related Serv.	17,404,977	14,780,095	-	-	17,404,977	14,780,095		
School Administrative Services	3,040,882	4,257,991	-	-	3,040,882	4,257,991		
General Administrative Services	945,329	1,494,069	-	-	945,329	1,494,069		
Plant Operations and Maintenance	7,699,005	8,314,322	-	-	7,699,005	8,314,322		
Pupil Transportation	4,403,688	4,567,081	-	-	4,403,688	4,567,081		
Business and Other Support Services	1,481,017	2,125,032	-	-	1,481,017	2,125,032		
Charter Schools	5,017,359	4,815,127	-	-	5,017,359	4,815,127		
Unallcated Employee Benefits	12,735,510	-	-	-	12,735,510	-		
Unallocated Depreciation Expension	1,734,667	-	-	-	1,734,667	-		
Interest on Long-Term Debt	820,419	1,129,319	-	-	820,419	1,129,319		
Cancellation of PY Receivables	69,613	-	-	-	69,613	-		
Food Services	-	-	1,479,468	1,202,883	1,479,468	1,202,883		
Community School			564,347	708,373	564,347	708,373		
Total Expenses	97,144,854	97,042,526	2,043,815	1,911,256	99,188,669	98,953,782		
Change in Net Position	14,024	327,138	43,770	104,255	57,794	431,393		
Net Postion, Beginning (Unadjusted)	29,034,374	28,707,236	152,058	47,803	29,186,432	28,755,039		
Prior Period Adjustment (See Note 14)	1,102,089	-			1,102,089	-		
Net Position, Beginning (Adjusted)	30,136,463				30,288,521			
Net Position, End of Year	\$ 30,150,487	\$ 29,034,374	\$ 195,828	\$ 152,058	\$ 30,346,315	\$ 29,186,432		

MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

Governmental Activities - The District's total governmental activities' revenues, which includes State and Federal grants, were \$97,158,878 for the year ended June 30, 2014. Property taxes of \$80,716,841 represented 82% of revenues. Another significant portion of revenues is intergovernmental aid; total State, Federal and formula aid was \$13,364,250. Another source of revenues is miscellaneous income which includes items such as prior year refunds, etc. and charges for services which includes tuition from other LEAs and transportation fees. The balance of the revenues is comprised of charges for tuition and rentals of facilities.

The total cost of all governmental activities programs and services was \$97,144,854. The District's expenses are predominantly related to educating and caring for students. Instruction totaled \$41,792,388 or 43% of total expenditures. Student support services, exclusive of administration, total \$17,404,977 or 18% of total expenditures (See Table A-4).

Total governmental activities revenues surpassed expenses, increasing net position \$1,116,113 from the previous year. This increase is predominantly due to an increase in revenues from state and federal grants obtained by the District.

Table A-3 Revenues by Source- Governmental Activities
For Fiscal Year 2014

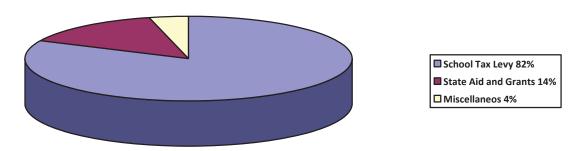
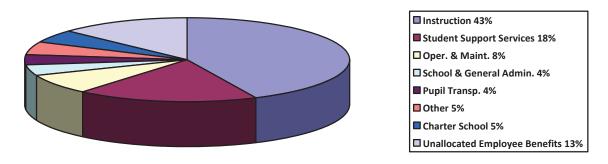


Table A-4 Expenditures by Type- Governmental Activities
For Fiscal Year 2014



Net Cost of Governmental Activities. The District's total cost of services was \$97,144,854 for the fiscal year ended June 30, 2014. After applying program revenues derived from charges for services of \$115,781 and operating grants and contributions of \$13,364,250, the net cost of services of the District was \$83,664,823 for the fiscal year ended June 30, 2014. See Table A-5.

MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

Table A-5
Total and Net Cost of Governmental Activities
For the Fiscal Years Ended June 30, 2014 and 2013

		Cost of		t Cost <u>ervices</u>
	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>
Instruction				
Regular	\$ 28,838,932.00	\$ 33,576,131	\$ 27,394,751	\$ 27,998,409
Special Education	9,680,177	17,934,087	7,044,787	11,429,575
Other Instruction	3,273,279	4,049,272	3,273,279	3,355,761
Support Services				
Student and Instruction Related Svcs.	17,404,977	14,780,095	17,404,977	13,447,228
School Administrative Services	3,040,882	4,257,991	3,040,882	3,856,495
General Administrative Services	945,329	1,494,069	945,329	1,494,069
Plant Operations and Maintenance	7,699,005	8,314,322	6,685,630	7,515,016
Pupil Transportation	4,403,688	4,567,081	2,500,325	2,543,764
Business and Other Support Services	1,481,017	2,125,032	1,481,017	2,125,032
Charter Schools	5,017,359	4,815,127	5,017,359	4,815,127
Unallocated Employee Benefits	12,735,510	-	6,251,788	-
Unallocated Depreciation Expension	1,734,667	-	1,734,667	-
Interest on Long-Term Debt	820,419	1,129,319	820,419	1,003,654
Cancellation of PY Receivables	69,613		69,613	
Total	\$ 97,144,854	\$ 97,042,526	\$ 83,664,823	\$ 79,584,130

Business-Type Activities – The District's total business-type activities revenues were \$2,087,585 for the fiscal year ended June 30, 2014. Charges for services accounted for \$1,381,694, or 66% of total revenues. Operating grants and contributions accounted for \$705,891, or 34% of total revenue for the year.

The total cost of all business-type activities programs and services was \$2,043,815 for the fiscal year ended June 30, 2014. The District's expenses are related to Food Service programs provided to all students, teachers and administrators within the District and the operation of the after school child care and adult education programs.

Total business-type activities revenues surpassed expenses by \$43,770 increasing net position from \$152,058 at June 30, 2013 to \$195,828 at June 30, 2014.

MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unassigned fund balance may serve as a useful measure of the District's net resources available for spending at the end of the fiscal year.

The financial performance of the District as a whole is reflected in its governmental funds as well. As the District completed the year, its governmental funds reported a combined fund balance of \$7,926,613. As of June 30, 2013, the fund balance was \$10,395,908. This decrease is predominately attributable to an increase in support services expenditures.

Revenues for the District's governmental funds were \$96,638,679, while total expenses were \$100,889,269. The net change in the fund balance for the year was a decrease of \$3,571,384.

General Fund – The General Fund is the chief operating fund of the District and includes the primary operations in providing educational services to students from pre-kindergarten through grade 12 including pupil transportation activities and capital outlay projects.

The following schedule presents a comparison of General Fund Revenues (GAAP basis) for the fiscal years ended June 30, 2014 and 2013:

	_	Fiscal Year Ended Ine 30, 2014	Fiscal Year Ended June 30 2013	Amount of Increase (Decrease)	Percent Increase (Decrease)	
Local Sources						
Property Tax Levy	\$	78,926,950	\$ 77,760,542	\$	1,166,408	1%
Tuition		67,734	139,183		(71,449)	-51%
Interest		61,893	82,082		(20,189)	-25%
State and Federal Sources		12,928,946	14,400,923		(1,471,977)	-10%
Miscellaneous		244,023	310,330		(66,307)	-21%
Total General Fund Revenues	\$	92,229,546	\$ 92,693,060	\$	(463,514)	-1%

Total General Fund Revenues decreased by \$463,514 or 1% from the previous year. Local property taxes increased by \$1,166,408, or 1% for 2013-2014. State and Federal revenues decreased \$1,471,977 or 10%. The decrease in State aid revenues is predominantly attributable to decreases in State formula aid and the On-Behalf Contributions for TPAF Pension and Post-Retirement Benefits. Tuition revenue decreased due to lower enrollments of students sent from other districts. Miscellaneous revenues and interest decreased from the previous year.

MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

The following schedule presents a comparison of General Fund Expenditures (GAAP basis) for the fiscal years ended June 30, 2014 and 2013.

	Fiscal Year Ended June 30, 2014		Year Ended		Amount of Increase (Decrease)	Percent Increase (Decrease)
Instruction	\$ 40,459,517	\$	53,930,927	\$	(13,471,410)	-25%
Support Services	33,993,419		32,484,347		1,509,072	5%
Capital Outlay	1,229,137		227,056		1,002,081	441%
Debt Service	799,170		880,636		(81,466)	-9%
Unallocated Employee Benefits	12,735,510		-		12,735,510	0%
Charter School	 5,017,359	4,815,127			202,232	4%
Total Expenditures	\$ 94,234,112	\$	92,338,093	\$	1,896,019	2%

Total General Fund expenditures increased \$1,896,019 or 2% from the previous year. The District experienced increase in expenditures for support services, capital outlay, and charter school. The increase in capital outlay reflects the acquisition of equipment for support services.

In 2013-2014 General Fund expenditures and other financing uses exceeded revenues and other financing sources by \$2,177,215. As a result, total fund balance decreased to \$6,701,812 at June 30, 2014. After deducting statutory transfers and reserves, the unassigned fund balance on a budgetary basis increased from \$1,704,160 at June 30, 2013 to \$1,084,890 at June 30, 2014.

Special Revenue Fund – The Special Revenue Fund includes all restricted Federal, State and Local sources utilized in the operations of the district in providing educational services to students with special needs.

Revenues of the Special Revenue Fund were \$2,440,826, for the year ended June 30, 2014. Federal sources accounted for 67% of the total Special Revenue Fund revenue for the year. Total Special Revenue Fund revenues decreased \$324,329 from the previous year. State sources decreased \$151,901, while Federal sources decreased \$83,658 and local sources decreased \$88,770.

Expenditures of the Special Revenue Fund were \$2,440,826. Instructional expenditures were \$1,444,181 and expenditures for the support services were \$981,479 for the year ended June 30, 2014. Capital outlay expenditures totaled \$15,166.

Capital Projects – The capital projects expenditures and other financing uses exceeded revenues and other financing sources by \$360,051 resulting in a fund balance of \$1,156,828 at June 30, 2014. This decrease is a result of the expenditures related to the District's energy savings program, wireless internet upgrades and roofing projects at various schools.

MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

Proprietary Funds

The District maintains an Enterprise Fund to account for activities which are supported in part through user fees.

Enterprise Fund – The District uses Enterprise Funds to report activities related to the Food Services program as well the community school program activities. The District's Enterprise Fund provides the same type of information found in the district-wide financial statements, business-type activities, but in more detail. Factors concerning the finances of this Fund have already been addressed in the discussion of the District's business-type activities.

GENERAL FUND BUDGETARY HIGHLIGHTS

The District's budget is prepared according to New Jersey Department of Education guidelines, and is based on accounting for certain transactions on the basis of cash receipts, disbursements and encumbrances. The most significant budgetary fund is the General Fund.

 Implementing budgets for specially funded projects, which include both federal and state grants, reinstating prior year purchase orders being carried over, and budgeting for clearing, resale, and gifts.

CAPITAL ASSETS

The District's investments in capital assets for its governmental and business type activities as of June 30, 2014, amounts to \$48,137,904 (net of accumulated depreciation). The capital assets consist of land, land improvements, buildings, building improvements, construction in progress, computers, specialized machinery and various other types of equipment. Depreciation charges for fiscal year 2013-14 amounted to \$1,734,667 for governmental activities and \$22,507 for business-type activities.

	Govern	mental	Busines	s-T	<u>pe</u>	<u>Total</u>			
	<u>2014</u>	<u>2013</u>	<u>2014</u>		<u>2013</u>	<u>2014</u>	<u>2013</u>		
Land	\$ 1,601,471	\$ 1,601,471	\$ -	\$	-	\$ 1,601,471	\$ 1,601,471		
Construction in Progress	1,525,050	356,793	-		-	1,525,050	356,793		
Building and Building Improvements	60,561,489	58,681,687	-		-	60,561,489	58,681,687		
Vehicles	3,762,280	3,762,280	-		-	3,762,280	3,762,280		
Machinery and Equipment	4,414,381	3,751,826	408,712		398,814	4,823,093	4,150,640		
Less: Accumulated Depreciation	(23,781,788)	(22,060,250)	 (353,691)		(331,184)	(24,135,479)	(22,391,434)		
Total Capital Assets, Net	\$ 48,082,883	\$ 46,093,807	\$ 55,021	\$	67,630	\$ 48,137,904	\$ 46,161,437		

Additional information on the District's capital assets is presented in the "Notes to the Financial Statements".

MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

LONG TERM LIABILITIES

At year end, the District's long-term liabilities consisted of compensated absences payable of \$3,236,036, bonds payable of \$20,810,000, obligations under lease purchases/capital leases payable of \$1,219,379 and unamortized bond premium of \$536,945.

Additional information of the District's long-term liabilities is presented in the "Notes to the Financial Statements".

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES

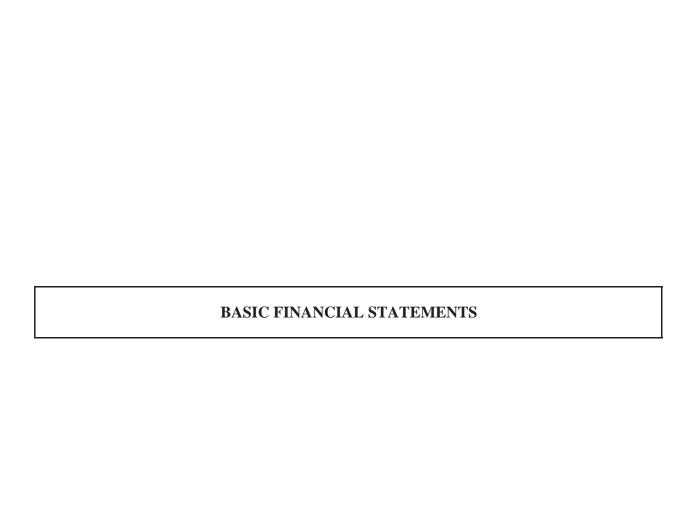
Many factors were considered by the District's administration during the process of developing the fiscal year 2013-2014 budget. The primary factors included the District's projected student population, anticipated state and federal aid as well as increasing salary and related benefit costs.

These indicators were considered when adopting the budget for fiscal year 2014-2015. Budgeted expenditures in the General Fund increased \$1,091,026 or 1.21% for fiscal year 2014-2015.

CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional information contact the School Business Administrator/ Board Secretary, Teaneck Board of Education, One Merrison Street, Teaneck, NJ 07666.

This page intentionally left blank.



This page intentionally left blank.

A. District-Wide Financial Statements



TEANECK BOARD OF EDUCATION STATEMENT OF NET POSITION JUNE 30, 2014

	JUNE 30, 2014		
			TOTALS
	GOVERNMENTAL ACTIVITIES	BUSINESS-TYPE ACTIVITIES	JUNE 30, 2014
ASSETS			
Cash & Cash Equivalents	\$ 6,894,394	\$ 295,960	\$ 7,190,354
Receivables, net	2,051,595	189,781	2,241,376
Inventory Capital Assets (See Note 4):	-	11,539	11,539
Not Being Depreciated	3,126,521	_	3,126,521
Being Depreciated, Net	44,956,362	55,021	45,011,383
Total Assets	57,028,872	552,301	57,581,173
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Loss on Defeasement of Debt	284,323	-	284,323
Total Deferred Outflows of Resources	284,323	-	284,323
Total Assets and Deferred Outlfows of Resources	57,313,195	552,301	57,865,496
LIABILITIES			
Accounts Payable	874,483	134,763	1,009,246
Accrued Interest	340,972	-	340,972
Intergovernmental Payables	98,512	-	98,512
Unearned Revenue Long-Term Obligations (Note 5):	46,381	221,710	268,091
Due Within One Year	2,226,080	-	2,226,080
Due Beyond One Year	23,576,280	-	23,576,280
Total Liabilities	27,162,708	356,473	27,519,181
NET POSITION			
Net Investment in Capital Assets	26,053,504	55,021	26,108,525
Restricted For: Capital Projects	1,156,828	_	1,156,828
Debt Service	67,973	-	67,973
Unrestricted	2,872,182	140,807	3,012,989
Total Net Position	30,150,487	195,828	30,346,315

NET (EXPENSE)/REVENUE

TEANECK BOARD OF EDUCATION STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 39, 2014

				AND CHAN	AND CHANGES IN NET POSITION	ION
		PROGR CHARGES FOR	PROGRAM REVENUES ARGES OPERATING FOR GRANTS &	GOVERNMENTAL	BUSINESS- TYPE	TOTALS JUNE 30,
FUNCTIONS/PROGRAMS Governmental Activities:	EXPENSES	SERVICES	CONTRIBUTIONS	ACTIVITIES	ACTIVITIES	2014
Regular Special Education Other Special Instruction	\$ 28,838,932 9,680,177 3,273,279	\$ 67,734	\$ 1,444,181 2,567,656	\$ (27,394,751) (7,044,787) (3,273,279)		(27,394,751) (7,044,787) (3,273,279)
Support Services: Student and Instruction Related Services School Administrative Services	17,404,977 3,040,882	1 1		(17,404,977) (3,040,882)		(17,404,977) (3.040,882)
General Administrative Services Plant Operations and Maintenance	945,329 7,707,536	40,427	981,479	(945,329) (6,685,630)		(945,329) (6,685,630)
Pupil Transporatation Business and Other Support Services	4,395,157 1,481,017	7,620	1,887,212	(2,500,325) $(1,481,017)$		(2,500,325) $(1,481,017)$
Charter Schools Unallocated Employee Benefits	5,017,359		6.483.722	(5,017,359)	1 1	(5,017,359)
Unallocated Depreciation Expense	1,734,667	•		(1,734,667)	1	(1,734,667)
merest and Other Charges on Long-1erm Debi Cancellation of Prior Year Receivables	69,613		1 1	(69,613)		(69,613)
Total Governmental Activities	97,144,854	115,781	13,364,250	(83,664,823)	1	(83,664,823)
Business-Type Activities: Food Service Community Education	1,479,468	744,639 637,055	705,891	1. 1	(28,938) 72,708	(28,938) 72,708
Total Business-Type Activities	2,043,815	1,381,694	705,891	1	43,770	43,770
Total Primary Government	\$ 99,188,669	\$ 1,497,475	\$ 14,070,141	\$ (83,664,823)	\$ 43,770 \$	(83,621,053)
General Revenues: Taxes: Property Taxes, Levied for General Purposes, Neraceral & State Aid Not Restricted Investment Earnings Miscellaneous Income Unallocated Adjustment to Capital Assets				78,926,950 1,789,891 1,684,983 61,893 694,931 520,199	1 1 (1 1 1	78,926,950 1,789,891 1,684,983 61,893 694,931 520,199
Total General Revenues, Special Items, Extraordinary Items & Transfer	Items & Transfer			83,678,847		83,678,847
Change In Net Position				14,024	43,770	57,794
Net Position - Beginning (Unadjusted) Prior Period Adjustment (See Note 14)				29,034,374 1,102,089	152,058	29,186,432 1,102,089
Net Position - Beginning (Adjusted)				30,136,463	152,058	30,288,521
Net Position - Ending				\$ 30,150,487	\$ 195,828 \$	30,346,315

The accompanying Notes to Financial Statements are an integral part of this statement

B. Fund Financial Statements

This page intentionally left blank

Governmental Funds



TEANECK BOARD OF EDUCATION GOVERNMENTAL FUNDS BALANCE SHEET JUNE 30, 2014

(With Comparative Totals for June 30, 2013)

		•				,				TO T	
			c	DECLAI	-	TA DITTA I		DEDT		TOT	AL MORANDUM ONLY)
	C	GENERAL FUND		SPECIAL EVENUE FUND		CAPITAL ROJECTS FUND	SI	DEBT ERVICE FUND	JUNE 30, 2014	(ME	JUNE 30, 2013
Assets: Cash & Cash Equivalents	\$	6,160,843	\$	-	\$	1,156,828	\$	67,973	\$ 7,385,644	\$	10,088,645
Intergovernmental Receivables: State		1,331,421		83,649		_		_	1,415,070		465,612
Federal		1,192		509,278		-		-	510,470		389,833
Other		3,660		122,395		-		-	126,055		167,096
Due from Other Funds Prepaid Items		8,531		-		<u>-</u>		-	8,531		469,481 7,343
Total Assets	\$	7,505,647	\$	715,322	\$	1,156,828	\$	67,973	\$ 9,445,770	\$	11,588,010
Liabilities & Fund Balances:											
Liabilities:											
Cash Overdraft	\$	902 925	\$	491,250	\$	-	\$	-	\$ 491,250	\$	- 504 155
Accounts Payable Due to Other Funds		803,835		70,648 8,531		-		_	874,483 8,531		584,155 469,481
Intergovernmental Payables:		_		0,551		_			0,331		402,401
State		-		92,945		-		-	92,945		55,324
Federal		-		-		-		-	-		1,881
Other Unearned Revenue		-		5,567 46,381		-		-	5,567 46,381		5,566 75,695
		002.025		,		<u> </u>			ŕ		
Total Liabilities	_	803,835		715,322		-			1,519,157		1,192,102
Fund Balances:											
Restricted for:		502.265							502.265		077 022
Capital Reserve Capital Reserve - Designated for		503,365		-		-		-	503,365		877,933
Subsequent Year's Expenditures		_		_		_		_	_		2,359,035
Excess Surplus - Desgnated for											2,557,555
for Subsequent Year's Expenditures		1,465,415		-		-		-	1,465,415		2,472,823
Excess Surplus		-		-		-		-	-		1,465,415
Capital Projects Debt Service		-		-		702,071		67,973	702,071 67,973		1,516,879 2
Committed for:		-		-		-		07,973	07,973		2
Other Purposes		-		-		454,757		-	454,757		82,118
Assigned for:											
Designated for Subsequent											
Year's Expenditures Other Purposes		2,131,452		-		-		-	2,131,452		1,062,588
Unassigned		1,833,805 767,775		-		-		-	1,833,805 767,775		238,445 320,670
Total Fund Balances						1 156 929		67.072	7,926,613		
		6,701,812				1,156,828		67,973	7,920,013		10,395,908
Total Liabilities & Fund Balances	\$	7.505.647	\$	715.322	\$	1.156.828	\$	67.973	:		
Amounts reported for <i>governmental activitie</i> , net position (A-1) are different because: Capital assets used in governmental activitic resources and therefore are not reported	ies ar in the	re not financia e funds. The	ıl cost								
of the assets is \$71,864,671 and the accur is \$23,781,788.		·	on						48,082,883		46,093,807
Accrued interest is not due and payable in and therefore are not reported as liabilitie. Loss on the early extinguishment of debt is	es in reco	the funds. rded when							(340,972)		(392,371)
incurred in the governmental funds but a recognized in the statement of activities, accumulated amortization.									284,323		256,554
Long-term obligations, including bonds par payable in the current period and therefor liabilities in the funds (Note 5).									(25,802,360)		(27,319,524)
Net position of Governmental Activities									\$30,150,487	\$	29,034,374
Do position of Governmental Heavilles									450,150,TU/	Ψ	-/,UJ 1,J/T

TEANECK BOARD OF EDUCATION GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE FISCAL YEAR ENDED JUNE 30, 2014 (With Comparative Totals for June 30, 2013)

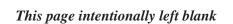
					TOTA	AL.
D.	GENERAL FUND	SPECIAL REVENUE FUND	CAPITAL PROJECTS FUND	DEBT SERVICE FUND		JUNE 30, 2013
Revenues: Local Tax Levy Tuition Charges Transportation Fees	\$ 78,926,950 67,734 7,620	\$ - - -	\$ - - -	\$ 1,789,891 - -	\$ 80,716,841 \$ 67,734 7.620	79,546,326 139,183
Interest on Investments Rentals Miscellaneous	61,893 40,427 195,976	320,539	- 178,416	- - -	61,893 40,427 694,931	82,082 27,470 692,169
Total Local Sources	79,300,600	320,539	178,416	1,789,891	81,589,446	80,487,230
State Sources Federal Sources	12,864,768 64,178	472,072 1,648,215	-	- -	13,336,840 1,712,393	14,908,247 1,848,522
Total Revenues	92,229,546	2,440,826	178,416	1,789,891	96,638,679	97,243,999
Expenditures: Current:						
Regular Instruction	27,506,061	1,444,181	-	-	28,950,242	33,564,746
Special Education Instruction Other Special Instruction	9,680,177 3,273,279	-	-	-	9,680,177 3,273,279	17,934,087 4,049,272
Support Services Student and Instruction Related Services	17,404,977	-	-	_	17,404,977	14,645,500
General Administrative Services	945,329	-	-	-	945,329	1,552,943
School Administrative Services Business and Other Support Services	3,040,882 1,481,017	-	-	-	3,040,882 1,481,017	4,275,614 2,125,032
Plant Operations and Maintenance	6,726,057	981,479	-	-	7,707,536	7,047,981
Pupil Transportation	4,395,157				4,395,157	4,567,081
Transfer to Charter Schools Unallocated Employee Benefits Debt Service:	5,017,359 12,735,510	-	-	-	5,017,359 12,735,510	4,815,127
Principal	485,000	-	-	1,140,000	1,625,000	1,580,573
Interest and Other Charges Capital Outlay	314,170 1,229,137	15,166	2,428,541	645,790	959,960 3,672,844	1,250,502 6,190,573
Total Expenditures	94,234,112	2,440,826	2,428,541	1,785,790	100,889,269	103,599,031
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	(2,004,566)		(2,250,125)	4,101	(4,250,590)	(6,355,032)
Other Financing Sources/(Uses): Cancellation of Prior Year Receivables	(69,613)	-	-	-	(69,613)	-
Transfer From Capital Projects Fund to General Fund Transfer From Capital Projects	741,975	-	(741,975)	-	-	-
Fund to Capital Reserve Transfer from Capital Reserve	18,491		(18,491)	-	-	-
To Capital Projects Fund Capital Lease Proceeds	(2,650,540)	-	2,650,540	-	-	-
(Nonbudgeted) Proceeds from Refunding Bonds Deposit to Refunding Escrow	684,949 - -	- - -	- - -	3,325,000 (3,261,130)	684,949 3,325,000 (3,261,130)	- - -
Total Other Financing Sources/(Uses)	(1,274,738)	-	1,890,074	63,870	679,206	
Net Change in Fund Balances	(3,279,304)	-	(360,051)	67,971	(3,571,384)	(6,355,032)
Fund Balance - July 1 (Unadjusted) Prior Period Adjustment (See Note 14)	8,879,027 1,102,089	<u>-</u>	1,516,879	2	10,395,908 1,102,089	16,750,940
Fund Balance - July 1 (Adjusted)	9,981,116	_	1,516,879	2	11,497,997	16,750,940
Fund Balance - June 30	\$ 6.701.812	\$ -	\$ 1.156.828	\$ 67.973	\$ 7.926.613 \$	10.395.908

TEANECK BOARD OF EDUCATION RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2014

Total Net Change in Fund Balances - Governmental Funds (From B-2)		\$ (2,469,295)
Amounts reported for governmental activities in the statement of activities (A-2) are different because:		
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period:		
Depreciation Expense Adjustment to Capital Assets Capital Outlays	(1,734,667) 520,199 3,203,544	1,989,076
Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.		4,845,000
Repayment of capital lease principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.		469,300
Loss on the early extinguishments of debt and original issue premiums are recorded when incurred in the governmental funds but are deferred and recognized in the statement of activities over the life of the refunding:		
Amortization of Loss on Refunding Recognized Deferred Loss on Defeasement of Debt Amortization of Original Issue Premiums	(13,361) 41,130 101,503	129,272
Proceeds from debt issues are a financing source in the governmental funds. They are not revenue in the statement of activities; issuing debt increases long-term liabilities in the statement of net assets:		
Bond Proceeds Capital Lease Proceeds	(3,325,000) (684,949)	(4,009,949)
Accrual of interest of capital leases and bonds is not an expenditure in the governmental funds, but the adjustment is charged to expense and is reported in the statement of activities.		
Prior Year Current Year	392,371 (340,972)	51,399
Repayment of compensated absences is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.		
Prior Year Current Year	3,347,346 (3,236,036)	111,310
Change in Net Position of Governmental Activities	:	\$ 1,116,113

This page intentionally left blank.

Proprietary Funds



TEANECK BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF NET POSITION JUNE 30, 2014

(With Comparative Totals for June 30, 2013)

	BUSINE: ACTIV	ITIES		ТОТ		
	 ENTERPRI FOOD SERVICE	COM	NDS IMUNITY CHOOL	JUNE 30, 2014	(MEM	JUNE 30, 2013
ASSETS						
Current Assets: Cash & Cash Equivalents Due from Other Funds	\$ 19,909	\$	276,051	\$ 295,960	\$	369,812
Accounts Receivable:						
State	3,742		-	3,742		1,994
Federal	124,251		-	124,251		43,454
Other Inventories	61,788		-	61,788		6,553
	11,539		-	11,539		5,965 1,060
Prepaid Items	 -			-		1,000
Total Current Assets	221,229		276,051	497,280		428,838
Noncurrent Assets:						
Machinery and Equipment	399,105		9,607	408,712		398,814
Less: Accumulated Depreciation	(344,084)		(9,607)	(353,691)		(331,184)
2000 Mountaine Depression	 (211,001)		(>,007)	(888,871)		(001,101)
Total Noncurrent Assets	 55,021		-	55,021		67,630
Total Assets	276,250		276,051	552,301		496,468
LIABILITIES						
Accounts Payable	130,642		4,121	134,763		108,537
Unearned Revenue	130,042		221,710	221,710		235,862
Chearned Revenue	 		221,710	221,710		233,002
Total Liabilities	130,642		225,831	356,473		344,399
DEFERRED INFLOWS OF RESOURCES						
Deferred Commodities Revenue	 -		-	-		11
Total Deferred Inflows of Resources	 -		-	-		11
NET POSITION						
Investment in Capital Assets, Net	55,021			55,021		67,630
Unrestricted Net Position	90,587		50,220	140,807		84,428
Chiestreted (vet i Osition	 70,367		30,220	1+0,007		0+,420
Total Net Position	\$ 145,608	\$	50,220	\$ 195,828	\$	152,058

TEANECK BOARD OF EDUCATION PROPRIETARY FUNDS

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2014

(With Comparative Totals for June 30, 2013)

	ACTIVITIES -			TOTALS				
	ENTERPRISE FUNDS				(ME	EMORANDUM ONLY)		
		FOOD		MMUNITY	•	JUNE 30,		JUNE 30,
	S	ERVICE		SCHOOL		2014		2013
Operating Revenues:						2011		
Charges for Services:								
Daily Sales - Reimbursable Programs	\$	682,545	\$	_	\$	682,545	\$	635,810
Special Functions	Ψ	53,034	Ψ	_	Ψ	53,034	Ψ	18,855
Vending Sales		9,060				9,060		10,013
Program Fees		2,000		637,055		637,055		686,002
1 Togram 1 ccs				037,033		037,033		000,002
Total Operating Revenues		744,639		637,055		1,381,694		1,350,680
Operating Expenses:								
Salaries and Employee Benefits		618,178		439,786		1,057,964		1,116,435
Purchased Professional and Technical Services		010,170		66,012		66,012		77,974
Contracted Services - Transportation				14,650		14,650		15,713
<u>*</u>		1,040		1,531		2,571		3,557
Communications/Telephone		1,040		1,331		2,371		
Postage		250		-		250		1,500
Travel		350		-		350		350
Other Purchased Services		155,648		-		155,648		110,639
Insurance		28,461		-		28,461		-
Supplies and Materials		65,550		11,656		77,206		86,073
Depreciation		22,506		-		22,506		13,724
Cost of Sales		551,869		-		551,869		460,819
Miscellaneous		35,866		30,712		66,578		24,472
Total Operating Expenses		1,479,468		564,347		2,043,815		1,911,256
Operating Income/(Loss)		(734,829)		72,708		(662,121)		(560,576)
Nonoperating Revenues/(Expenses):								
State Sources:								
State School Lunch Program		14,762		-		14,762		14,639
Federal Sources:		,				,		,
National School Lunch Program		503,908		_		503,908		529,284
School Breakfast Program		96,222		_		96,222		74,868
Food Distribution Program		50,976		_		50,976		-
Interest Income		1,378		_		1,378		_
FSMC Profit Guarantee		38,645		_		38,645		_
Local Sources		-		-		-		46,040
Total Nonoperating Revenues/(Expenses)		705,891		_		705,891		664,831
Change in Net Position		(28 029)		72,708		12 770		104 255
•		(28,938)				43,770		104,255
Total Net Position - Beginning		174,546		(22,488)		152,058		47,803
Total Net Position - Ending	\$	145,608	\$	50,220	\$	195,828	\$	152,058

TEANECK BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

(With Comparative Totals for June 30, 2013)

	ACT	NESS-TYPE TIVITIES -	TOTALS			
	ENTERPRISE FUNDS		HINE 20	(MEMORANDUM ONLY)		
	FOOD SERVICE	COMMUNITY SCHOOL	JUNE 30, 2014	JUNE 30, 2013		
Cash Flows From Operating Activities:	SERVICE	SCHOOL	2014	2015		
Receipts from Customers	\$ 689,393	\$ 637,055	\$ 1,326,448	\$ 1,299,746		
Payments to Employees	(618,178			(1,116,435)		
Payments to Suppliers	(730,179			(797,629)		
1 dymonts to Suppliers	(750,17)) (133,703) (000,104)	(171,027)		
Net Cash Flows From Operating Activities	(658,964) 61,284	(597,680)	(614,318)		
Cash Flows From Noncapital Financing Activities: Interest Income	1,378		1,378			
Cash Received from Federal Reimbursements	519,334		519,334	598,684		
Cash Received from State Reimbursements	13,013		13,013	14,639		
Cush received from State Reinfoursements	15,015		13,013	14,037		
Net Cash Flows From Noncapital Financing Activities	533,725	-	533,725	613,323		
Cash Flows From Capital Activities:						
Purchase of Fixed Assets	(9,897) -	(9,897)	_		
1 61211600 01 1 1100 1 100000	(),0)/	/	(>,0>1)			
Net Cash Flows From Capital Activities	(9,897) -	(9,897)			
Net Change in Cash & Cash Equivalents	(135,136	61,284	(73,852)	(995)		
Balances - Beginning of Year	155,045			370,807		
Duminos Dogiming of Tour	100,010	21.,,07	205,012	270,007		
Balances - End of Year	\$ 19,909	\$ 276,051	\$ 295,960	\$ 369,812		
Reconciliation of Operating Income/(Loss) to N	Net Cash Prov	ided/(Used) by O _l	perating Activiti	es:		
Operating Income/(Loss)	\$ (734,829) \$ 72,708	\$ (662,121)	\$ (560,576)		
Adjustments to Reconcile Operating Income/ (Loss) to Net Cash Provided/(Used) by Operating Activities:						
Depreciation Expense	50,976	_	50,976	13,724		
FSMC Profit Guarantee	38,645		38,645	-		
USDA Commodities	22,506		22,506	44,246		
Change in Assets, Liabilities, and Deferred Inflows of Resources:	,-		,	,		
Decrease/(Increase) in Accounts Receivables	(55,235) -	(55,235)	3,301		
Decrease/(Increase) in Prepaid Items	-	1,060		11,969		
(Decrease)/Increase in Accounts Payable	(5,574		(5,574)	(5,537)		
(Decrease)/Increase in Unearned Revenue	-	-	-	(54,235)		
(Decrease)/Increase in Deferred Inflows of Resources	-	(14,152) (14,152)	(5,018)		
(Decrease)/Increase in Interfund Payable	(11) -	(11)	(71,298)		
Decrease/(Increase) in Inventories	24,558	1,668	26,226	9,106		
Total Adjustments	75,865	(11,424) 64,441	(53,742)		

The accompanying Notes to Financial Statements are an integral part of this statement.

Net Cash Provided/(Used) by Operating Activities

61,284 \$ (597,680) \$

This page intentionally left blank.

Fiduciary Fund



TEANECK BOARD OF EDUCATION FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET POSITION JUNE 30, 2014

(With Comparative Totals for June 30, 2013)

	PRI	VATE PURPOSE	AGENCY		TOTALS					
	S	CHOLARSHIP FUND		STUDENT ACTIVITY FUND	P	AYROLL FUND		JUNE 30, 2014	(MEN	JUNE 30, 2013
ASSETS Cash & Cash Equivalents Restricted Cash	\$	126,032	\$	125,977	\$	415,332	\$	541,309 126,032	\$	580,837 130,972
Total Assets		126,032		125,977		415,332		667,341		711,809
LIABILITIES										
Payroll Deductions & Withholdings		-		-		407,872		407,872		412,670
Payable to Student Groups Flexible Spending Program Accrued Salaries & Wages		- - -		125,977 - -		6,010 1,450		125,977 6,010 1,450		152,492 15,675
Total Liabilities		-		125,977		415,332		541,309		580,837
NET POSITION										
Reserve For: Held in Trust for: Scholarships		126,032		-		-		126,032		130,972
Total Net Position	\$	126,032	\$	-	\$	-	\$	126,032	\$	130,972

TEANECK BOARD OF EDUCATION FIDUCIARY FUNDS

STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2014

(With Comparative Totals for June 30, 2013)

	PRIVATE PURPOSE	TOT	TOTALS					
	SCHOLARSHIP FUND	JUNE 30, 2014	(MEMORANDUM ONLY) JUNE 30, 2013					
ADDITIONS								
Contributions:								
Scholarship Contributions	\$ 2,693	\$ 2,693	\$ 2,285					
Total Contributions	2,693	2,693	2,285					
Investment Earnings:								
Interest	497	497	523					
Net Investment Earnings	497	497	523					
Total Additions	3,190	3,190	2,808					
DEDUCTIONS								
Scholarship Awards	8,100	8,100	7,836					
Miscellaneous Fee	30	30	25					
Total Deductions	8,130	8,130	7,861					
Change in Net Position	(4,940)	, , , ,	* * * *					
Net Position - Beginning of the Year	130,972	130,972	136,025					
Net Position - End of the Year	\$ 126,032	\$ 126,032	\$ 130,972					

SCHOOL DISTRICT OF TEANECK BOARD OF EDUCATION

NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2014



TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2014

Note 1: Summary of Significant Accounting Policies

The financial statements of the Teaneck Board of Education (the "District") have been prepared in conformity with generally accepted accounting principles (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB). The following is a summary of more significant accounting policies.

A. Reporting Entity

The Teaneck Board of Education is a Type II district located in the County of Bergen, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The Board is comprised of 9 members elected to three-year terms. These terms are staggered so that three members' terms expire each year. The District provides a full range of educational services appropriate to grade levels preschool through 12. These include regular, vocational, as well as special education for handicapped youngsters. The operation of the District includes one high school, two middle schools and four elementary schools, located in Teaneck. The Teaneck School District has an approximate enrollment at June 30, 2014 of 4,098 students.

B. Component Units

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB *Codification of Governmental Accounting and Financial Reporting Standards*, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the District holds the corporate powers of the organization
- the District appoints a voting majority of the organization's board
- the District is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the District
- there is a fiscal dependency by the organization on the District

Based on the aforementioned criteria, the District has no component units.

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

District-Wide Financial Statements – The governmental fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental Fund Financial Statements – The Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they

TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) JUNE 30, 2014

Note 1: Summary of Significant Accounting Policies (continued)

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation (continued)

are collected within 60 days of the end of the current fiscal year-end. Principal revenue sources considered susceptible to accrual include federal and state grants, interest on investments, tuition and transportation. Other revenues are considered to be measurable and available only when cash is received by the state.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

D. District-Wide and Fund Financial Statements

The district-wide financial statements (the statement of net position and the statement of activities) report information of all of the non-fiduciary activities of the District. For the most part, the effect of interfund activity has been removed from these district-wide statements. District activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function, segment or component unit are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function, segment, or component unit. Program revenues include charges to customers who purchase, use or directly benefit from goods or services provided by a given function, segment or component unit. Program revenues also include grants and contributions that are restricted to meeting the operational or capital requirements of a particular function, segment, or component unit. Taxes and other items not properly included among program revenues are reported instead as general revenues. The District does not allocate general government (indirect) expenses to other functions.

Net position is restricted when constraints placed on them are either externally imposed or are imposed by constitutional provisions or enabling legislation. Internally imposed designations of resources are not presented as restricted net position. When both restricted and unrestricted resources are available for use, generally it is the District's policy to use restricted resources first, and then unrestricted resources as they are needed.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds. However, the fiduciary funds are not included in the district-wide statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

E. Fund Accounting

The accounts of the Teaneck Board of Education are maintained in accordance with the principles of fund accounting to ensure observance of limitations and restrictions on the resources available. The principles of fund accounting require that resources be classified for accounting and reporting purposes into funds or account groups in accordance with activities or objectives specified for the resources. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures or expenses, as appropriate. Government

Note 1: Summary of Significant Accounting Policies (continued)

E. Fund Accounting (continued)

resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. An account group, on the other hand, is a financial reporting device designed to provide accountability for certain assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The various funds and accounts are grouped, in the financial statements in this report, into seven fund types within three broad fund categories and two account groups as follows:

Governmental Funds

General Fund - The general fund is the general operating fund of the Teaneck Board of Education and is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the Capital Outlay subfund.

As required by the New Jersey Department of Education, the Teaneck Board of Education includes budgeted Capital Outlay in this fund. Generally accepted accounting principles (GAAP) as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, interest earnings and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund - The capital projects fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

Debt Service Fund - The debt service fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

Note 1: Summary of Significant Accounting Policies (continued)

E. Fund Accounting (continued)

Proprietary Funds

The focus of Proprietary Fund measurement is upon determination of net income, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the Proprietary Funds of the District:

Enterprise - The enterprise fund is used to account for the operations that are financed and operated in a manner similar to a private business enterprise. The costs of providing goods or services are financed primarily through user charges; or, where the District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. The District's Enterprise Fund is comprised of the Food Service Fund and Community Education Fund.

All Proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net total position) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total position.

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-linemethod. The estimated useful lives are as follows:

Food Service and Community Education Fund: Equipment 15 Years

The District's enterprise fund is comprised of a food service fund and a community education fund.

Fiduciary Fund

Fiduciary funds are used to account for assets held by a governmental entity for other parties (either as trustee or as an agent) and that cannot be used to finance the governmental entity's own operating programs which includes private purpose trust funds and agency funds.

Private Purpose Trust Funds are used to account for the principal and income for trust arrangements that benefit individuals, private organizations, or other governments. The District currently maintains a Scholarship Trust Fund as a private purpose trust.

Note 1: Summary of Significant Accounting Policies (continued)

E. Fund Accounting (continued)

Agency Funds are assets held by a governmental entity (either as trustee or as an agent) for other parties that cannot be used to finance the governmental entity's own operating programs. The District currently maintains Payroll funds and Student Activity Funds as Agency Funds

F. Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and private purpose trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All proprietary funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net total position) is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net total assets.

The modified accrual basis of accounting is used for measuring financial position and operating results of all governmental fund types, expendable trust funds and agency funds. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental fund revenues. Expenditures are recognized in the accounting period in which the fund liability is incurred, except for principal and interest on general long-term debt which are recorded when due.

The accrual basis of accounting is used for measuring financial position and operating results of proprietary fund types and private purpose trust funds. Under this method, revenues are recognized in the accounting period in which they are earned and expenses are recognized when they are incurred.

G. Budgets/Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office and are voted upon at the annual school election on or around the third Tuesday in April. Effective January 17, 2012, P.L.2011 c.202 eliminated the annual voter referendum on budgets which met the statutory tax levy cap limitations and the board of education members are elected at the November general election. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of

Note 1: Summary of Significant Accounting Policies (continued)

G. Budgets/Budgetary Control (continued)

detail as established pursuant to the minimum chart of accounts referenced in *N.J.A.C.6A:23-1.2*. All budget amendments must be approved by School Board resolution.

Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in *N.J.A.C.6A:23-1.2*. All budget amendments must be approved by School Board resolution.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the Special Revenue fund revenues and expenditures from the budgetary basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual – General, Special Revenues and Debt Service Funds to the GAAP basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types.

H. Encumbrances

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as reservations of fund balances at fiscal year-end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the Teaneck Board of Education has received advances are reflected in the balance sheet as deferred revenues at fiscal year-end. The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year-end.

Note 1: Summary of Significant Accounting Policies (continued)

I. Cash and Cash Equivalents

Cash and Cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost.

New Jersey School Districts are limited as to the types of investments and types of financial institutions they may invest in. *N.J.S.18A:20-37* provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A.17:9-41 et. Seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

J. Tuition Receivable/Payable

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined.

These adjustments are recorded upon certification by the State Board of Education, which is normally two years following the contract year. The cumulative adjustments through June 30, 2014, which have not been recorded, are not determinable.

The tuition rate adjustment for the year 2012-2013 has been established and the District has billed/paid the school boards that have adjustments.

K. Inventories

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out method.

The cost of inventories in governmental fund types is recorded as expenditures when purchased rather than when consumed.

Note 1: Summary of Significant Accounting Policies (continued)

L. Short-Term Interfund Receivables/Payables

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the Teaneck Board of Education and that are due within one year.

M. Capital Assets

General capital assets acquired or constructed during the year are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Capital assets are defined by the District has assets, which have a cost in excess of \$2,000 at the date of acquisition and a useful life of one year or more. Donated capital assets are valued at their estimated fair market value on the date received. The general capital assets acquired or constructed were valued by an independent appraisal company. General capital assets, such as land and buildings, are valued at the historical cost basis and through estimated procedures performed by an independent appraisal company, respectively.

General capital assets are reflected as expenditures in the applicable governmental funds. Depreciation expense is recorded in the district-wide financial statements as well as the proprietary fund. Capital assets are depreciated on the straight-line method over the assets' estimated useful life. There is no depreciation recorded for land and construction in progress. Generally estimated useful lives are as follows:

Building & Building Improvements	20 - 50 Years
Furniture & Fixtures	7 - 20 Years
Machinery & Equipment	5 - 12 Years
Vehicles	5 - 20 Years

N. Deferred Outflow of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The District has only one item that qualifies for reporting in this category which is the deferred charge on refunding reported in the government-wide statement of net position. A deferred charge on refunded debt results from the difference in the carrying value of the refunded debt and its acquisition price. The amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

O. Accrued Salaries and Wages

District employees, who provide services to the District over the ten-month academic year and extended eleven-month calendar, do not have the option to have their salaries disbursed during the entire twelve-month year. Therefore, there is no accrual as of June 30, 2014 for such salaries.

Note 1: Summary of Significant Accounting Policies (continued)

P. Compensated Absences

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

In the District-Wide financial statements, under governmental activities, compensated absences are reported as an expenditure and noncurrent liabilities.

Q. Unearned Revenue

Unearned revenue in the general and special revenue funds represents cash, which has been received but not yet earned.

R. Long-Term Obligations

In district-wide financial statements, under governmental activities, long-term debt is recognized as a liability in the general fund as debt is incurred.

S. Fund Equity

In accordance with Government Accounting Standards Board 54, Fund Balance Reporting and Governmental Fund Type Definitions, the Teaneck Board of Education classifies governmental fund balances as follows:

- <u>Non-spendable</u> includes fund balance amounts that cannot be spent either because it is not in spendable form or because legal or contractual constraints.
- <u>Restricted</u> includes fund balance amounts that are constrained for specific purposes which are externally imposed by external parties, constitutional provision or enabling legislation.
- <u>Committed</u> includes fund balance amounts that are constrained for specific purposes that are internally imposed by the government through formal action of the highest level of decision making authority and does not lapse at year-end.
- Assigned includes fund balance amounts that are intended to be used for specific purposes that
 are neither considered restricted or committed. Fund Balance may be assigned by the Business
 Administrator.
- <u>Unassigned</u> includes balance within the General Fund which has not been classified within the above mentioned categories and negative fund balances in other governmental funds

The Teaneck Board of Education uses restricted/committed amounts to be spent first when both restricted and unrestricted fund balance is available, unless prohibited by law or regulation. Additionally,

Note 1: Summary of Significant Accounting Policies (continued)

S. Fund Equity (continued)

the Teaneck Board of Education would first use committed, then assigned and lastly unassigned amounts of unrestricted fund balance when expenditures are made.

T. Net Position

Net position, represents the difference between summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified in the following three components:

- <u>Net Investment in Capital Assets</u> This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for acquisition, construction, or improvement of those assets.
- Restricted Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.
- <u>Unrestricted</u> Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

U. Impact of Recently Issued Accounting Principles

Recently Issued and Adopted Accounting Pronouncements

In March 2012, the GASB issued Statement 66, *Technical Corrections—2012*—an amendment of GASB Statements No. 10 and No. 62. GASB 66 improves accounting and financial reporting for a governmental financial reporting entity by resolving conflicting guidance that resulted from the issuance of two pronouncements, Statements No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, and No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*. This Statement is effective for periods beginning after December 15, 2012 although the District elected to early implement Statement 62 in fiscal year 2012. The adoption of GASB 66 does not have any impact on the District's financial statements.

In March 2012, the GASB issued Statement 65, *Items Previously Reported as Assets and Liabilities*. GASB 65 establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities. This Statement is effective for periods beginning after December 15, 2012. Management has implemented this Statement in the District's financial statements for the year ended June 30, 2014 with a prior period restatement to beginning net position. The District elected to early implement Statement 62 in fiscal year 2013 resulting in a restatement of net position in that period.

Recently Issued Accounting Pronouncements

In June 2012, the GASB issued Statement 68, Accounting and Financial Reporting for Pensions—an amendment of GASB Statement 27. GASB 68 improves accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local governmental employers about financial support for pensions that is provided by other entities. This Statement results

Note 1: Summary of Significant Accounting Policies (continued)

U. Impact of Recently Issued Accounting Principles (continued)

from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for pensions with regard to providing decision-useful information, supporting assessments of accountability and inter-period equity, and creating additional transparency. This Statement is effective for fiscal years beginning after June 15, 2014. Management is currently evaluating the impact of the adoption of this statement on the District's financial statements.

V. Management's Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

W. Subsequent Events

The District has evaluated subsequent events occurring after June 30, 2014 through November 15, 2014, which is the date the financial statements were available to be issued.

Note 2: Cash and Cash Equivalents

The District is governed by the deposit and investment limitations of New Jersey state law. The deposits and investments held at June 30, 2014 and reported at fair value are as follows:

Туре	Carrying Value
Deposits:	
Demand Deposits	\$ 7,857,695
Total Deposits	<u>\$ 7,857,695</u>
The District's Cash and Cash Equivalents are Reported as Follows:	
Governmental Funds	\$ 6,894,394
Proprietary Funds	295,960
Fiduciary Funds	667,341
Total Cash and Cash Equivalents	\$ 7,857,695

Custodial Credit Risk – Custodial credit risk is the risk that, in the event of a bank failure, the Board's deposits may not be recovered. Although the Board does not have a formal policy regarding custodial credit risk, NJSA 17:9-41 et seq. requires that the governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA is a supplemental insurance program set forth by the New Jersey Legislature to

Note 2: Cash and Cash Equivalents (continued)

Custodial Credit Risk (continued)

protect the deposits of local governmental agencies. The program is administered by the Commissioner of the New Jersey Department of Banking and Insurance. Under the Act, the first \$250,000 of governmental deposits in each insured depository is protected by FDIC. Public fund owned by the Board in excess of FDIC insured amounts are protected by GUDPA.

However, GUDPA does not protect intermingled trust funds such as salary withholdings, student activity funds or funds that may pass to the Board relative to the happening of a future condition. Such funds are shown as Uninsured and Uncollateralized in the schedule below. As of June 30, 2014, the District's bank balance of \$11,513,782 was exposed to custodial credit risk as follows:

Insured	\$	500,000
Uninsured		1,025,918
Collateralized in the District's Name		
Under GUDPA		9,987,864
Total	\$ 1	1.513.782

Note 3: Accounts Receivable

Accounts receivable at June 30, 2014 consisted of accounts and intergovernmental grants. All receivables are considered collectible in full due to the stable condition of state programs and the current fiscal year guarantee of federal funds. Accounts receivable as of fiscal year end for the School District's individual major and fiduciary funds, in the aggregate, are as follows:

		Special		
	General	Revenue	Proprietary	
	<u>Fund</u>	<u>Fund</u>	<u>Funds</u>	<u>Total</u>
State Aid	\$ 1,331,421	\$ 83,649	\$ 3,742	\$ 1,418,812
Federal Aid	1,192	509,278	124,251	634,721
Other	3,660	122,395	61,788	187,843
T 1	Ф 1 226 272	Ф. 715 200	Φ 100.701	Ф 2.241.276
Total	\$ 1,336,273	\$ 715,322	\$ 189,781	\$ 2,241,376

Note 4: Capital Assets

The following schedule is a summarization of the capital assets by source for the fiscal year ended June 30, 2014:

Governmental Activities:	June 30, 2013	A	lditions	_	ransfers/ ljustments		June 30, 2014
Land Construction in Progress Buildings and Improvements Vehicles	\$ 1,601,471 356,793 58,681,687 3,762,280		- ,525,050 ,523,009	\$	- (356,793) 356,793	\$	1,601,471 1,525,050 60,561,489 3,762,280
Machinery and equipment	3,751,826		623,555		39,000		4,414,381
Subtotal	68,154,057	3	,671,614		39,000		71,864,671
Less: accumulated depreciation:	(22,060,250)	(1	,734,667)		13,129		(23,781,788)
Governmental activities capital assets, net	\$ 46,093,807	\$ 1	,936,947	\$	52,129	\$	48,082,883
Business-Type Activities	June 30, 2013	A	dditions	D	eletions	•	June 30, 2014
Machinery and equipment	\$ 398,814	\$	9,898	\$	-	\$	408,712
Less: accumulated depreciation:	(331,184)	(22,507)		_		(353,691)
Governmental activities capital assets, net	\$ 67,630	\$	(12,609)	\$	-	\$	55,021

Note 5: Long-Term Obligations

During the fiscal year ended June 30, 2014 the following changes occurred in liabilities reported in the long-term debt:

iong term death			-	- 1		-
Governmental Activities	Balance : 6/30/13	Accrued/ Issued	Retin Deci	red/ reases	Balance 6/30/14	Due Within One Year
Compensated Absences						
Payable	\$ 3,347,346	\$ -	\$	111,310	\$ 3,236,036	\$ -
Capital Leases	209,428	684,949		212,325	682,052	226,390
Lease Purchase Obligation	ns 794,302	-		256,975	537,327	264,690
Bonds Payable	22,330,000	3,325,000	4,	,845,000	20,810,000	1,735,000
Bond Premium	638,448	_		101,503	536,945	
Total	\$27,319,524	\$4,009,949	\$ 5.	,527,113	\$25,802,360	\$ 2,226,080

Note 5: Long-Term Obligations (continued)

A. Bonds Payable:

The voters of the municipality through referendums authorize bonds in accordance with State law. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds.

Principal and interest due on the bonds outstanding is as follows:

Year-ending			
June 30 ,	Principal	<u>Interest</u>	Total
2015	\$ 1,735,000	\$ 781,615	\$ 2,516,615
2016	1,430,000	732,384	1,162,384
2017	1,475,000	687,309	2,162,309
2018	1,510,000	639,231	2,149,231
2019	1,555,000	588,998	2,143,998
2020-2024	6,895,000	2,071,044	8,966,044
2025-2029	5,095,000	753,400	5,848,400
2030-2032	<u>1,115,000</u>	50,063	1,165,063
Total	\$20,810,000	<u>\$6,304,043</u>	\$27,114,043

B. Obligations Under Capital Leases

The District is leasing equipment totaling \$2,365,339 under a capital lease. The following is a schedule of the future minimum lease payments under this capital lease and the present value of the net minimum lease payments at June 30, 2014:

Year-ending	
<u>June 30,</u>	Amount
2015	\$ 256,930
2016	212,296
2017	170,371
2018	88,845
2019	22,211
Total Minimum Lease Payments	750,653
Less: Amount Representing Interest	(68,601)
Present Value of Lease Payments	<u>\$ 682,052</u>

Note 5: Long-Term Obligations (continued)

C. Lease Purchase Agreement

The District has entered into a facility lease for capital improvements to the Teaneck High School roof. The lease purchase totals \$1,286,000 with an interest rate of 2.98% over a five year lease term. The following is a schedule of the future minimum lease payments under this capital lease and the present value of the net minimum lease payments at June 30, 2014:

Year-ending	3		
June 30 ,	Principal	<u>Interest</u>	Total
2015	\$ 264,690	\$ 14,055	\$ 278,745
2016	272,637	6,108	278,745
Total	\$ 537,327	<u>\$ 20,163</u>	\$ 557,490

Note 6: Pension Plans

Plan Descriptions - All required employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey, 08625.

Teachers' Pension and Annuity Fund (TPAF) - The Teachers' Pension and Annuity Fund was established in January 1955, under the provisions of *N.J.S.A.18A:66* to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related noncontributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners and employees of the Department of Education who have titles that are unclassified, professional and certified.

Public Employees' Retirement System (PERS) - The Public Employees' Retirement System (PERS) was established in January 1955 under the provisions of *N.J.S.A.43:15A* to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

Note 6: Pension Plans (continued)

Vesting and Benefit Provisions - The vesting and benefit provisions of PERS are set by *N.J.S.A.43:15A* and *43.3B* and *N.J.S.A.18A:66* for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 55 and are generally determined to be 1/55 of the final average salary for each year of service credit, as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may

seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age. The TPAF and PERS provides for specified medical benefits for members who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Significant Legislation – During the year ended June 30, 1997, legislation was enacted (Chapter 114, P.L. 1997) authorizing the New Jersey Economic Development Authority to issue bonds, notes or other obligations for the purpose of financing, in full or in part, the State of New Jersey's portion of the unfunded accrued liability under the State of New Jersey retirement systems. Additional legislation enacted during the year ended June 30, 1997 (Chapter 115, P.L. 1997) changed the asset valuation method from market related value to full-market value. This legislation also contained a provision to reduce the employee contribution rate by ½ of 1% to 4.5% for calendar years 1998 and 1999, and to allow for a reduction in the employee's rate after calendar year 1999, providing excess valuation assets are available. The legislation also provided that the District's normal contributions to the Fund may be reduced based on the revaluation of assets. Due to recognition of the bond proceeds and the change in asset valuation method as a result of enactment of Chapters 114 and 115, all unfunded accrued liabilities were eliminated, except for the unfunded liability for local early retirement incentive benefits; accordingly, the pension costs for TPAF and PERS were reduced. New Legislation signed by the Acting

Governor (Chapter 133, Public Laws 2001) changed the formula for calculating retirement benefits for all current and future non-veteran retirees from N/60 to N/55 (a 9.09% increase). This legislation, signed June 29, 2001, provides that all members of the TPAF and the PERS will have their pensions calculated on the basis of years of credit divided by 55. It also provides that all current retirees will have their original pension recalculated under the N/55 formula. Starting February 1, 2002, pension cost of living adjustments will be based on the new original pension.

Effective June 28, 2011, Chapter 78, P.L. 2011 reformed various pension and health benefits provisions. Employees hired after June 28, 2011 and enrolled in PERS will be enrolled in a new tier, Tier 5. Full retirement for Tier 5 PERS members will be age 65 and 30 years of service.

All cost of living adjustments are frozen until the pension fund reaches a "target funded ratio".

Chapter 78 also requires all covered employees to contribute a prescribed percentage towards their health costs.

Note 6: Pension Plans (continued)

Contribution Requirements – The contribution policy is set by *N.J.S.A.43:15A*, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 and *N.J.S.A.18:66*, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. TPAF and PERS provide for employee contributions of 6.5%, effective October 1, 2011, of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for both cost-of-living adjustments, noncontributory death benefits and post-retirement medical premiums. Under current statute the District is a noncontributing employer of the TPAF.

Three-Year Trend Information for PERS

Year Funding	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation
6/30/14	\$1,075,875	100%	\$ -0-
6/30/13	1,079,708	100%	-0-
6/30/12	1,101,298	100%	-0-

Three-Year Trend Information for TPAF (Paid on behalf of the District)

	Annual	Percentage	Net
Year	Pension	of APC	Pension
Funding	Cost (APC)	Contributed	Obligation
6/30/14	\$4,030,975	100%	\$ -0-
6/30/13	4,988,845	100%	-0-
6/30/12	3,568,413	100%	-0-

During the year ended June 30, 2014 the State of New Jersey contributed \$4,030,975 to the TPAF for normal pension and post-retirement medical benefits on behalf of the District. Also in accordance with *N.J.S.A.18A:66-66* the State of New Jersey reimbursed the District \$2,452,747 for the year ended June 30, 2014 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount has been included in the basic financial statements, and the combining and individual fund and account group statements and schedules as a revenue and expenditure in accordance with GASB 27.

Note 7: Post-Retirement Benefits

P.L. 1987, c. 384 and P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those State Employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2014, there were 100,134 retirees receiving post-retirement

Note 7: Post-Retirement Benefits (continued)

medical benefits, and the state contributed \$1.07 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126, which provides employer paid health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid \$173.8 million toward Chapter 126 benefits for 17,356 eligible retired members in Fiscal Year 2014.

Note 8: Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance – The District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

Note 9: Fund Balance

General Fund – Of the \$6,701,812 General Fund fund balance at June 30, 2014, \$503,365 has been restricted for the capital reserve account; \$1,465,415 has been restricted for excess surplus designated for subsequent year's expenditures; \$2,131,452 has been assigned to be designated for subsequent year expenditures; \$1,833,805 has been assigned for other purposes and \$767,775 is unassigned.

Capital Projects Fund – Of the \$1,156,828 Capital Projects Fund fund balance at June 30, 2014, \$454,757 has been committed for other purposes and \$702,071 has been restricted for Capital Projects.

Debt Service Fund – All of the \$67,973 Debt Service Fund fund balance at June 30, 2014 is restricted for Debt Service.

Note 10: Deferred Compensation

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

Note 10: Deferred Compensation (continued)

Met Life Discovery Financial PFS Shareholder Services The Vanguard Group Equitable Life Assurance Company Lincoln Investment Planning, Inc. USAA Life Insurance

Note 11: Compensated Absences

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted vacation and sick leave in varying amounts under the District's personnel policies. In the event of termination, an employee is reimbursed for accumulated vacation. Sick leave benefits provide for specified dollar amount per sick day accumulated and begin vesting with the employee after one year of service.

The liability for vested compensated absences of the governmental fund types is recorded in the statement of net assets under governmental activities. The current portion of the compensated absence balance is not considered material to the applicable funds total liabilities, and is therefore not shown separately from the long-term liability balance of compensated absences. The amount at June 30, 2014 is \$3,236,036.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2014 no liability existed for compensated absences in the proprietary fund types.

Note 12: Capital Reserve Account

Teaneck Board of Education established a Capital Reserve Account for the accumulation of Funds for use as capital outlay expenditures in subsequent fiscal years. The Capital Reserve Account is maintained in the general fund and its activity is included in the general fund annual budget. There is a balance of \$503,365 at June 30, 2014.

Funds placed in the capital reserve account are restricted to capital projects in the District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes by transfer by Board resolution at year-end of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A district may also appropriated additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to *N.J.S.A.19:60-2*. Pursuant to *N.J.A.C.6:23A-14.1(g)*, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

Note 12: Capital Reserve Account (continued)

The activity of the capital reserve for the July 1, 2013 to June 30, 2014 fiscal year is as follows:

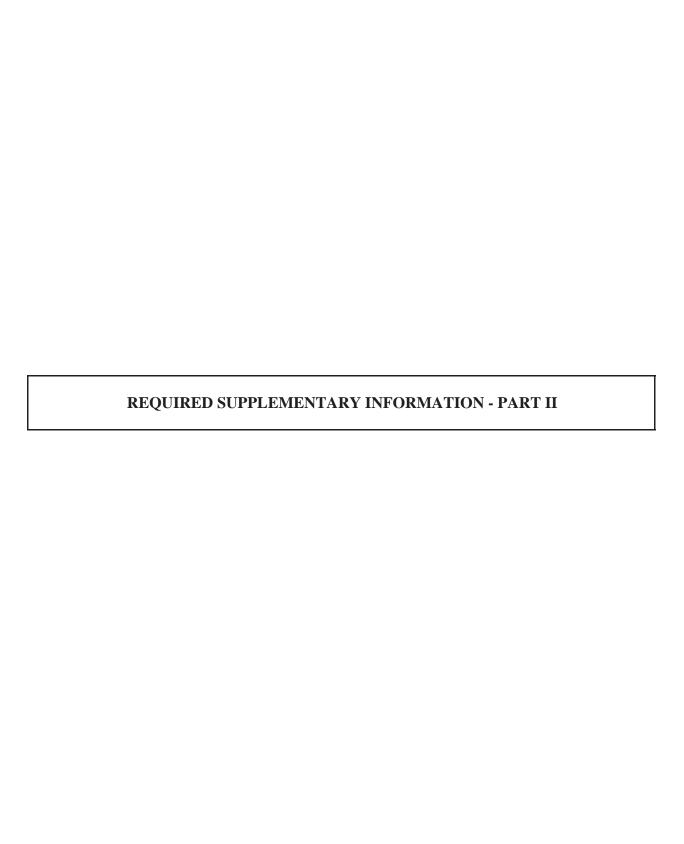
Beginning Balance, July 1, 2013	\$ 3,236,968
Additions:	
Increase per Resolution Dated June 11, 2014	500,000
Capital Projects Fund Balances Cancelled	18,491
Interest Earned	1,994
Withdraws:	
Transfers to Capital Projects Fund	(3,350,540)
Ending Balance, June 30, 2014	\$ 503,365

Note 13: Calculation of Excess Surplus

In accordance with *N.J.S.A.18A:7F-7*, as amended by P.L. 2004, c.73 (S1701), the designation for Reserved Fund Balance – Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance at the fiscal year-end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The District had no excess fund balance at June 30, 2014.

Note 14: Prior Period Adjustment

For the year ended June 30, 2013, the District had understated revenues and receivables in the district-wide and fund financial statements for extraordinary aid. The District has corrected this in these financial statements with an increase in beginning net position of \$1,102,089.



This page intentionally left blank

C. Budgetary Comparison Schedules



TEANECK BOARD OF EDUCATION GERERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2014 AND 2013

						POSITIVE/					POSITIVE/
	ACCOUNT NUMBER	ORIGINAL BUDGET	JUNE 30, 2014 BUDGET I	, 2014 FINAL BUDGET	ACTUAL	(NEGATIVE) FINAL TO ACTUAL	ORIGINAL BUDGET	JUNE 30, 2013 BUDGET F TRANSFERS BU	, 2013 FINAL BUDGET	ACTUAL	(NEGATIVE) FINAL TO ACTUAL
Local Tax Levy Tuition - Intergovernmental	10-1210	\$ 78,926,950 116,224	· · ·	\$ 78,926,950 \$ 116,224	78,926,950 67,734	\$ - \$	77,760,542	÷	77,760,542 \$ 120,000	77,760,542 \$	
Tuition - Individuals	10-1310			. •	000	000	. 1	,	. 1	11,468	11,468
Interest on Capital Reserve	10-1510	1,000		1,000	1,994	994	1,000		1,000	4,939	3,939
Interest Income Rentals	10-1510	10,000		10,000	59,899	49,899	10,000		10,000	77,143	67,143 27.470
Miscellaneous Revenues	10-1990	189,000		189,000	195,976	6,976	190,000		190,000	282,860	92,860
Total Local Sources		79,243,174		79,243,174	79,300,600	57,426	78,081,542	1	78,081,542	78,292,137	210,595
State Sources:	6	000		010 000 1	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6		000 110 1		000 110 1	000 110 1	
Categorical Transporation Aid Categorical Special Education Aid	10-3121	2,567,656		2,567,656	2,567,656		2,571,970		2,571,970	2,571,970	
Categorical Security Aid	10-3177	730,527		730,527	730,527		701,690	,	701,690	701,690	
Extraordinary Ald Non-Public Transportation	10-3130	157,000		1,430,000	1,006,163	(71,983)	1,092,033		170,000	1,102,089	(30,077)
Anti-Bullying Homeless Tuition	10-3190 10-3190				78,183	78,183	1 1			36,024	36,024
TPAF Pension - Normal Costs and	1000					000					000
Accrued Liability (Non-Budget) TPAF Pension - NCGI Premium (Non-Budget)	10-3901 10-3901	1 1	1 1	1 1	1,403,243	1,403,243 123,859		1 1		2,224,329 117,030	2,224,329 117,030
TPAF Post Retirement Contributions (Non-Budget) TPAF Social Security Reimbursements (Non-Budget)	10-3901				2,503,873 2,452,747	2,503,873 2,452,747				2,647,486 2,572,870	2,647,486 2,572,870
Total State Sources		6,792,395		6,792,395	12,900,482	6,108,087	6,950,603		6,950,603	13,925,301	6,974,698
Federal Sources:											
Education Jobs Fund Medicaid Reimbursement Program Endered Emergeney, Management Approx	18-4522 10-4200	63,776		63,776	64,178	402	63,776		63,776	650 80,118 35 981	650 16,342 35,881
redetat Entre gency ivialingenient Agency	0064-01									33,001	33,001
Total Pederal Sources		03/1/00		03,770	04,170	402	02,770		03,770	110,049	57,013
Total Revenues		86,099,345	1	86,099,345	92,265,260	6,165,915	85,095,921		85,095,921	92,334,087	7,238,166
Expenditures: Current Expense: Instruction - Regular Programs: Salatives of Teachers: Kindergarten Grades 1 - 5 Grades 6 - 8 Grades 9 - 12	11-110-100-101 11-120-100-101 11-130-100-101 11-140-100-101	1,250,900 6,560,490 5,978,218 7,762,180	(253,313) 624,225 (215,556) 114,101	997,587 7,184,715 5,762,662 7,876,281	975,673 6,357,185 5,624,268 7,706,886	21,914 827,530 138,394 169,395	1,479,312 6,669,670 5,890,090 7,748,719	(276,669) (243,592) (122,309)	1,202,643 6,426,078 5,890,090 7,626,410	1,189,683 6,253,020 5,575,981 7,589,619	12,960 173,058 314,109 36,791
Regular Programs - Home Instruction: Salaries of Teachers	11-150-100-101	1,500	i	1,500		1,500	5,000	1	5,000		2,000
Kegular Programs - Undistributed instruction: Other Salaries for Instruction Purchased Professional - Educational Services Purchased Technical Services	11-190-100-106 11-190-100-320 11-190-100-340	36,058 6,500 19,000	45,983 (6,500) (10,642)	82,041	8358	647	35,525 4,825 20,000	84,719 1,475 405	120,244 6,300 20,405	120,244 5,300 9,073	11,332
Other Purchased Services General Supplies Textbooks Other Objects	11-190-100-500 11-190-100-610 11-190-100-640 11-190-100-800	221,/00 1,486,117 462,400 1,779	(25,462) (283,466) 6,897 (1,439)	196,238 1,202,651 469,297 340	196,232 1,198,390 424,850 340	4,261 44,447	217,300 1,126,697 292,746 9,929	6,550 21,697 (2,979) (6,000)	223,850 1,148,394 289,767 3,929	208,275 900,730 230,965 2,810	15,575 247,664 58,802 1,119
Total Regular Programs		23,786,842	(5,172)	23,781,670	22,573,576	1,208,094	23,499,813	(536,703)	22,963,110	22,085,700	877,410
Special Education: Learning and/or Language Disabilities: Salaries of Techers Other Salaries for Instruction Purhased Professional - Educational Services General Surplies	11-204-100-101 11-204-100-106 11-204-100-320 11-204-100-632	858,618 447,827	264,466 86,911 120,056 6,452	1,123,084 534,738 120,056 6,452	1,103,142 525,041 120,056 6,452	19,942 9,697 -	925,632 433,163 3.000	238,234 36,511	1,163,866 469,674 3.000	1,141,029 469,674 -	22,837
Total Learning and/or Language Disabilities		1,306,445	477,885	1,784,330	1,754,691	29,639	1,361,795	274,745	1,636,540	1,610,703	25,837

TEANECK BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 39, 2014 AND 2013

			FOR THE FIS	FOR THE FISCAL YEARS ENDED JUNE 30, 2014 AND 2013	D JUNE 30, 2014	AND 2013					
	•		JUNE 30, 2014	2014		POSITIVE/ (NEGATIVE)		JUNE 30, 2013	. 2013		POSITIVE/ (NEGATIVE)
	ACCOUNT NUMBER	ORIGINAL BUDGET	BUDGET TRANSFERS	FINAL BUDGET	ACTUAL	FINAL TO ACTUAL	ORIGINAL BUDGET	BUDGET TRANSFERS	FINAL BUDGET	ACTUAL	FINAL TO ACTUAL
Behavoral Disabilities: Salaries of Teachers Other Salaries for Instruction	11-209-100-101	57,033 37,903	100,246 60,709	157,279 98,612	153,743 96,395	3,536	56,190 37,343	1 1	56,190 37,343	55,360 36,792	830 551
Total Behavioral Disabilities	•	94,936	160,955	255,891	250,138	5,753	93,533	1	93,533	92,152	1,381
Multiple Disabilities: Salaries of Teachers Other Salaries for Instruction Purchased Professional - Educational Services General Supplies	11-212-100-101 11-212-100-106 11-212-100-320 11-212-100-610	165,448 140,813 - 28,500	282,579 270,274 135,349 6,332	448,027 411,087 135,349 34,832	437,954 401,844 135,349 34,832	10,073 9,243 -	163,003 138,732 - 28,500	201,161 313,006 - (41)	364,164 451,738 28,459	348,029 432,031 27,840	16,135 19,707 - 619
Total Multiple Disabilities	•	334,761	694,534	1,029,295	1,009,979	19,316	330,235	514,126	844,361	807,900	36,461
Resource Room: Salaries of Teachers Other Salaries for Instruction Purchased Professional - Educational Services General Supplies	11-213-100-101 11-213-100-106 11-213-100-320 11-213-100-610	3,816,152 75,808 23,600	58,128 158,330 67,845 15,580	3,874,280 234,138 91,445 15,80	3,787,176 228,874 91,445 15,580	87,104 5,264 -	3,653,802 74,688 - 24,600	(81,011) 214,849 -	3,572,791 289,537 24,100	3,569,301 289,536 - 14,972	3,490 1 - 9,128
Total Resource Room	•	3,915,560	299,883	4,215,443	4,123,075	92,368	3,753,090	133,338	3,886,428	3,873,809	12,619
Special Education - Autism: Salaries of Trachers Other Salaries for Instruction General Supplies	11-214-100-101 11-214-100-106 11-214-100-610	441,812 226,467 6,000	(441,812) (226,467) (1,489)	- 4.511	- 4.511	1 1 1	435,283 223,120 6,000	(281,203) (195,318) 41	154,080 27,802 6,041	149,391 27,802 5,792	4,689
Total Autism	•	674,279	(669,768)	4,511	4,511	,	664,403	(476,480)	187,923	182,985	4,938
Special Education - Preschool Disabilities - Part-Time: Salaries of Teachers Other Salaries for Instruction Purchased Professional - Educational Services	11-215-100-101 11-215-100-106 11-215-100-320	120,721 228,270 -	172,482 (16,471) 51,755	293,203 211,799 51,755	286,611 207,037 51,755	6,592 4,762	118,937 224,897	40,990 (43,726)	159,927 181,171	153,575 181,171	6,352
Total Preschool Disabilities - Full-Time	•	348,991	207,766	556,757	545,403	11,354	343,834	(2,736)	341,098	334,746	6,352
Special Education - Preschool Disabilities - Full-Time: Salaries of Teachers Other Salaries for Instruction Purchased Professional - Educational Services General Supplies	11-216-100-101 11-216-100-106 11-216-100-320 11-216-100-600	546,007 75,808 - 3,000	(382,245) 143,463 63,933 (425)	163,762 219,271 63,933 2,575	160,080 214,341 63,933 2,575	3,682 4,930	537,938 74,688 - 3,000	(331,965) 179,816 -	205,973 254,504 - 3,000	104,720 254,504 _ 3,000	101,253
Total Preschool Disabilities - Full-Time	,	624,815	(175,274)	449,541	440,929	8,612	615,626	(152,149)	463,477	362,224	101,253
Home Instruction: Salaries of Teachers Purchased Professional - Educational Services	11-219-100-101	173,078 50,000	(83,807) (11,615)	89,271 38,385	87,560 35,711	1,711 2,674	170,520 50,000	- 56,000	170,520 76,000	145,238 58,630	25,282 17,370
Total Home Instruction	,	223,078	(95,422)	127,656	123,271	4,385	220,520	26,000	246,520	203,868	42,652
Total Special Education	,	7,522,865	900,559	8,423,424	8,251,997	171,427	7,383,036	316,844	7,699,880	7,468,387	231,493
Basic Skills/Remedial: Salaries of Teachers	11-230-100-101	1,877,750	(163,704)	1,714,046	1,675,509	38,537	1,871,112	(124,570)	1,746,542	1,722,408	24,134
Total Basic Skills/Remedial	•	1,877,750	(163,704)	1,714,046	1,675,509	38,537	1,871,112	(124,570)	1,746,542	1,722,408	24,134
Bilingual Educational - Instruction: Salaries of Teachers Purchased Professional - Educational Services	11-240-100-101	403,226	(2,828) 54,555	400,398 54,555	391,396 54,555	9,002	397,267	29,000	397,267 59,000	391,396 48,307	5,871
Total Bilingual Education - Instruction	,	403,226	51,727	454,953	445,951	9,002	397,267	59,000	456,267	439,703	16,564

TEANECK BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 39, 2014 AND 2013

						POSITIVE/					POSITIVE/
:	ACCOUNT	ORIGINAL BUDGET	JUNE 30, 2014 BUDGET TRANSFERS B	2014 FINAL BUDGET	ACTUAL	(NEGATIVE) FINAL TO ACTUAL	ORIGINAL BUDGET	JUNE 30, 2013 BUDGET FI TRANSFERS BU	, 2013 FINAL BUDGET	ACTUAL	(NEGATIVE) FINAL TO ACTUAL
School Sponsored Cocurrentlar Activities: Statutes Purchined Services Supplies and Materials Other Objects	11-401-100-100 11-401-100-500 11-401-100-600 11-401-100-800	182,700 6,000 13,000 7,500	43,441 - 2,229 1,000	226,141 6,000 15,229 8,500	226,141 1,170 15,101 7,242	- 4,830 128 1,258	180,000 6,000 13,000 7,500	55,170 (802) (50) 3,000	235,170 5,198 12,950 10,500	234,624 879 11,683 9,717	546 4,319 1,267 783
Total School Sponsored Cocurricular Activities	I	209,200	46,670	255,870	249,654	6,216	206,500	57,318	263,818	256,903	6,915
School Sponsored Athletics - Instruction: Salaries	11-402-100-100	620,348	(156,890)	463,458	462,016	1,442	608,889	1,140	610,029	586,612	23,417
Salaries of Other Professional Staff Salaries of Secretarial & Clerical Assistants Purchased Services	11-402-100-104 11-402-100-105 11-402-100-500	75.575	122,054 41,941 (75,000)	122,054 41,941 575	122,054 40,999 575	942	76.075	- - (23.011)	53.064	35.144	- 17.920
Other Purchased Services Supplies and Materials Other Objects	11-402-100-590	125,500	(6,600) (6,600)	40,637 118,900 45,000	40,061 115,120 39,623	3,780 3,780 5,377	125,400	16,936	142,336	136,659	5,677
Transfer to Cover Deficit	11-402-100-930	70,000	-	70,000	66669	1	70,000	(000%)	70,000	66,69	1
Total School Sponsored Athletics Instruction	I	916,423	(13,858)	902,565	890,447	12,118	905,364	(7,271)	898,093	850,178	47,915
Before and After School Programs - Instruction Salaries	11-421-100-101	84,800	(24,197)	60,603	11,718	48,885	54,000	000'9	900,000	8,928	51,072
Total Before and After School Program - Instruction	I	84,800	(24,197)	60,603	11,718	48,885	54,000	000'9	000'09	8,928	51,072
Total Instruction	I	34,801,106	792,025	35,593,131	34,098,852	1,494,279	34,317,092	(229,382)	34,087,710	32,832,207	1,255,503
Undistributed Expenditures: Instruction Tuition to Other LEAs Within the State - Regular Tuition to Other LEAs Within the State - Special Tuition to Other LEAs Within the State - Special Tuition to County Voz. School Districi - Regular Tuition to County Voz. School Districi - Special Tuition to CSSD & Regional Day School	11-000-100-561 11-000-100-562 11-000-100-563 11-000-100-564 11-000-100-565	1,741,288 611,479 294,556 2,183,637	(508.335) (41,759) (44,256) (26,074)	1,232,953 569,720 250,300 2,157,563	1,231,014 569,720 250,300 2,157,563	1,939	1,799,524 564,900 280,530 2,228,780	7,229 (667,000) 6,360 (13,589) 122,495	7,229 1,132,524 571,260 266,941 2,351,275	7,229 833,890 566,001 205,380 2,325,785	298,634 5,259 61,561 25,490
the Handiapped - State	11-000-100-566	2,130,090	125,815	2,255,905	2,246,017	888'6	2,503,769	194,694	2,698,463	2,627,239	71,224
Lution to Frivate Senoot for Tuition - State Facilities Tuition - Other	11-000-100-567 11-000-100-568 11-000-100-569	381,867 38,630 47,190	72,421 (2,765) (47,190)	454,288 35,865	454,288 35,865	1 1 1	246,866 17,699 47,190	130,002 - (47,190)	376,868 17,699	375,915 17,699	953
Total Undistributed Expenditures - Instruction	I	7,428,737	(472,143)	6,956,594	6,944,767	11,827	7,689,258	(266,999)	7,422,259	6,959,138	463,121
Attendance & Social Work Services: Salative Other Salative Other Purchased Professional and Technical Services Other Purchased Services Miscellaneaus Purchased Services	11-000-211-100 11-000-211-110 11-000-211-390 11-000-211-500 11-000-211-590	153,132 52,500 1,625	(77,930) 131,667 - 750 (450)	75,202 131,667 52,500 750 1,175	74,760 131,667 36,025 750 1,175	442 - 16,475	150,429 50,000 1,625	25,034 (2,304) 250	175,463 - 47,696 1,875	175,347 39,250 1,290	116 8,446 585
Total Attendance & Social Work Services		207,257	54,037	261,294	244,377	16,917	202,054	22,980	225,034	215,887	9,147
Health Services: Statings Statings Statings Statings Statings Purchased Professional & Clerical Assistants Purchased Professional & Technical Services Other Purchased Services Supplies and Materials	11-000-213-100 11-000-213-105 11-000-213-300 11-000-213-600	712,142 - 187,000 2,000 17,500	(40,219) 38,530 8,346 9 6(5,542)	671,923 38,530 195,346 2,009 10,958	656,359 37,664 184,498 1,648 8,769	15,564 866 10,848 361 2,189	701,616 - 189,000 2,000 13,680	12,000	701,616 201,000 2,000 14,631	690,887 173,726 - 10,282	10,729 - 27,274 2,000 4,349
Total Health Services		918,642	124	918,766	888,938	29,828	906,296	12,951	919,247	874,895	44,352

TEANECK BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2014 AND 2013

			JUNE 30, 2014	2014		POSITIVE/ (NEGATIVE)		JUNE 30, 2013), 2013		POSITIVE/ (NEGATIVE)
	ACCOUNT	ORIGINAL BUDGET	BUDGET TRANSFERS	FINAL BUDGET	ACTUAL	FINAL TO ACTUAL	ORIGINAL BUDGET	BUDGET TRANSFERS	FINAL BUDGET	ACTUAL	FINAL TO ACTUAL
Order Support Services - Students - Related Services: Salaries for Instruction Other Calories for Instruction	11-000-216-100	640,809	(116,434)	524,375	512,586	11,789	631,339	(23,200)	608,139	602,726	5,413
Outles statutes for instruction Purchased Professional - Educational Services Supplies and Materials	11-000-210-100 11-000-216-320 11-000-216-600	1,397,000	208,037 208,037 544	1,605,037 1,605,037 5,544	1,547,771	57,266 177	1,294,000 5,000	307,340	1,601,340 5,000	1,562,662 2,860	38,678 2,140
Total Other Support Services - Students - Related Services	1	2,042,809	247,670	2,290,479	2,220,590	688'69	1,930,339	284,140	2,214,479	2,168,248	46,231
Other Support Services - Students - Extra Services: Salaries of Other Professional Staff	11-000-217-104	705,690	(503,146)	202,544	197,990	4,554	695,261		695,261	631,137	64,124
Other Salarres for Instruction Purchased Professional - Educational Services Other Purchased Services	11-000-217-106 11-000-217-320 11-000-217-590	- 450,000 2,000	238,914 238,914 (1,934)	595,296 688,914 66	386,408 661,203 66	8,888 27,711	431,250 2,000	(5,000)	426,250 500	357,438	68,812 500
Total Other Support Services - Students - Extra Services	ļ	1,157,690	129,130	1,286,820	1,245,667	41,153	1,128,511	(6,500)	1,122,011	988,575	133,436
Other Support Services - Students - Guidance: Salaries of Other Professional Staff	11-000-218-104	1,638,028	(202,413)	1,435,615	1,401,066	34,549	1,624,383	38,460	1,662,843	1,650,018	12,825
Salaries of Secretarial & Cierical Assistants Other Salaries	11-000-218-105	76,490	(43,231) 459	76,949	76,946	9,062	74,921	(29,601) 439	75,360	241,390 75,047	313
Purchased Professional - Educational Services Purchased Professional and Technical Services Travel	11-000-218-320 11-000-218-390 11-000-218-580	2,500 10,000 3,000	753	10,000	8,360 1,278	2,500 1,640 2,475	10,000		2,500 10,000 3,199	2.332	10,000
Supplies and Materials Other Objects	11-000-218-600	24,800 220	2,361 (220)	27,161	17,926	9,235	31,700 220	(319)	31,381	19,763	11,618
Total Other Support Services - Guidance	I	2,030,094	(242,291)	1,787,803	1,731,339	56,464	2,017,215	8/9,6	2,026,893	1,988,550	38,343
Other Support Services - Students - Child Study Team Salaries of Other Professional											
Staff Salaries of Secretarial & Clerical Assistants	11-000-219-104	1,665,506	(83,942)	1,581,564	1,551,368	30,196	1,640,165	(3,379)	1,636,786	1,598,484	38,302
Purchased Professional - Educational Services Other Purchased Professional and Technical Services	11-000-219-320 11-000-219-390	350,000	29,976	379,976	376,551 5,000	3,425	227,000	34,282 (282)	261,282 5,718	257,632 5,000	3,650 718
Travel Miscellaneous Purchased Services	11-000-219-580	12,825	(10,000)	6,118	2,557	3,561	14,325	9,200 (14,325)	9,200	5,541	9,200 (5,541)
Miscellaneous Purchased Services - Non-Residential Supplies and Materials Other Objects.	11-000-219-592 11-000-219-600 11-000-219-320	20,000	(2,923) 19,697 -	4,077 39,697 -	1,934 37,526 -	2,143 2,171 -	15,500	(5,000) 15,947 150	7,000 31,447 150	0,328 27,966 -	6/2 3,481 150
Total Other Support Services - Students - Child Sudy Team	1 1	2,175,954	(36,528)	2,139,426	2,094,966	44,460	2,028,904	40,699	2,069,603	2,018,971	50,632
Improvement of Instruction Services/Other Support Services - Instruction Staff:											
Salaries of Supervisors of Instruction Salaries of Other Professional Staff	11-000-221-102	565,735	(95,108) (4,344)	470,627	470,627	35,470	421,598	133,545 (36,000)	555,143	555,143	1,000
Salanes of Secretarial & Clerical Assistants Other Salaries	11-000-221-105	208,860	(6,213)	202,647	196,365	6,282	31,075	(31,002)	203,086	194,394	8,692
Purchased Professional - Educational Services Other Purchased Services	11-000-221-320 11-000-221-500	100,000	(57,825) (6,500)	42,175 4,150	20,807 4,150	21,368	64,500 10,650	(7,200)	57,300 10,651	34,662 5,471	22,638 5,180
Miscellaneous Purchased Services Supplies and Materials	11-000-221-590 11-000-221-600	14,500	6,500	6,500 14,500	400	6,100	14,500	(2,138)	12,362	8,587	3,775
Total Improvement of Instruction Services/Other Support Services - Instructional Staff	ı	983,745	(160,590)	823,155	700,067	123,088	802,338	37,277	839,615	798,330	41,285
Educational Media Services/School Library: Salaries	11-000-222-100	439,572	57,579	497,151	485,709	11,442	433,076	72,044	505,120	503,883	1,237
Salaries of Secretarial & Clerical Assistants Purchased Professional & Technical Services	11-000-222-105	70,000	(8,287)	64,949	63,489	1,460	70,000	(29,685)	40,315	40,315	
Supplies and Materials	11-000-222-000	05,250	(15,312)	47,938	30,08/	167,11	703,717	36,214	299,431	264,095	35,530
Total Educational Media Services/School Library	ļ	572,822	98,929	671,751	626,787	44,964	766,293	78,573	844,866	808,293	36,573

TEANECK BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2014 AND 2013

			LOW HIELE	CAL LEANS ENDE	4 107 70° 70° 70° 7	C107 (D.12					
	ACCOUNT	ORIGINAL BUDGET	JUNE 30, 2014 BUDGET I	2014 FINAL BUDGET	ACTUAL	POSITIVE/ (NEGATIVE) FINAL TO ACTUAL	ORIGINAL BUDGET	JUNE 30, 2013 BUDGET F TRANSFERS BU	2013 HNAL BUDGET	ACTUAL	POSITIVE/ (NEGATIVE) FINAL TO ACTUAL
Support Services Instructional Staff Training Services: Stalaries of Supervices & Hartnerican Stalaries of Ober Professional Staff Salaries of Secretarial and Clerical Assistants Other Stalaries Purchased Professional - Educational Services Travel Other Purchased Services Supplies and Matterials Other Objects	11-000-223-102 11-000-223-104 11-000-223-1105 11-000-223-320 11-000-223-380 11-000-223-590 11-000-223-600 11-000-223-600	494,788 167,489 132,924 5,197 122,500 46,000 12,700 3,250	(64,663) 62,150 388 (5,197) (15,146) 13,865 4700 4,000	430,125 229,639 133,312 113,884 30,854 13,865 13,170 7,250	395,421 142,492 130,315 11,632 6,587 12,154 3,807 5,071	34,704 87,147 2,997 102,252 24,267 1,711 9,363	425,952 149,012 130,960 8,120 23,700 - 50,400 17,700 5,250	57,268 14,240 (3,000) - - 16,000 (4,000)	483,220 163,252 130,960 5,120 23,700 66,400 13,700 5,250	481,231 76,417 130,315 7,166 32,330 5,923 1,411	1,989 86,835 645 5,120 16,534 7,777 7,777 3,839
Total Support Services Instructional Staff Training Services	ı	984,848	(12,749)	972,099	707,479	264,620	811,094	80,508	891,602	734,813	156,789
Support Services General Administration: Salaries of Secretarial and Clerical Assistants Legal Services And if Person	11-000-230-100 11-000-230-105 11-000-230-331 11-000-230-332	336,048 - 252,000 50,000	(65,043) 85,043 (5,000)	271,005 85,043 247,000 50,000	255,457 85,043 239,258 45,500	15,548 - 7,742 4,500	288,618 - 300,000 60,000	47,193	335,811 - 300,000 54,271	335,811 - 161,994 49,526	- - 138,006 4,745
Purchased Technical Services Other Purchased Services Insurance Communications/Telephone	11-000-230-340 11-000-230-500 11-000-230-520 11-000-230-530	15,000	5,000 25,000 (125,350)	15,000 5,000 25,000 88,350	1,993	15,000 5,000 23,007 43,341	15,000	(6,000) (6,000)	9,000	108,146	9,000
Postinge Tavel BOE Tavel Miscellaneus Purchased Services General Supplies Gotter In-House Training/Meeting Supplies Judgments Against the School District Miscellaneus Expenditures BOE Membership Dues & Fees	11-000-230-531 11-000-230-585 11-000-230-585 11-000-230-610 11-000-230-610 11-000-230-820 11-000-230-820	12,000 86,750 10,500 5,000 110,000 114,950 35,000	49,400 3,429 (5,508) 63,796 - - (2,944)	49,400 3,429 6,492 150,546 10,500 5,000 110,000 12,006 35,000	48,704 496 5,479 139,986 7,249 3,438 22,429 7,783 28,913	696 2,933 1,013 10,560 3,251 1,562 87,571 4,223 6,087	5,000 158,400 7,500 5,000 28,000 12,000 35,000	10,325 (69,117) (645) 353 579 (837)	15.325 89,283 6,855 5,553 28,000 12,579 34,163	9,448 9,448 78,007 6,145 2,716 20,000 9,201 33,138	5.877 11,276 710 2.637 8,000 8,3378 1,025
Total Support Services General Administration	ı	1,158,948	18,420	1,177,368	945,329	232,039	1,100,688	(49,752)	1,050,936	822,709	228,227
Support Services School Administration: Shalries of Principals & Assistant Principals Salaries of Other Professional Staff Salaries of Severantal & Clerical Assistants Other Purchased Services Supplies and Materials Other Objects	11-000-240-103 11-000-240-104 11-000-240-105 11-000-240-600 11-000-240-600	1,638,568 308 1,165,847 41,500 82,500 3,600	129,384 (308) 19,682 730 (7,920) 49	1,767,952 1,185,529 42,230 74,580 3,649	1,767,952 1,160,678 42,230 66,373 3,649	24.851 8,207	1,719,078 78,349 1,150,689 40,000 78,868 3,600	13,827 772 5,162 3,181 1,810 (220)	1,732,905 79,121 1,155,851 43,181 80,678 3,380	1,704,361 78,349 1,155,851 38,241 68,735 2,911	28,544 772 4,940 11,943 469
Total Support Services School Administration	ļ	2,932,323	141,617	3,073,940	3,040,882	33,058	3,070,584	24,532	3,095,116	3,048,448	46,668
Central Services: Statices Statices Purchased Professional Services Purchased Technical Services Truck Misc. Purchased Services Stapples and Materials Interest or Lasse Purchase Agreements Other Objects	11-000-251-100 11-000-251-340 11-000-251-340 11-000-251-580 11-000-251-600 11-000-251-832	785,648 2,000 69,587 62,457 33,000 21,770 1,500	5,000 180 5,820 1,585 (10,257) (1,965) -	790,648 2,180 75,407 1,585 1,585 32,200 31,035 21,770 1,890	713.217 2.180 57.045 33.396 12.011 21.770 1.885	77,431 18,362 1,209 18,804 19,024	774,037 2,180 48,825 55,200 21,617 29,260 1,500	1,582 1,891 1,891 (120) (186) 1,6	775.619 2.180 50,716 55.080 21,431 29,560 1,916	719,052 2,180 48,824 30,831 16,562 1,552 1,916	56,567 1,892 24,249 4,869 13,708
Total Central Services	I	975,962	753	976,715	841,880	134.835	932,619	3.583	936.202	834,917	101,285
Admin. Info. Tech Salantes Purchaed Technical Services Purchaed Services Other Purchaed Services Supplies and Materials	11-000-252-100 11-000-252-340 11-000-252-580 11-000-252-590 11-000-252-610	518,731 212,600 8,200 40,100	8.569 (69,687) 4,925 (4,925) (5,031)	527,300 142,913 4,925 3,275 35,069	509,082 115,926 150 3,239 32,510	18.218 26,987 4,775 36 2,559	507,898 187,250 7,990 57,300	1,589 5,226 210 5,420	509,487 192,476 8,200 62,720	501,808 154,552 3,350 49,970	7,679 37,924 4,850 12,750
Total Admin. Info. Tech	I	779,631	(66,149)	713,482	660.907	52.575	760,438	12,445	772,883	709,680	63,203

TEANECK BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISOS SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 39, 2014 AND 2013

POSITIVE/ (NEGATIVE) FINAL TO ACTUAL	- 162,464 2,802	165,266	24,302 30,353 3,063 23,382	1,524 579 -	83,203	30,586	30,586	26,392	26,392	125	319	09	42 1,987 17,435	460,270	193,544 96,170 115,792 234,051 960	1,120,755	15,485
ACTUAL	598,976 - 376,033 252,684	1,227,693	2.451,202 419,664 17,228 20,5186 59,660 336,618	13,132 203,366 224,441 615,574 6,964 294,986 295,000	5,170,442	327,803	327,803	26,289 69,218	95,507	880	23,473	28,854	39,570 18,459 306,065	1,311,482	194,471 525,884 943,620 1,105,827 540	4,499,125	4,692,649
2013 FINAL BUDGET	598,976 - 538,497 255,486	1.392.959	2,451,202 419,664 41,530 22,539 62,739 360,000	14 65 203,945 204,441 615,574 6,964 294,986 295,000 10,421	5,253,645	358,389	358,389	26,289 95,610	121,899	1,005	23,792	28,914	39,612 20,446 323,500	1,771,752	388,015 622,054 1,059,412 1,339,878 1,500	5,619,880	4,708,134
JUNE 30, 2013 BUDGET F TRANSFERS BU	18,914 - 196,327 75,486	290,727	67.277 62.331 (26.620) 1.641 (4.977)	1,95 (17,625) (65,559) (284,426) (459,936) 294,986 295,000 5,551	(130,431)		1	5,482 (9,390)	(3,908)		(4,732)	5,883	(551) 7,900	(200,000)	70,905 (138,844) 100,000 245,000	85,561	(91,866)
ORIGINAL BUDGET	580,062 342,170 180,000	1,102,232	2,383,925 357,333 68,150 230,898 67,700 360,000	12,70 221,570 310,000 900,000 466,900 4 900	5,384,076	358,389	358,389	20,807	125,807	1,005	28,524	23,031	40,163 12,546 323,500	1,971,752	317,110 760,898 959,412 1,094,878 1,500	5,534,319	4,800,000
POSITIVE/ (NEGATIVE) FINAL TO ACTUAL	362 1,812 21,523 11,892	35,589	1,655 14,073 9,048 6,942	617 2,942 47,302 38,556 -	121,271	1,176	1,176	- 6,279 1,171	7,450	419	5,478	3,542	1,195 19,999 11,757	227,005	103,212 7,542 79,611 291,131 570	751,461	
(C) ACTUAL	573,081 60,160 414,729 216,023	1.263.993	2,417,687 317,255 67,270 210,402 58,749 371,255	786 93,216 219,295 312,914 630,220 22,400 485,000 11,028	5,487,477	304,906	304,906	29,360 42,721	72,081	009	23,473	19,834	39,570 1,914 358,643	1,186,610	220,095 525,183 781,556 1,236,749 930	4,395,157	4,932,485
9014 FINAL BUDGET	573,443 61,972 436,252 227,915	1.299.582	2,419,342 331,328 76,318 217,344 58,749 371,255	786 93.833 222,237 360,216 668,776 22,2400 485,000	5,608,748	306,082	306,082	29,360 49,000 1,171	79,531	1,019	28,951	23,376	40,765 21,913 370,400	1,413,615	323,307 532,725 861,167 1,527,880 1,500	5,146,618	4,932,485
JUNE 30, 2014 BUDGET TRANSFERS B	(21,595) (61,972 219,252 47,915	307,544	5,932 (88,672) 33,918 25,794 (8,951) 11,255	79.33 (11.833) (239.784) 147,166 - - 6.264	(38,792)	(57,683)	(57,683)	8,241 	9,412				- 867 40,400	(402,572)	(16,927) (61,643) (117,434) 161,204	(396,105)	132,485
ORIGINAL BUDGET	595,038 217,000 180,000	992,038	2,413,410 420,000 42,400 191,550 67,700 360,000	14,50 234,070 600,000 521,610 292,400 485,000 4,900	5,647,540	363,765	363,765	21,119 49,000	70,119	1,019	28,951	23,376	40,765 21,046 330,000	1,816,187	340,234 594,368 978,601 1,366,676 1,500	5,542,723	4,800,000
ACCOUNT NUMBER	11-000-261-100 11-000-261-105 11-000-261-420 11-000-261-610		11-000-262-100 11-000-262-107 11-000-262-30 11-000-262-420 11-000-262-430 11-000-262-520	11-000-262-580 11-000-262-510 11-000-262-610 11-000-262-622 11-000-262-624 11-000-262-917 11-000-262-917		11-000-263-100	ļ	11-000-266-100 11-000-266-300 11-000-266-590	l	11-000-270-107	11-000-270-160	11-000-270-161	11-000-270-163 11-000-270-390 11-000-270-503	11-000-270-511	11-000-270-512 11-000-270-514 11-000-270-517 11-000-270-518 11-000-270-610	l	11-000-100-270
	Required Manitemnee for School Facilities: Salaines Salaines of Secretarial & Clerical Assistants Cleaning, Repair & Maintenance Services General Supplies	Total Required Maintenance for School Facilities	Operation & Maintenance of Plant Services: States States of Non-Instructional Aides States of Non-Instructional Aides Cheming Repair & Maintenance Services Cheming Repair & Maintenance Services Instrumce	Travel Miscellaneous Purchased Services General Supplies Energy (Natural Gas) Energy (Eleuticity) Energy (Oli) Interest Interest Other Objects	Total Operation & Maintenance of Plant Services	Care & Upkeep of Grounds: Salaries	Total Care & Upkeep of Grounds	Security: Statines Surintssed Professional & Technical Services Miscellamous Parchased Services	Total Security	Student Transportation Services. Salaries of Non-Instructional Aides Colories for Denis Transportation Demonstration	Salares for ruph 1 ransportation (between rione & School) - Regular College (Appl. 71)	Satares for rupin transportation (Outer man Between Home & School) - Special	Saures of Pupin Inflasporation (Other Hain Between Home & School). Non-Public Other Purchased Professional and Technical Services Aid In Lieu of Payments. Non Public Schools Aid In Lieu of Payments.	and School) - Vendors	Contractor Services (Other than Between Home and School). Vendors Contracted Services (Spec Ed) - Vendors Contracted Services (Reg Students) - ESCs & CTSAs Contracted Services (Spl. Ed Students) - ESCs & CTSAs General Supplies	Total Student Transportation Services	Allocated Benefits: Regular Programs - Instruction - Employee Benefits: Health Benefits

4,800,000

Total Regular Programs - Instruction - Employee Benefits

TEANECK BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2014 AND 2013

			JUNE 30, 2014	2014		POSITIVE/ (NEGATIVE)		JUNE 30, 2013	, 2013		POSITIVE/ (NEGATIVE)
	ACCOUNT NUMBER	ORIGINAL BUDGET	BUDGET TRANSFERS	FINAL BUDGET	ACTUAL	FINAL TO ACTUAL	ORIGINAL BUDGET	BUDGET TRANSFERS	FINAL BUDGET	ACTUAL	FINAL TO ACTUAL
Special Programs - Instruction - Employee Benefits Health Benefits	11-200-100-270	1,430,000	(1,792)	1,428,208	1,428,180	28	1,763,185	(270,990)	1,492,195	1,373,290	118,905
Total Special Programs - Instruction - Employee Benefits	ı	1,430,000	(1,792)	1,428,208	1,428,180	28	1,763,185	(270,990)	1,492,195	1,373,290	118,905
Operation and Maintenance of Plant Services - Employee Benefits. Health Benefits	fits: 11-000-262-200	375,000		375,000	375,000	,	350,000		350,000	350,000	
Total Operation and Maimenance of Plant Services - Employee Benefits	ı	375,000		375,000	375,000		350,000		350,000	350,000	
Total Allocated Benefits - Employee Benefits	1	6,605,000	130,693	6,735,693	6,735,665	28	6,913,185	(362,856)	6,550,329	6,415,939	134,390
Unallocated Benefits - Employee Benefits: Group lisuance Social Security Other Retirement Contributions Unemployment Compensation Worker's Compensation Health Benefits Tution Reimbursement	11-xx-xx-210 11-xx-xxx-220 11-xx-xx-241 11-xx-xx-260 11-xx-xx-260 11-xx-xx-260 11-xx-xx-270 11-xx-xx-270	355,000 1,200,000 1,305,000 160,000 457,000 2,570,000 250,000	(10,795) (145,991) (234,785) (3,699) (119,071) 227,648 (28,960)	344,205 1,054,009 1,070,215 156,301 337,229 2,797,648 221,040	344,205 1,053,839 1,070,215 147,087 337,929 2,797,648 221,040	170	350,000 1,155,000 1,205,000 150,000 475,000 2,000,000 285,000	(145,000) (141,106) (202,000) 536,106 (19,090)	350,000 1,010,000 1,063,894 150,000 275,000 2,536,106 265,910	334,265 990,747 1,051,708 143,992 26,5132 2,515,240 246,546	15,735 19,253 12,186 6,008 6,868 20,866 19,364
Other Employee Benefits Trast I had located Renefits	11-xxx-xxx-290	258,800	32,977	291,777	279,825	11,952	5877.200	218,466	475,666	473,273	2,393
Norbudgeted: No. the Bohlf The Penson Contribution On Behalf The Penson Contribution On Behalf The Penson System Contribution - NCGI Premium On Behalf The Fee Keiternent Medical inter-	I	111			1,403,243 123,859 2,503,873	(1,403,243) (1,23,859) (2,503,873)				2,224,329 117,030 2,4547,486	(2,224,329) (117,030) (2,647,486)
Total Undistributed Expenditures		50.126.447	(627,377)	49,499,070	53.888.764	(4.389.694)	49,441,839	410.584	49,852,423	54.291.581	(4,439,158)
Total Expenditures - Current Expense	ļ	84,927,553	164,648	85,092,201	87.987.616	(2.895.415)	83,758,931	181,202	83,940,133	87,123,788	(3,183,655)
Capital Outlay: Equipmen: Regular Programs - Instruction: Grades 1-15 Grades 9-12 Grades 9-12 Grades 9-12 Undershated Expenditures: Infarration	12-120-100-730 12-140-100-730 12-402-100-730 12-000-100-730		- 8,744	8,744	8,744		1,000	8,871	1,000 8,871 - 115,295	8,871	1,000
Support Services - Chird Study Learns School Administration Admin Info Tech Required Maintenance for School Facilities	12-000-219-730 12-000-240-730 12-000-252-730 12-000-261-730	15,000	3,700 4,553	172,800 4,553	172,555	12,400 245 4,553	66,500 42,000	6,825	15,000 6,825 66,500 42,000	3,940 6,356 50,719 34,960	9,000 469 15,781 7,040
Total Equipment	ļ	184,100	16,997	201,097	183,833	17,264	133,500	21,991	155,491	119,436	36,055
Facilities Acquisition & Construction Services. Other burchased Professional and Technical Services Laste Purchase Agreements - Principal Assessment for Debt Service on SDA Funding	12-000-400-450 12-000-400-721 12-000-400-896	256,975 128,662	1,000	256,975 129,662	231,693 128,662	25,282 1,000	11,000 249,486 48,302	107,620	118,620 249,486 48,302	107,620 123,820 48,302	11,000
Total Facilities Acquisition & Construction Services	ļ	385,637	1,000	386,637	360,355	26,282	308,788	107,620	416,408	279,742	136,666
Assets Acquired Under Capital Leases (Nonbudgeted)	Į	í	,	,	684,949	(684,949)	1	•	,	1	
Total Capital Outlay	Ī	569,737	17,997	587,734	1,229,137	(641,403)	442,288	129,611	571,899	399,178	172,721
Transfer of Funds to Charter Schools	Ī	4,878,441	138,918	5,017,359	5,017,359		6,038,551	23,240	6,061,791	4,815,127	1,246,664
Total Expenditures	ļ	90.375.731	321.563	90,697,294	94234,112	(3,536,818)	90.239.770	334,053	90.573.823	92,338,093	(1.764.270)
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	Ţ	(4,276,386)	(321,563)	(4,597,949)	(1.968.852)	2,629,097	(5,143,849)	(334,053)	(5,477,902)	(4,006)	5,473,896

TEANECK BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2014 AND 2013

			JUNE 30, 2014	2014		POSITIVE/ NEGATIVE)		JUNE 30, 2013	, 2013	0	POSITIVE/ VEGATIVE)
	ACCOUNT	ORIGINAL	BUDGET TRANSFERS	FINAL	ACTITAL	FINAL TO	ORIGINAL BIDGET T	BUDGET TRANSFERS	FINAL	ACTITAL	FINAL TO
Other Financing Sources/(Uses):											
Interest Deposit to Capital Reserve		(1,000)	1,000		,	,			,	,	
Cancellation of Prior Year Receivables		. '		•	(69,613)	(69,613)	,				
Capital Lease Proceeds (Nonbudgeted)		•	•	•	684,949	684,949	•	•	•	•	•
Transfer In from Capital Projects Fund		741,975	1	741,975	741,975						
Transfer To Capital Reserve (From) Capital Projects Fund			,		18,491	18,491	,				
Transfer (From) Capital Reserve To Capital Projects Fund	•	(2,359,035)	(700,000)	(3,059,035)	(2,650,540)	408,495	(530,000)		(530,000)	(431,605)	98,395
Totals Other Financing Sources/(Uses)	·	(1,618,060)	(699,000)	(2,317,060)	(1,274,738)	1,042,322	(530,000)		(530,000)	(431,605)	98,395
Excess (Deficiency) of Revenues and Other Financing Sources Over/(Tarlet) Exmenditures and											
Other Financia Uses Fund Balances, July 1	•	(5,894,446) 10,262,517	(1,020,563)	(6,915,009) 10,262,517	(3,243,590) 10,262,517	3,671,419	(5,673,849) 10,698,128	(334,053)	(6,007,902) 10,698,128	(435,611) 10,698,128	5,572,291
Fund Balances, June 30	"	\$ 4,368,071 \$	(1.020.563) \$	3.347.508 \$	7.018.927 \$	7.018.927 \$ 3.671.419 \$	5.024.279 \$	(334,053) \$	4,690,226 \$	10.262,517 \$	5.572.291

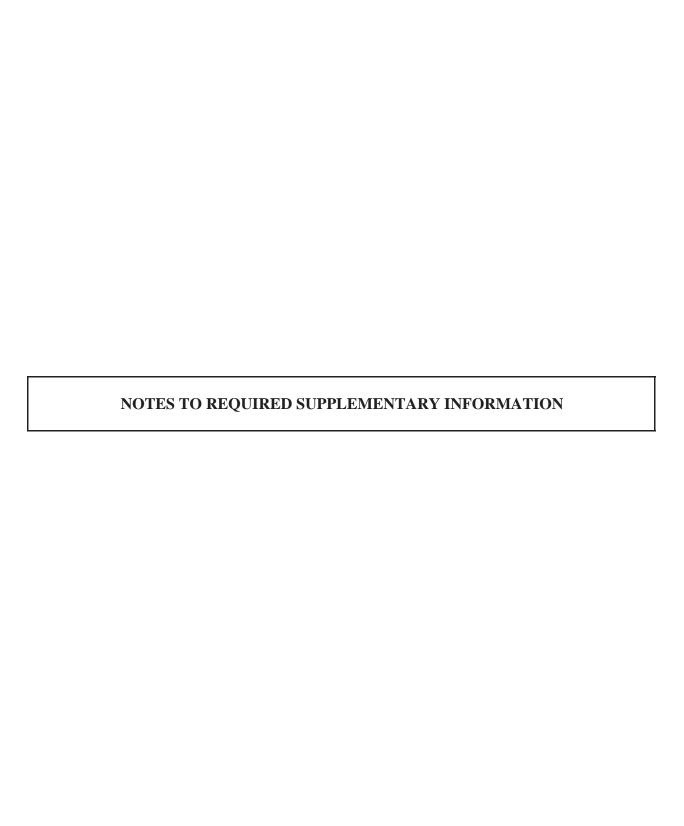
RECAPITULATION OF BUDGET TRANSFERS

320,563 700,000	563		\$ 503,365	1,833,805	2,131,452	7,018,927	(317,115)	\$ 6.701.812
320,563 700,000	1,020,563							
€9	69	(CE						
Rollover Encumbrances from Prior Year Withdrawal From Capital Reserve to Fund Capital Projects Approved on June 12, 2013		RECAPITULATION OF FUND BALANCE	Restricted Fund Balance: Great State Control of the	Assigned Fundament and State of State o	Designated for Subsequent Year's Expenditures Unassigned Fund Balance	Subiotal	Reconciliation to Governmental Fand Statements (GAAP): Last State Aid Payment Not Recognized on GAAP Basis	Total Fund Balance per Governmental Funds (GAAP)

TEANECK BOARD OF EDUCATION SPECIAL REVENUE FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2014 AND 2013

			7		VARIANCE POSITIVE/ (NEGATIVE)		JUNE 30	, 2013		VARIANCE POSITIVE/ (NEGATIVE)
DEVIDNITES	ORIGINAL BUDGET	BUDGET TRANSFERS	FINAL BUDGET	ACTUAL	FINAL TO ACTUAL	ORIGINAL BUDGET	BUDGET TRANSFERS	FINAL BUDGET	ACTUAL	FINAL TO ACTUAL
Local Sources State Sources Federal Sources	\$ 253,174 1,684,013	\$ 440,300 312,119 662,653	\$ 440,300 565,293 2,346,666	\$ 320,539 472,072 1,654,096	\$ (119,761) (93,221) (692,570)	\$ 244,792 1,750,042	\$ 488,012 439,466 646,876	\$ 488,012 684,258 2,396,918	\$ 415,468 623,973 1,686,149	\$ (72,544) (60,285) (710,769)
Total - Revenues	1,937,187	1,415,072	3,352,259	2,446,707	(905,552)	1,994,834	1,574,354	3,569,188	2,725,590	(843,598)
EXPENDITURES										
Instruction: Salaries of Teachers Purchased Professional Services	665,728	(157,430) 90,747	508,298 90,747	250,403 73,890	257,895 16,857	704,158	(212,790)	491,368	259,635	231,733 18,803
Purchased Technical Services Tuition General Supplies Textbooks Miscellaneous Expenses	1,018,285 13,788 36,775	(138,422) 416,634 (9,515) 3.880	879,863 430,422 27,260 3,880	879,861 219,533 24,510 1,865	210,889 2,750 2,015	1,045,884 35,047	92,366 (165,205) 445,378 1,728 4,580	92,366 880,679 445,378 36,775 4,580	92,286 875,513 249,110 35,327 2,660	80 5,166 196,268 1,448 1,920
Total Instruction	1,734,576	205,894	1,940,470	1,450,062	490,408	1,785,089	243,872	2,028,961	1,573,543	455,418
Support Services: Salaries of Secretarial & Clerical Assistants Personal Services - Employee Benefits Purchased Professional - Educational Services	98,861	480,051 95,205 245,831	578,912 95,205 349,581	498,427 59,707 214,010	80,485 35,498 135,571	209,745	540,186 93,748 114,083	540,186 93,748 323,828	476,479 61,934 247,889	63,707 31,814 75,939
Furchased Professional and Technicial Services Contracted Services - Transportation Purchased Property Services	ı	94,009 20,604	94,009 20,604	50,824 14,544	43,185 6,060	1	57,092 75,022 6,930	51,092 75,022 6,930	23,052 33,603 6,930	8,040
Kentals Travel Other Burchased Services		73,155	73,155	16,867	56,288	1 1	15,018 66,628 254,073	15,018 66,628 254,073	6,930 12,030 224,828	8,088 54,598 20,245
Supplies & Materials Miscellaneous Expenditures	1 1 1	58,684 7,918	58,684 7,918	12,439 5,793	7,176 46,245 2,125		100,359 1,207	100,359 100,359 1,207	26,049 26,049 677	74,310 530
Total Support Services	202,611	1,193,523	1,396,134	981,479	414,655	209,745	1,304,346	1,514,091	1,126,401	387,690
Capital Outlay Instructional Equipment	1	15,655	15,655	15,166	489	,	26,136	26,136	25,646	490
Total Capital Outlay	ı	15,655	15,655	15,166	489	1	26,136	26,136	25,646	490
Total Expenditures	1,937,187	1,415,072	3,352,259	2,446,707	905,552	1,994,834	1,574,354	3,569,188	2,725,590	843,598
Total Outflows	1,937,187	1,415,072	3,352,259	2,446,707	905,552	1,994,834	1,574,354	3,569,188	2,725,590	843,598
Excess/(Deficiency) of Revenues Over/(Under) Expenditures & Other Financing Sources/(Uses)	⊘	· \$	- \$	- -	- - -	· \$	- \$	- \$	- \$	· •

This page intentionally left blank.



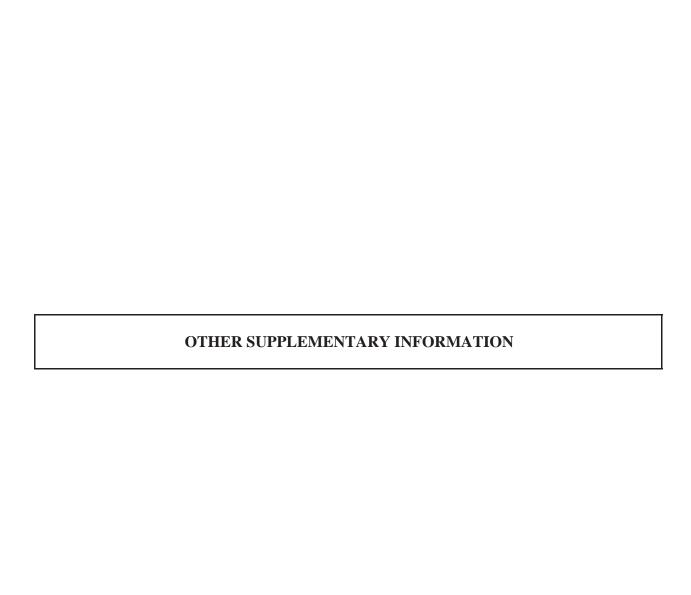


TEANECK BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE NOTE TO RSI FOR THE FISCAL YEAR ENDED JUNE 30, 2014

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

Sources/Inflows of Resources:	(GENERAL FUND]	SPECIAL REVENUE FUND
Actual Amounts (Budgetary Basis) "Revenue"				
From the Budgetary Comparison Schedule	\$	92,265,260	\$	2,446,707
Difference - Budget to GAAP:				
Grant accounting budgetary basis differs from GAAP in that				
encumbrances are recognized as expenditures, and the related				
revenue is recognized.				
Prior Year		-		9,217
Current Year		-		(15,098)
State aid payment recognized for GAAP statements in				
the current year, previously recognized for budgetary				
purposes.		281,401		-
State aid payment recognized for budgetary purposes,				
not recognized for GAAP statements until the subsequent				
year.		(317,115)		_
year.		(317,113)		
Total Revenues as Reported on the Statement of Revenues,				
Expenditures, and Changes in Fund Balances - Governmental				
Funds. (B-2)	\$	92,229,546	\$	2,440,826
Uses/outflows of resources:				
Actual amounts (budgetary basis) "total expenditures" from the	Φ.	0.4.00.4.440	Φ.	2 44 5 505
budgetary comparison schedule	\$	94,234,112	\$	2,446,707
Differences - budget to GAAP				
Encumbrances for supplies and equipment ordered but				
not received is reported in the year the order is placed for				
budgetary purposes, but in the year the supplies are received				
for financial reporting purposes.				
Prior Year		_		9,217
Current Year		-		(15,098)
				· · · /_
Total Expenditures as Reported on the Statement of Revenues,				
Expenditures & Changes in Fund Balances - Governmental	*	0.4.00.4.4.5	_	
Funds (B-2)	\$	94,234,112	\$	2,440,826

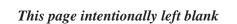
This page intentionally left blank.





D. School Based Budget Schedules

Not Applicable



E. Special Revenue Fund



TEANECK BOARD OF EDUCATION SPECIAL REVENUE FUND

COMBINING SCHEDULE OF REVENUES AND EXPENDITURES

BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 (With Comparative Totals for June 30, 2013)

	ï	I.D.E.A PART B BASIC	II	IDEA - PART B				NO CHIL	D LEFT	NO CHILD LEFT BEHIND				
	R. P.F	REGULAR PROGRAM	PRE!	PRESCHOOL PROGRAM	TITLE I	CAR	TITLE I CARRYOVER	TITLE IIA	TIT	TITLE IIA CARR YOVER	TITLEIII		TITLE III CARRYOVER	I ~
Kevenues: Local Sources	↔	1	↔	1		↔	-	1	↔	1	€	∽	1	
State Sources Federal Sources		1,002,288		24,848	236,203		275,960	55,026		21,978	33,916	. 16	3,877	7
Total Revenues	↔	1,002,288	↔	24,848	\$ 236,203	↔	275,960 \$	55,026	↔	21,978	\$ 33,916	\$ 910	3,877	_
Expenditures: Instruction: Salaries of Teachers	↔	ı	↔	ı	\$ 104,346	€	68,230 \$	1,555	↔	4,898	6,6	9,964 \$	1,103	Ø
Purchased Professional Services		1 6		ı	41,086		29,754	ı		1	'		1	
Tuition General Supplies		879,861 20,127		1 1	31,036		115,480	1 1		1 1	20,481	. 81	1,074	4
Total Instruction		886,988			176,468		213,464	1,555		4,898	30,445	45	2,177	7
Support Services: Salaries		1		1	31,515		13,216	1		1	4	42	1,501	Ē
Personal Services - Employee Benefits		ı		1 0	10,393		6,231	119		375	7	892	199	6
Purchased Professional Services Contracted Services - Transportation		1 1		24,848	17,827		5,099 24,450	45,228		7,977	1,7	. 00	1 1	
Travel		- 1		•	. '		876	7,107		8,122	, δ	561	1	
Other Furchased Services Supplies and Materials				1 1			258	1,017		909	1 1		1 1	1
Total Support Services		99,500		24,848	59,735		50,130	53,471		17,080	3,471	.71	1,700	0
Capital Outlay Instructional Equipment		2,800			1		12,366			ı	,		1	ĺ
Total Capital Outlay		2,800		1	1		12,366	1		1	'		1	1
Total Expenditures	↔	1,002,288	S	24,848	\$ 236,203	S	275,960 \$	55,026	S	21,978	\$ 33,916	\$ 910	3,877	_

TEANECK BOARD OF EDUCATION SPECIAL REVENUE FUND COMBINING SCHEDULE OF REVENUES AND EXPENDITURES BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	NONPUBLIC CE	JBLIC CH	NONPUBLIC CHAPTER 192	32				CN	NPITRLIC	NONPITRLIC CHAPTER 193	
ſ	EDUCATION SERVICES	EDUCATION SERVICES	NONPUBLIC ESL		NONPUBLIC TECHNOLOGY	NONPUBLIC NURSING	NONPUBLIC TEXTBOOKS	SUPPLEM	TAL CORF	CORRECTIVE	EXAM & CLASS
Kevenues: Local Sources State Sources Federal Sources	↔	3,339	\$ 5,0	5,660	9,563	\$ 48,559	\$ 24,510	∽	15,264	1,953	56,083
Total Revenues	↔	3,339	\$ 5,0	5,660 \$	9,563	\$ 48,559	\$ 24,510	\$	15,264 \$	1,953 \$	56,083
Expenditures: Instruction: General Supplies Textbooks	&	1 1	S	⇔	9,488	· ·	\$ 24,510	s (⇔	<i>∽</i>	
Total Instruction		1			9,488	1	24,510	0		ı	1
Support Services: Salaries Personal Services - Employee Benefits Purchased Professional Services Travel Other Purchased Services		3,339	5,0	5,660	75	48,559		15	15,264	1,953	56,083
Total Support Services		3,339	5,0	5,660	75	48,559	ı	15	15,264	1,953	56,083
Total Expenditures	S	3,339	\$ 5,0	5,660 \$	9,563	\$ 48,559	\$ 24,510 \$		15,264 \$	1,953 \$	56,083

EXHIBIT E-1 (Page 3 of 3)

TEANECK BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS

FOR THE FISCAL YEAR ENDED JUNE 30, 2014 (With Comparative Totals for June 30, 2013)

	SCHOOL BASED YOUTH SERVICES	FORUM JUVENILE JUSTICE		FORUM TOWNSHIP FUNDS	TWT WORK SUCCESS		TWT INCENTIVE FUNDS		VARIOUS LOCAL GRANTS		2014		2013
Revenues: Local Sources State Sources Federal Sources	\$ 307,141	\$ 51,370	\$ 02	49,880	\$ 159	159,109 \$	51,997	∽	8,183	\$ 1,	320,539 472,072 1,654,096	∞	415,468 623,973 1,686,149
Total Revenues	\$ 307,141	\$ 51,370	\$ 02	49,880	\$ 159	\$ 601,651	51,997	∽	8,183	\$ 2,	2,446,707	\$	2,725,590
Expenditures: Instruction: Salaries of Teachers Purchased Professional Services Purchased Technical Services Tuition General Supplies Textbooks Other Objects Total Instruction Support Services: Other Support Services - Students - Special: Salaries Personal Services - Employee Benefits Purchased Professional Services Rentals	302,819	\$ 33,626 2,550 6,494 	26 \$ 20 \$ 20 \$ 20 \$ 20 \$	26,681 500 - 10,709 - 1,865 39,755	103		36,	∞	4,644	e	250,403 73,890 879,861 219,533 24,510 1,865 1,450,062 498,427 59,707 214,010	₩	259,635 59,012 92,286 875,513 249,110 35,327 2,660 1,573,543 476,479 61,934 247,889 29,052 6,930
Contracted Services - Transportation Purchased Property Services Travel Other Purchased Services Supplies and Materials Other Objects	4,322	5,791	91	822	7 8 7	- 1,462 8,555 2,254	234 - 126 2,584 2,003		3,539		50,824 - 16,867 108,868 12,439 5,793		33,603 6,930 12,030 224,828 26,049 677
Total Support Services	307,141	8,700	00	10,125	159	159,109	51,997		3,539		981,479		1,126,401
Capital Outlay Instructional Equipment	1					1					15,166		25,646
Total Capital Outlay							1				15,166		25,646
Total Expenditures	\$ 307,141	\$ 51,370	\$ 02	49,880	\$ 159	\$ 601,651	51,997	↔	8,183	\$ 2,	2,446,707	\$	2,725,590

This page intentionally left blank.

F. Capital Projects Fund



TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SUMMARY STATEMENT OF PROJECT EXPENDITURES
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

PROJECT TITLE/ISSUE	ORIGINAL DATE	APPROPRIATIONS	Hd H	EXPENDITURES TO DATE PRIOR CURR YEARS YEARS	URES TE CURRENT YEAR	CANC PRIOR YEARS	CANCELLATIONS HOR CURRE	TIONS CURRENT YEAR	UNEXPENDED BALANCE JUNE 30, 2014
Teaneck High School Roof (Lease Purchase)	09/01/10	\$ 1,266,302	↔	844,737 \$	ı	\$ 164,590	\$ 00	256,975	· ·
Teaneck High School Culinary Lab	09/01/12	168,969		134,642	I	33,551	11	ı	776
Energy Savings Improvement Program	09/01/12	8,878,088	9	6,925,033	620,242	ı		ı	1,332,813
Benjamin Franklin & Eugene FieldAsphalt Milling & Paving	09/01/12	150,000		1	149,400	ı		009	ı
Thomas Jefferson Media Center HVAC	09/01/12	0000*99		ı	66,691	ı		1,309	ı
District Wide Wireless Internet (Except Teaneck High School)	09/01/13	430,000		1	413,497	ı		16,503	ı
Benjamin Franklin Roof	09/01/12	1,092,000		6,400	969,325	ı		ı	116,275
Teaneck High Schol Roof	09/01/12	807,970		242,773	555,725	ı		ı	9,472
Hawthorne Asbestos Removal	09/01/12	138,740		ı	138,661	ı		79	ı
Teaneck High School & Thomas Jefferson Scoreboards	09/01/13	75,000			ı	1		1	75,000
Total	•	\$ 13,000,069 \$		8,153,585 \$	2,913,541	\$ 198,141	\$ 11	275,466	\$ 1,459,336

\$ 1,459,336 (384,658)	82,150 \$ 1,156,828	\$ 1,156,828
Project Balances Available Unfunded Projects	Reserve for Payment of Lease Purchase (High School Roof)	Fund Balance, June 30, 2014 - GAAP Basis

Reconciliation of Fund Balance, June 30, 2014

EXHIBIT F-2

TEANECK BOARD OF EDUCATION CAPITAL PROJECTS FUND SUMMARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

Revenues & Other Financing Sources:	
Energy Pay for Performance	\$ 178,416
Other Financing Sources:	
Transfer from Capital Reserve	 2,650,540
Total Revenues and Other Financing Sources	 2,828,956
Expenditures & Other Financing Uses:	
Capital Outlay:	
Purchased Professional and Technical Services	323,272
Construction Services	2,105,269
Other Financing Uses:	
Transfer to General Fund	485,000
Transfer to Capital Reserve	18,491
Lease Purchase Proceeds Utilized by Fiscal Agent to Pay Debt	256,975
Total Expenditures	 3,189,007
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	(360,051)
Fund Balance - Beginning	 1,516,879
Fund Balance - Ending	\$ 1,156,828

EXHIBIT F-2a

TEANECK BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS TEANECK HIGH SCHOOL ROOF FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	PRIOR PERIODS	CURRENT YEAR	TOTALS	REVISED THORIZED COST
Revenues & Other Financing Sources:				
State Sources - SDA Grant	\$ 440,685	\$ -	\$ 440,685	\$ 440,685
Lease Purchase	 1,101,712	(256,975)	844,737	825,617
Total Revenues	1,542,397	(256,975)	1,285,422	1,266,302
Expenditures & Other Financing Uses: Purchased Professional &				
Technical Services	169,124	-	169,124	169,124
Construction Services	932,588	-	932,588	1,097,178
Project Balances Cancelled:				
General Fund	 101,560	-	101,560	-
Total Expenditures	1,203,272	-	1,203,272	1,266,302
Excess/(Deficiency) of Revenues				
Over/(Under) Expenditures	\$ 339,125	\$ (256,975)	\$ 82,150	\$ -

Project Number	5150-050-10-2001
Grant Date	9/1/2010
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	1,266,302
Additional Authorized Cost	-
Revised Authorized Cost	1,266,302
Percentage Increase Over Original Authorized Cost	0%
Percentage Completion	100%
Original Target Completion Date	2011
Revised Target Completion Date	2012

TEANECK BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS TEANECK HIGH SCHOOL CULINARY LAB FOR THE FISCAL YEAR ENDED JUNE 30, 2014

]	REVISED
		PRIOR	(CURRENT			ΑU	THORIZED
	I	PERIODS		YEAR	7	TOTALS		COST
Revenues & Other Financing Sources:								
Donation	\$	48,969	\$	-	\$	48,969	\$	48,969
Transfer from Capital Reserve		86,449		-		86,449		86,449
Total Revenues		135,418		-		135,418		135,418
Expenditures & Other Financing Uses:								
Supplies and Materials		460		-		460		-
Construction Services		134,182		-		134,182		135,418
Total Expenditures		134,642		-		134,642		135,418
Excess/(Deficiency) of Revenues								
Over/(Under) Expenditures	\$	776	\$	-	\$	776	\$	-

Project Number	5150-050-10-2001
Grant Date	9/1/2010
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	1,266,302
Additional Authorized Cost	-
Revised Authorized Cost	1,266,302
Percentage Increase Over Original Authorized Cost	-20%
Percentage Completion	100%
Original Target Completion Date	2012
Revised Target Completion Date	2012

EXHIBIT F-2c

TEANECK BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS ENERGY SAVINGS IMPROVEMENT PROGRAM FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	PRIOR PERIODS	CURRENT YEAR	TOTALS	REVISED JTHORIZED COST
Revenues & Other Financing Sources:				
Othe Sources - Premium on Bonds	\$ 698,088	\$ -	\$ 698,088	\$ 698,088
Bond Proceeds	 8,180,000	-	8,180,000	8,180,000
Total Revenues	8,878,088	-	8,878,088	8,878,088
Expenditures & Other Financing Uses:				
Salaries	5,000	-	5,000	5,000
Purchased Professional &				
Technical Services	903,050	135,242	1,038,292	2,684,136
Supplies and Materials				
Construction Services	6,016,983	-	6,016,983	6,188,952
Project Balances Cancelled:				
General Fund	-	485,000	485,000	485,000
Total Expenditures	6,925,033	620,242	7,545,275	9,363,088
Excess/(Deficiency) of Revenues				
Over/(Under) Expenditures	\$ 1,953,055	\$ (620,242)	\$ 1,332,813	\$ (485,000)

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	8,180,000
Original Authorized Cost	698,088
Additional Authorized Cost	-
Revised Authorized Cost	8,878,088
Percentage Increase Over Original Authorized Cost	0%
Percentage Completion	85%
Original Target Completion Date	2012/2013
Revised Target Completion Date	2012/2013

TEANECK BOARD OF EDUCATION CAPITAL PROJECTS FUND

SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS BEN FRANKLIN MIDDLE SCHOOL & EUGENE FIELD SCHOOL PAVING FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	 RIOR RIODS	C	URRENT YEAR	TOTALS	REVISED THORIZED COST
Revenues & Other Financing Sources:					
Transfer from Capital Reserve	\$ -	\$	150,000	\$ 150,000	\$ 150,000
Total Revenues	 -		150,000	150,000	150,000
Expenditures & Other Financing Uses:			1.10.100	1.10.100	4.50.000
Construction Services Project Balances Cancelled:	-		149,400	149,400	150,000
Capital Reserve	 -		600	600	-
Total Expenditures	-		150,000	150,000	150,000
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	\$ -	\$	_	\$ _	\$ -

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	150,000
Additional Authorized Cost	-
Revised Authorized Cost	150,000
Percentage Increase Over Original Authorized Cost	0%
Percentage Completion	100%
Original Target Completion Date	6/30/2014
Revised Target Completion Date	6/30/2014

EXHIBIT F-2e

TEANECK BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS THOMAS JEFFERSON MEDIA CENTER HVAC FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	PRIOR PERIODS		CURRENT YEAR		TOTALS	REVISED AUTHORIZED COST	
Revenues & Other Financing Sources:							
Transfer from Capital Reserve	\$	68,000	\$	-	\$ 68,000	\$	68,000
Total Revenues		68,000		-	68,000		68,000
Expenditures & Other Financing Uses:							
Construction Services		-		66,691	66,691		68,000
Project Balances Cancelled:				1 200	1 200		
Capital Reserve		-		1,309	1,309		
Total Expenditures		-		68,000	68,000		68,000
Excess/(Deficiency) of Revenues							
Over/(Under) Expenditures	\$	68,000	\$	(68,000)	\$ -	\$	

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	68,000
Additional Authorized Cost	-
Revised Authorized Cost	68,000
Percentage Increase Over Original Authorized Cost	0%
Percentage Completion	100%
Original Target Completion Date	6/30/2014
Revised Target Completion Date	6/30/2014

TEANECK BOARD OF EDUCATION CAPITAL PROJECTS FUND

SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

DISTRICT WIDE WIRELESS INTERNET (EXCEPT TEANECK HIGH SCHOOL) FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	RIOR RIODS	C	CURRENT YEAR	TOTALS	REVISED JTHORIZED COST
Revenues & Other Financing Sources:					
Transfer from Capital Reserve	\$ -	\$	430,000	\$ 430,000	\$ 430,000
Total Revenues			430,000	430,000	430,000
Total Revenues	 		430,000	430,000	430,000
Expenditures & Other Financing Uses: Construction Services	_		413,497	413,497	430,000
Project Balances Cancelled: Capital Reserve	_		16,503	16,503	-
Total Expenditures	-		430,000	430,000	430,000
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	\$ -	\$	-	\$ -	\$

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	430,000
Additional Authorized Cost	(16,503)
Revised Authorized Cost	413,497
Percentage Increase Over Original Authorized Cost	0%
Percentage Completion	100%
Original Target Completion Date	6/30/2014
Revised Target Completion Date	6/30/2014

TEANECK BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS BENJAMIN FRANKLIN ROOF FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	PRIOR PERIODS		CURRENT YEAR		TOTALS		REVISED JTHORIZED COST
Revenues & Other Financing Sources:							
Transfer from Capital Reserve	\$	-	\$	1,092,000	\$	1,092,000	\$ 1,092,000
Total Revenues		-		1,092,000		1,092,000	1,092,000
Expenditures & Other Financing Uses: Purchased Professional &							
Technical Services		6,400		78,289		84,689	50,000
Construction Services		-		891,036		891,036	1,042,000
Total Expenditures		6,400		969,325		975,725	1,092,000
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	\$	(6,400)	\$	122,675	\$	116,275	\$

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	1,092,000
Additional Authorized Cost	-
Revised Authorized Cost	1,092,000
Percentage Increase Over Original Authorized Cost	0%
Percentage Completion	89%
Original Target Completion Date	6/30/2014
Revised Target Completion Date	6/30/2014

TEANECK BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS TEANECK HIGH SCHOOL ROOF FOR THE FISCAL YEAR ENDED JUNE 30, 2014

		PRIOR	(CURRENT				REVISED JTHORIZED
	F	PERIODS		YEAR		TOTALS		COST
Revenues & Other Financing Sources:								
Transfer from Capital Reserve	\$	-	\$	764,800	\$	764,800	\$	807,970
Total Revenues		-		764,800		764,800		807,970
Expenditures & Other Financing Uses: Purchased Professional &								
Technical Services		-		47,720		47,720		50,000
Construction Services		242,773		508,005		750,778		757,970
Total Expenditures		242,773		555,725		798,498		807,970
Excess/(Deficiency) of Revenues	¢	(2.42.772)	φ	200 075	¢.	(22,600)	Φ	
Over/(Under) Expenditures	\$	(242,773)	\$	209,075	\$	(33,698)	3	-

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	807,970
Additional Authorized Cost	-
Revised Authorized Cost	807,970
Percentage Increase Over Original Authorized Cost	0%
Percentage Completion	99%
Original Target Completion Date	6/30/2014
Revised Target Completion Date	6/30/2014

EXHIBIT F-2i

TEANECK BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS HAWTHORNE SCHOOL ASBESTOS REMOVAL FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	PRIOR CURRENT PERIODS YEAR		TOTALS	AUT	EVISED HORIZED COST	
Revenues & Other Financing Sources:						
Transfer from Capital Reserve	\$	-	\$ 138,740	\$ 138,740	\$	138,740
Total Revenues		-	138,740	138,740		138,740
Expenditures & Other Financing Uses:						
Purchased Professional & Technical Services			62,021	62,021		62,100
Construction Services		_	76,640	76,640		76,640
Project Balances Cancelled:			70,010	70,010		70,010
Capital Reserve			79	79		-
Total Expenditures		-	138,740	138,740		138,740
Excess/(Deficiency) of Revenues						
Over/(Under) Expenditures	\$	-	\$ -	\$ -	\$	-

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	138,740
Additional Authorized Cost	-
Revised Authorized Cost	138,740
Percentage Increase Over Original Authorized Cost	0%
Percentage Completion	100%
Original Target Completion Date	6/30/2014
Revised Target Completion Date	6/30/2014

TEANECK BOARD OF EDUCATION CAPITAL PROJECTS FUND

SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

TEANECK HIGH SCHOOL & THOMAS JEFFERSON MIDDLE SCHOOL SCOREBOARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	RIOR RIODS	C	URRENT YEAR	TOTALS	REVISED THORIZED COST
Revenues & Other Financing Sources:					
Transfer from Capital Reserve	\$ -	\$	75,000	\$ 75,000	\$ 75,000
Total Revenues	-		75,000	75,000	75,000
Expenditures & Other Financing Uses: Construction Services	-		_	-	75,000
Total Expenditures	-		-	-	75,000
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	\$ -	\$	75,000	\$ 75,000	\$

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	75,000
Additional Authorized Cost	-
Revised Authorized Cost	75,000
Percentage Increase Over Original Authorized Cost	0%
Percentage Completion	0%
Original Target Completion Date	6/30/2015
Revised Target Completion Date	6/30/2015

G. Proprietary Funds

This page intentionally left blank

Enterprise Funds



TEANECK BOARD OF EDUCATION ENTERPRISE FUND COMBINING SCHEDULE OF NET POSITION JUNE 30, 2014

(With Comparative Totals for June 30, 2013)

BUSINESS-TYPE ACTIVITIES -

ENTERPRISE FUNDS		ACTIVITIES -						
Name								
Current Assets				C				
Current Assets: Cash & Cash Equivalents \$ 19,009 \$ 276,051 \$ 295,960 \$ 369,812 Accounts Receivable: 3,742 - 3,742 1,994 Federal 124,251 - 124,251 43,454 Other 61,788 - 61,788 6,553 Inventories 11,539 - 11,539 5,965 Prepaid Items - - - - 1,060 Total Current Assets 221,229 276,051 497,280 428,838 Noncurrent Assets: 221,229 276,051 497,280 428,838 Noncurrent Assets: 399,105 9,607 408,712 398,814 Less: Accoumulated Depreciation (344,084) (9,607) (353,691) (331,184) Total Noncurrent Assets 55,021 - 55,021 67,630 LIABILITIES Accounts Payable 130,642 4,121 134,763 108,537 Unearned Revenue - 221,710 221,710 235,86	A GGETTG		SERVICE		SCHOOL	2014	2013	
Cash & Cash Equivalents \$ 19,009 \$ 276,051 \$ 295,960 \$ 369,812 Accounts Receivable: 3,742 - 3,742 1,994 Federal 124,251 - 124,251 43,454 Other 61,788 - 61,788 6,553 Inventories 11,539 - 11,539 5,965 Prepaid Items - - 1,060 Total Current Assets 221,229 276,051 497,280 428,838 Noncurrent Assets: Machinery and Equipment 399,105 9,607 408,712 398,814 Less: Accumulated Depreciation (344,084) (9,607) (353,691) (331,184) Total Noncurrent Assets 55,021 - 55,021 67,630 LIABILITIES Accounts Payable 130,642 4,121 134,763 108,537 Unearned Revenue - 221,710 221,710 223,862 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>								
Accounts Receivable: State 3,742 - 3,742 1,994 Federal 124,251 - 124,251 43,454 Other 61,788 - 61,788 6,553 Inventories 11,539 - 11,539 5,965 Prepaid Items - - - 1,060 Total Current Assets 221,229 276,051 497,280 428,838 Noncurrent Assets: 399,105 9,607 408,712 398,814 Less: Accumulated Depreciation (344,084) (9,607) (353,691) (331,184) Total Noncurrent Assets 55,021 - 55,021 67,630 Total Assets 276,250 276,051 552,301 496,468 LIABILITIES Accounts Payable 130,642 4,121 134,763 108,537 Unearned Revenue - 221,710 221,710 235,862 Deferred Commodities Revenue - - - 11 <td cols<="" td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td>	<td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
State 3,742 - 3,742 1,994 Federal 124,251 - 124,251 43,454 Other 61,788 - 61,788 6,553 Inventories 11,539 - 11,539 5,965 Prepaid Items - - - - 1,060 Total Current Assets 221,229 276,051 497,280 428,838 Noncurrent Assets: Machinery and Equipment 399,105 9,607 408,712 398,814 Less: Accumulated Depreciation (344,084) (9,607) (353,691) (331,184) Total Noncurrent Assets 55,021 - 55,021 67,630 LIABILITIES Accounts Payable 130,642 4,121 134,763 108,537 Unearned Revenue - 221,710 221,710 235,862 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - - 11 NET POSITION	-	\$	19,909	\$	276,051	\$ 295,960 \$	369,812	
Federal								
Other 61,788 - 61,788 6,553 Inventories 11,539 - 11,539 5,965 Prepaid Items - - - - 1,060 Total Current Assets 221,229 276,051 497,280 428,838 Noncurrent Assets: Machinery and Equipment 399,105 9,607 408,712 398,814 Less: Accumulated Depreciation (344,084) (9,607) (353,691) (331,184) Total Noncurrent Assets 55,021 - 55,021 67,630 Total Assets 276,250 276,051 552,301 496,468 LIABILITIES Accounts Payable 130,642 4,121 134,763 108,537 Uncarried Revenue - 221,710 221,710 235,862 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - - 11 NET POSITION Investment in Capital Assets, Net 55,021 - 55,	State				-			
Inventories 11,539 -	Federal		124,251		-	124,251	43,454	
Prepaid Items	Other		61,788		-	61,788	6,553	
Total Current Assets 221,229 276,051 497,280 428,838 Noncurrent Assets:	Inventories		11,539		-	11,539	5,965	
Noncurrent Assets: 399,105 9,607 408,712 398,814 Less: Accumulated Depreciation (344,084) (9,607) (353,691) (331,184) Total Noncurrent Assets 55,021 - 55,021 67,630 Total Assets 276,250 276,051 552,301 496,468 LIABILITIES Accounts Payable 130,642 4,121 134,763 108,537 Unearned Revenue - 221,710 221,710 235,862 Total Liabilities 130,642 225,831 356,473 344,399 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - - 11 Total Deferred Inflows of Resources - - - - 11 NET POSITION Investment in Capital Assets, Net 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428	Prepaid Items		-		-	-	1,060	
Noncurrent Assets: 399,105 9,607 408,712 398,814 Less: Accumulated Depreciation (344,084) (9,607) (353,691) (331,184) Total Noncurrent Assets 55,021 - 55,021 67,630 Total Assets 276,250 276,051 552,301 496,468 LIABILITIES Accounts Payable 130,642 4,121 134,763 108,537 Unearned Revenue - 221,710 221,710 235,862 Total Liabilities 130,642 225,831 356,473 344,399 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - - 11 Total Deferred Inflows of Resources - - - - 11 NET POSITION Investment in Capital Assets, Net 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428								
Machinery and Equipment Less: Accumulated Depreciation 399,105 (344,084) 9,607 (9,607) 408,712 (331,184) 398,814 (331,184) Total Noncurrent Assets 55,021 - 55,021 67,630 Total Assets 276,250 276,051 552,301 496,468 LIABILITIES Accounts Payable Unearned Revenue 130,642 4,121 134,763 108,537 Unearned Revenue - 221,710 221,710 235,862 Total Liabilities 130,642 225,831 356,473 344,399 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - - 11 Total Deferred Inflows of Resources - - - - 11 NET POSITION Investment in Capital Assets, Net Unrestricted Net Position 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428	Total Current Assets		221,229		276,051	497,280	428,838	
Machinery and Equipment Less: Accumulated Depreciation 399,105 (344,084) 9,607 (9,607) 408,712 (331,184) 398,814 (331,184) Total Noncurrent Assets 55,021 - 55,021 67,630 Total Assets 276,250 276,051 552,301 496,468 LIABILITIES Accounts Payable Unearned Revenue 130,642 4,121 134,763 108,537 Unearned Revenue - 221,710 221,710 235,862 Total Liabilities 130,642 225,831 356,473 344,399 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - - 11 Total Deferred Inflows of Resources - - - - 11 NET POSITION Investment in Capital Assets, Net Unrestricted Net Position 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428	Noncurrent Assets:							
Less: Accumulated Depreciation (344,084) (9,607) (353,691) (331,184) Total Noncurrent Assets 55,021 - 55,021 67,630 Total Assets 276,250 276,051 552,301 496,468 LIABILITIES Accounts Payable Unearned Revenue 130,642 4,121 134,763 108,537 Unearned Revenue - 221,710 221,710 235,862 Total Liabilities 130,642 225,831 356,473 344,399 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - - 11 Total Deferred Inflows of Resources - - - 11 NET POSITION Investment in Capital Assets, Net Unrestricted Net Position 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428			399 105		9 607	408 712	398 814	
Total Noncurrent Assets 55,021 - 55,021 67,630 Total Assets 276,250 276,051 552,301 496,468 LIABILITIES Accounts Payable Unearned Revenue 130,642 4,121 134,763 108,537 Unearned Revenue - 221,710 221,710 235,862 Total Liabilities 130,642 225,831 356,473 344,399 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - 11 Total Deferred Inflows of Resources - - - - 11 NET POSITION NET POSITION 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428								
Total Assets 276,250 276,051 552,301 496,468	Less. Accumulated Depreciation		(344,004)		(2,007)	(333,071)	(331,104)	
LIABILITIES Accounts Payable Unearned Revenue 130,642 4,121 134,763 108,537 Total Liabilities 130,642 221,710 221,710 235,862 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - - 11 Total Deferred Inflows of Resources - - - 11 NET POSITION Investment in Capital Assets, Net Unrestricted Net Position 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428	Total Noncurrent Assets		55,021		-	55,021	67,630	
Accounts Payable Unearned Revenue 130,642 4,121 134,763 108,537 Total Liabilities 130,642 221,710 221,710 235,862 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - 1 Total Deferred Inflows of Resources - - - 1 NET POSITION Investment in Capital Assets, Net Unrestricted Net Position 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428	Total Assets		276,250		276,051	552,301	496,468	
Accounts Payable Unearned Revenue 130,642 4,121 134,763 108,537 Total Liabilities 130,642 221,710 221,710 235,862 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - 1 Total Deferred Inflows of Resources - - - 1 NET POSITION Investment in Capital Assets, Net Unrestricted Net Position 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428								
Unearned Revenue - 221,710 221,710 235,862 Total Liabilities 130,642 225,831 356,473 344,399 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - - 11 Total Deferred Inflows of Resources - - - - 11 NET POSITION Net Position 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428	LIABILITIES							
Unearned Revenue - 221,710 221,710 235,862 Total Liabilities 130,642 225,831 356,473 344,399 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - - 11 Total Deferred Inflows of Resources - - - - 11 NET POSITION Net Position 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428	Accounts Pavable		130 642		4 121	134 763	108 537	
Total Liabilities 130,642 225,831 356,473 344,399 DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - - 11 Total Deferred Inflows of Resources - - - - 11 NET POSITION Investment in Capital Assets, Net Unrestricted Net Position 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428			130,042					
DEFERRED INFLOWS OF RESOURCES Deferred Commodities Revenue - - - 11 Total Deferred Inflows of Resources - - - - 11 NET POSITION Investment in Capital Assets, Net Unrestricted Net Position 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428	Olicamed Revenue				221,710	221,710	233,802	
Deferred Commodities Revenue - - - - 11 Total Deferred Inflows of Resources - - - - - 11 NET POSITION Investment in Capital Assets, Net Unrestricted Net Position 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428	Total Liabilities		130,642		225,831	356,473	344,399	
Deferred Commodities Revenue - - - - 11 Total Deferred Inflows of Resources - - - - - 11 NET POSITION Investment in Capital Assets, Net Unrestricted Net Position 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428								
Total Deferred Inflows of Resources 11 NET POSITION	DEFERRED INFLOWS OF RESOURCES							
NET POSITION Investment in Capital Assets, Net 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428	Deferred Commodities Revenue		-		-	-	11	
NET POSITION Investment in Capital Assets, Net 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428	Total Defermed Inflores of December						11	
Investment in Capital Assets, Net 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428	Total Deferred filliows of Resources					-	11	
Investment in Capital Assets, Net 55,021 - 55,021 67,630 Unrestricted Net Position 90,587 50,220 140,807 84,428	NET POSITION							
Unrestricted Net Position 90,587 50,220 140,807 84,428								
					-			
Total Net Position \$ 145,608 \$ 50,220 \$ 195,828 \$ 152,058	Unrestricted Net Position		90,587		50,220	140,807	84,428	
	Total Net Position	\$	145,608	\$	50,220	\$ 195,828 \$	152,058	

TEANECK BOARD OF EDUCATION ENTERPRISE FUND

COMBINING SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2014

(With Comparative Totals for June 30, 2013)

BUSINESS-TYPE ACTIVITIES -

		ACTIV						
		ENTERPR	SE	FUNDS	_			
		FOOD	C	OMMUNITY				
	S	ERVICE		SCHOOL		2014		2013
Operating Revenues:								
Charges for Services:								
Daily Sales - Reimbursable Programs	\$	682,545	\$		\$	682,545	\$	635,810
·	Ф		Ф	-	Ф		Ф	
Special Functions		53,034		-		53,034		18,855
Vending Sales		9,060		-		9,060		10,013
Program Fees		-		637,055		637,055		686,002
Total Operating Revenues		744,639		637,055		1,381,694		1,350,680
Operating Expenses:								
Salaries and Employee Benefits		618,178		439,786		1,057,964		1,116,435
Purchased Professional and Technical Services		010,170		66,012		66,012		77,974
		-						
Contracted Services - Transportation		-		14,650		14,650		15,713
Communications/Telephone		1,040		1,531		2,571		3,557
Postage		-		-		-		1,500
Travel		350		-		350		350
Other Purchased Services		155,648		-		155,648		110,639
Insurance		28,461		_		28,461		_
Supplies and Materials		65,550		11,656		77,206		86,073
Depreciation Depreciation		22,506		-		22,506		13,724
Cost of Sales				-				
		551,869		-		551,869		460,819
Miscellaneous	-	35,866		30,712		66,578		24,472
Total Operating Expenses		1,479,468		564,347		2,043,815		1,911,256
Operating Income/(Loss)		(734,829)		72,708		(662,121)		(560,576)
Nonoperating Revenues (Expenses):								
State Sources:								
State School Lunch Program		14,762				14,762		14,639
=		14,702		-		14,702		14,039
Federal Sources:		502.000				502.000		520.204
National School Lunch Program		503,908		=		503,908		529,284
School Breakfast Program		96,222		-		96,222		74,868
Food Distribution Program		50,976		-		50,976		-
Interest Income		1,378		-		1,378		-
FSMC Profit Guarantee		38,645		-		38,645		-
Local Sources		<u> </u>				-		46,040
Total Nonoperating Revenues/(Expenses)		705,891		-		705,891		664,831
Change in Net Position		(28,938)		72,708		43,770		104,255
Total Net Position - Beginning		174,546		(22,488)		152,058		47,803
Total Net Position - Ending	\$	145,608	\$	50,220	\$	195,828	\$	152,058

TEANECK BOARD OF EDUCATION ENTERPRISE FUND

COMBINING SCHEDULE OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

(With Comparative Totals for June 30, 2013)

	ACT	IESS-TYPE IVITIES - RISE FUNDS COMMUNITY SCHOOL	- 2014	2013
Cash Flows From Operating Activities:				
Receipts from Customers	\$ 689,393	\$ 637,055	\$ 1,326,448	\$ 1,299,746
Payments to Employees	(618,178)	(439,786		
Payments to Suppliers	(730,179)	(135,985	(866,164)	(797,629)
Net Cash Flows From Operating Activities	(658,964)	61,284	(597,680)	(614,318)
Cash Flows From Noncapital Financing Activities:				
Interest Income	1,378	-	1,378	-
Cash Received from Federal Reimbursements	519,334	-	519,334	598,684
Cash Received from State Reimbursements	13,013	-	13,013	14,639
Net Cash Flows From Noncapital Financing Activities	533,725		533,725	613,323
Cash Flows From Capital Activities:				
Purchase of Fixed Assets	(9,897)	-	(9,897)	
Net Cash Flows From Capital Activities	(9,897)	-	(9,897)	<u>-</u>
Net Change in Cash & Cash Equivalents	(135,136)	61,284	(73,852)	(995)
Balances - Beginning of Year	155,045	214,767	` ' '	370,807
Balances - End of Year	\$ 19,909	\$ 276,051	\$ 295,960	\$ 369,812

Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:

Operating Income/(Loss)	\$ (734,829) \$	72,708 \$	(662,121) \$	(560,576)
Adjustments to Reconcile Operating Income/(Loss) to				
Net Cash Provided/(Used) by Operating Activities:				
Food Distribution Program	50,976	-	50,976	13,724
FSMC Profit Guarantee	38,645	-	38,645	-
Depreciation Expense	22,506	-	22,506	44,246
Decrease/(Increase) in Other Receivables	(55,235)	-	(55,235)	3,301
Decrease/(Increase) in Prepaid Items	-	1,060	1,060	11,969
Decrease/(Increase) in Inventory	(5,574)	-	(5,574)	9,106
(Decrease)/Increase in Interfund Payable	-	-	-	(71,298)
(Decrease)/Increase in Unearned Revenue	-	(14,152)	(14,152)	(54,235)
(Decrease)/Increase in Deferred Inflows of Resources	(11)	-	(11)	(5,018)
(Decrease)/Increase in Accounts Payable	24,558	1,668	26,226	(5,537)
Total Adjustments	75,865	(11,424)	64,441	(53,742)
Net Cash Provided/(Used) by Operating Activities	\$ (658,964) \$	61,284 \$	(597,680) \$	(614,318)

This page intentionally left blank.

Internal Service Fund

Not Applicable

This page intentionally left blank

H. Fiduciary Fund

This page intentionally left blank

TEANECK BOARD OF EDUCATION FIDUCIARY FUNDS COMBINING STATEMENT OF FIDUCIARY NET POSITION JUNE 30, 2014

(With Comparative Totals for June 30, 2013)

PRIVATE	PURPOSE
1141111	I CITI ODE

			AGE	NCY :	FUND				
	SCHOL	ARSHIP	STUDEN	T PA	AYROLL	•			
	FU	ND	ACTIVIT	Ϋ́	FUND		2014		2013
ASSETS									
Cash & Cash Equivalents	\$	-	\$ 125,9	77 \$	415,332	\$	541,309	\$	580,837
Restricted Cash		126,032	-		-		126,032		130,972
Total Assets		126,032	125,9	77	415,332		667,341		711,809
A LA DAY IMPEG									
LIABILITIES									
Payroll Deductions &									
Withholdings		_	_		407,872		407,872		412,670
Due to Student Groups		_	125,9	77	-		125,977		152,492
Flexible Spending Program		-	-		6,010		6,010		15,675
Accrued Salaries & Wages		-	-		1,450		1,450		-
									,
Total Liabilities		-	125,9	77	415,332		541,309		580,837
NET POSITION									
NET POSITION									
Reserve For:									
Held in Trust for:									
Scholarships		126,032	_		-		126,032		130,972
T (1) (D) ('	ф	126,022	Φ.	Φ.		Φ	126.022	Φ.	120.072
Total Net Position	\$	126,032	\$ -	\$	-	\$	126,032	\$	130,972

TEANECK BOARD OF EDUCATION FIDUCIARY FUNDS

COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2014

(With Comparative Totals for June 30, 2013)

	PRIVATE PURPOSE	_	
ADDITIONS	SCHOLARSHIP FUND	2014	2013
Contributions: Scholarship Contributions	\$ 2,693	\$ 2,693	\$ 2,285
Scholarship Contributions	\$ 2,093	φ 2,093	φ 2,263
Total Contributions	2,693	2,693	2,285
Investment Earnings: Interest	497	497	522
Net Investment Earnings	497	497	522
Total Additions	3,190	3,190	2,807
DEDUCTIONS			
Scholarship	8,100	8,100	7,835
Miscellaneous	30	30	25
Total Deductions	8,130	8,130	7,860
Change in Net Position Net Position - Beginning of	(4,940)	(4,940)	(5,053)
the Year	130,972	130,972	136,025
Net Position - End of the Year	\$ 126,032	\$ 126,032	\$ 130,972

EXHIBIT H-3

TEANECK BOARD OF EDUCATION STUDENT ACTIVITY AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	BALANCE JULY 1,	CASH	CASH	BALANCE JUNE 30,
	2013	RECEIPTS	DISBURSEMENTS	2014
ELEMENTARY SCHOOL				
Hawthorne	\$ 3,477	\$ 11,858	\$ 11,006	\$ 4,329
Bryant	3,388	5,988	7,838	1,538
Lowell	3,708	2,867	3,168	3,407
Total Elementary Schools	10,573	20,713	22,012	9,274
MIDDLE SCHOOLS				
Thomas Jefferson	17,714	29,958	30,710	16,962
Benjamin Franklin	22,397	24,379	18,996	27,780
Total Middle Schools	40,111	54,337	49,706	44,742
HIGH SCHOOL				
Teaneck High School	90,161	283,455	307,495	66,121
Total High School	90,161	283,455	307,495	66,121
OTHER				
Athletic	6,383	101,632	106,788	1,227
Music	5,264	2,625	3,276	4,613
Total Other	11,647	104,257	110,064	5,840
Total All Schools	\$ 152,492	\$ 462,762	\$ 489,277	\$ 125,977

EXHIBIT H-4

PAYROLL AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE YEAR ENDED JUNE 30, 2012

ASSETS	 ALANCE IULY 1, 2013	A	ADDITIONS	DELETIONS	BALANCE JUNE 30, 2014
Cash & Cash Equivalents	\$ 428,345	\$	58,457,063	\$ 58,470,076	\$ 415,332
Total Assets	\$ 428,345	\$	58,457,063	\$ 58,470,076	\$ 415,332
LIABILITIES					
Payroll Deductions & Withholdings Flexible Spending Program Accrued Salaries and Wages	\$ 412,670 15,675	\$	26,615,098 39,646 31,802,319	\$ 26,619,896 49,311 31,800,869	\$ 407,872 6,010 1,450
Total Liabilities	\$ 428,345	\$	58,457,063	\$ 58,470,076	\$ 415,332

This page intentionally left blank.

I. Long-Term Debt



TEANECK BOARD OF EDUCATION LONG-TERM DEBT SCHEDULE OF SERIAL BONDS PAYABLE JUNE 30, 2014

				100 to 700 TOTA										
	DATEOF	AMOUNT	ANNUAL IV	ANNUAL MATURITIES	INTEREST	BALANCE JUNE 30.	NCE 30.						BALANCE JUNE 30.	.NCE
PURPOSE	ISSUE	OF ISSUE	DATE	AMOUNT	RATE	2013	[3	ISSUED		REFINANCED	RETIRED	Q	2014	. 4
Various Capital Improvement - District Wide	4/1/2001	\$ 11,816,000	7/15/2014	\$ 550,000	4.875%	∽	895,000	- 	∽	\$		345,000 \$		550,000
School Refunding Bonds	2/15/2003	4,270,000	7/1/2014	390,000	4.000%		795,000	'			405	405,000	39	390,000
School Refunding Bonds (Pension Series 2003)	2/15/2003	6,450,000	N/A	N/A	N/A	3,6	3,585,000	'	3,2	3,220,000	365	365,000		
School Refunding Bonds	7/27/2006	9,305,000	7/15/2014	30,000	4.000%									
			7/15/2015	580,000	Variable									
			7/15/2016	575,000	Variable									
			7/15/2017	575,000	Variable									
			7/15/2018	570,000	4.250%									
			7/15/2019	580,000	4.250%									
			7/15/2020	575,000	4.200%									
			7/15/2021	570,000	4.200%									
			7/15/2022	570,000	4.500%									
			7/15/2023	565,000	4.500%									
			7/15/2024	575,000	4.500%									
			7/15/2025	570,000	4.500%									
			7/15/2026	570,000	4.500%									
			7/15/2027	565,000	4.500%									
			7/15/2028	560,000	4.500%									

9,145,000

25,000

9,170,000

4.500% 4.500%

560,000 555,000

7/15/2029 7/15/1930

TEANECK BOARD OF EDUCATION LONG-TERM DEBT SCHEDULE OF SERIAL BONDS PAYABLE JUNE 30, 2014

				JUINE 30, 2014						
	DATE OF		ANNUAL M	ANNUAL MATURITIES	INTEREST	BALANCE JUNE 30,				BALANCE JUNE 30,
PURPOSE	ISSUE	OF ISSUE	DATE	AMOUNT	RATE	2013	ISSUED	REFINANCED	RETIRED	2014
School Energy Savings Obligation Refunding Bonds	4/15/2012	8,180,000	4/1/2015	320,000	3.000%					
			4/1/2016	400,000	3.000%					
			4/1/2017	440,000	3.000%					
			4/1/2018	465,000	3.000%					
			4/1/2019	500,000	3.000%					
			4/1/2020	545,000	4.000%					
			4/1/2021	600,000	4.000%					
			4/1/2022	645,000	4.000%					
			4/1/2023	590,000	4.500%					
			4/1/2024	640,000	4.000%					
			4/1/2025	700,000	4.000%					
			4/1/2026	750,000	4.000%					
			4/1/2027	805,000	4.000%	7,885,000	ı	ı	485,000	7,400,000
School Refunding Bonds	8/7/2013	3,325,000	7/1/2014	445,000	0.900%					
			7/1/2015	450,000	1.200%					
			7/1/2016	460,000	1.700%					
			7/1/2017	470,000	2.300%					
			7/1/2018	485,000	2.700%					
			7/1/2019	500,000	3.200%					
			7/1/2020	515,000	3.500%	1	3,325,000	-	1	3,325,000

1,625,000 \$ 20,810,000

3,220,000 \$

22,330,000 \$ 3,325,000

Total

TEANECK BOARD OF EDUCATION

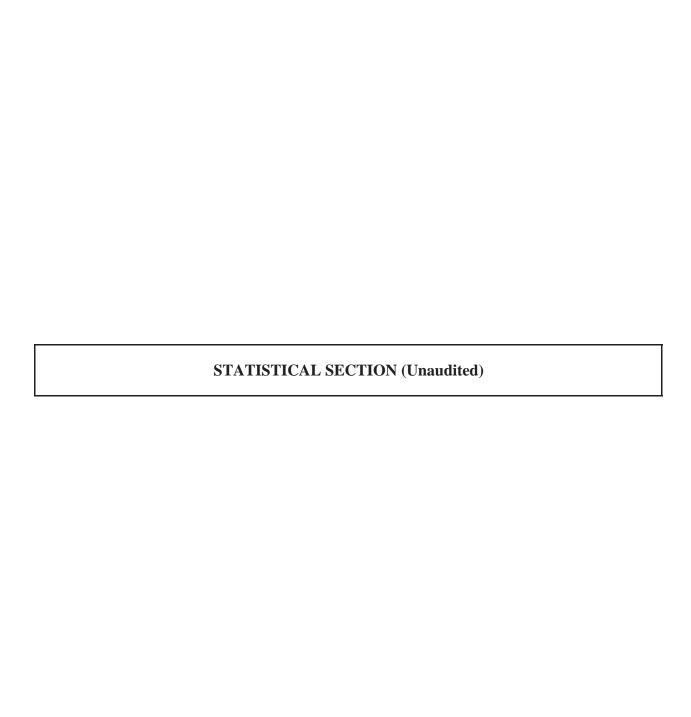
LONG-TERM DEBT

SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES/LEASE PURCHASE AGREEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	[AMOUNT		AM OUTS	AMOUNT OUTSTANDING	ISSUED	RETIRED	•	AMOUNT OUTSTANDING
	DATE OF	OF ORIGINAL	INTERST	JOI	JUNE 30,	CURRENT	CURRENT		JUNE 30,
SERIES	ISSUE	ISSUE	RATE	(1	2013	YEAR	YEAR		2014
Savin Copiers	11/29/2010	\$ 394,390	0.41%	↔	\$ 209,428	1	\$ 80,663	↔	128,765
Teaneck High School Roof Improvements	3/1/2011	1,286,000	2.98%		794,302	ı	256,975		537,327
Savin Copiers	8/14/2013	391,622	5.08%		ı	391,622	52,845		338,777
Computers	7/1/2013	293,327	3.50%		ı	293,327	78,817		214,510
Total				↔	1,003,730 \$		684,949 \$ 469,300 \$ 1,219,379	↔	1,219,379

TEANECK BOARD OF EDUCATION DEBT SERVICE FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2014 AND 2013

		JUNE 30, 2014	0, 2014		VARIANCE POSITIVE/ (NEGATIVE)		JUNE 30, 2013	0, 2013		VARIANCE POSITIVE/ (NEGATIVE)
	ORIGINAL BUDGET	BUDGET TRANSFERS	FINAL BUDGET	ACTUAL	FINAL TO ACTUAL	ORIGINAL BUDGET	BUDGET TRANSFERS	FINAL BUDGET	ACTUAL	FINAL TO ACTUAL
Revenues: Local Sources: Local Tax Levy		\$ 1,789,891	\$ 1,789,891	\$ 1,789,891	· S	\$ 1,785,784		\$ 1,785,784 \$	3 1,785,784	
Total Revenues	1	1,789,891	1,789,891	1,789,891	1	1,785,784		1,785,784	1,785,784	•
Expenditures: Regular Debt Service: Interest Redemption of Principal Expense of Refunding Bonds		649,891	649,891 1,140,000	581,920 1,140,000 63,870	67,971	700,785	1 1	700,785	1,085,000	(384,215) 384,217
Total Expenditures	1	1,789,891	1,789,891	1,785,790	4,101	1,785,785	,	1,785,785	1,785,783	2
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	1		,	4,101	(4,101)	(1)	,	(1)		(2)
Other Financing Sources: Proceeds of Refunding Bonds Deposit to Refunding Escrow		1 1		3,325,000 (3,261,130)	(3,325,000)		1 1		1 1	
Excess/(Deficiency) of Revenues Over/(Under) Expenditures After Other Financing Sources Fund Balance, July 1		1 1		67,971	(67,971)	(1)	1 1	(1)	1 1	(2)
Fund Balance, June 30	\$ 2	-	\$ 2	\$ 67,973	\$ (67,971)	- \$	· •	\$	\$ 2	\$ (2)





TEANECK BOARD OF EDUCATION
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting)

Governmental Activities Net Investment in Capital Assets Restricted Unrestricted Total Governmental Activities Net Position Setricted Unrestricted Unrestricted Unrestricted Unrestricted Unrestricted Unrestricted Net Position Setricted Net Position Setricted Net Position Setricted Net Position Setricted Net Investment in Capital Assets Net Position Setricted Net Investment in Capital Assets Restricted Net Investment in Capital Assets Setricted Net Investment in Capital Assets	26,053,504 1,224,801 2,872,182 30,150,487 55,021 140,807 195,828 1,224,801	\$ 27,689,490 \$ 3,236,970 (1,892,086) \$ (1,892,086) \$ \$ 29,034,374 \$ \$ \$ 67,630 \$ \$ \$ 4,428 \$ \$ \$ 152,058 \$ \$ \$ 3,236,970 \$ \$ 3,236,970 \$	29,832,741 \$ 1,191,255 (2,316,760) 28,707,236 \$ 81,353 \$ (33,550) 47,803 \$ 1,191,255	27,808,537 \$ 643,243 (1,782,172) 26,669,608 \$ 101,233 \$ 76,294 776,294 177,527 \$ 27,909,770 \$ 643,243	27,900,242 \$ 899,886 (3,820,722) 24,979,406 \$ 132,953 \$ 123,100 256,053 \$ 28,033,195 \$ 899,886	26,966,982 \$ 1,975,666 (1,778,289) 27,164,359 \$ 27,164,359 \$ 275,705 275,705 275,705 275,705 275,705	25.514.557 \$ 229.174 1,007,645 26.751.376 \$ 26.751.376 \$ 312.806 473.834 \$ 473.834 \$ 25.675.885 \$ 229,174	25,187,935 \$ 324,375 1,297,242 26,809,552 \$ 26,809,552 \$ 462,069 \$ 462,069 \$ 25,306,670 \$ 324,375	24,173,348 \$ 22 536,883 2 (953,246) (11 23,756,985 \$ 13 121,884 \$ 121,884 \$ 439,799 \$ 24,295,232 \$ 22 536,883 2	\$ 22,868,603 2,142,023 (11,933,350) (11,933,350) \$ 13,077,276 \$ 136,606 \$ 250,417 \$ \$ 387,023 \$ 23,005,209 \$ 2,142,023
Unrestricted Total District Net Position	3,012,989 (1,807,658) \$ 30,346,315 \$ 29,186,432	(1,807,658)	(2,350,310)	(1,705,878) 26,847,135 \$	(3,697,622)	(1,502,584)	1,320,451 27,225,210 \$	1,640,576	(635,331) (11) 24,196,784 \$ 13	(11,682,933)

EXHIBIT J-2 (Page 1 of 3)

TEANECK BOARD OF EDUCATION CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING) LAST TEN FISCAL YEARS

				I	FISCAL YEAR ENDING JUNE 30	OING JUNE 30,				
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Expenses:										
Governmental Activities										
Instruction:										
Regular	\$ 28,838,932	\$ 33,576,131 \$	32,671,988 \$	30,421,657 \$	34,139,305 \$	32,850,320 \$	35,644,622 \$	33,233,572 \$	30,526,336	\$ 31,160,121
Special Education	9,680,177	17,934,087	16,711,830	17,263,704	16,598,057	15,424,664	14,932,504	13,872,251	13,615,374	12,373,083
Other Special Education	3,273,279	4,049,272	4,061,728	3,382,495	4,861,567	4,490,700	4,040,837	4,131,219	4,010,844	3,826,374
Support Services:										
Student & Instruction Related										
Services	17,404,977	14,780,095	14,361,913	13,183,619	14,235,446	13,209,300	12,406,377	11,120,386	11,242,305	9,577,878
School Administrative Services	3,040,882	4,257,991	4,189,822	4,416,827	4,200,508	4,088,235	4,208,866	3,834,824	3,528,222	3,386,010
General Administrative Services	945,329	1,494,069	1,080,471	1,122,333	1,410,162	1,789,267	1,481,314	1,465,891	1,300,385	1,665,867
Plant Operations & Maintenance	7,707,536	8,314,322	9,025,685	10,012,275	9,631,766	10,340,866	10,801,577	9,540,485	9,376,412	8,698,453
Pupil Transportation	4,395,157	4,567,081	4,696,541	4,853,999	5,134,633	5,101,656	5,174,060	4,967,222	4,718,265	4,778,426
Business & Other Support Services	1,481,017	2,125,032	1,993,106	1,982,452	1,790,946	1,376,200	1,368,503	1,494,306	1,425,850	1,366,593
Charter Schools	5,017,359	4,815,127	4,363,312	4,322,115	4,274,546	3,913,381	2,388,987	2,040,585	1,882,124	1,702,891
Employee Benefits	12,735,510									
Depreciation Expense	1,734,667	,	,	,	,		,		,	•
Interest and Other Charges on Long - Term De	820,419	1,129,319	920,530	833,217	847,364	887,725	921,055	268,897	1,032,267	1,014,275
Cancellation of PY Receivables	69,613	-		-	-	-	-	-	-	
Total Governmental Activities Expenses	97,144,854	97,042,526	94,076,926	91,794,693	97,124,300	93,472,314	93,368,702	86,670,638	82,658,384	79,549,971
Business-Type Activities:										
Food Service	1,479,468	1,202,883	1,397,117	1,325,864	1,350,203	1,316,617	1,282,444	1,156,163	1,109,797	1,075,534
Community Education	704,347	6,5,57	000,900	467,600	004,407	141,434	023,417	199,129		116,391
Total Business-Type Activities Expense	2,043,815	1,911,256	2,256,022	2,185,158	2,234,605	2,063,871	2,137,861	1,955,292	1,887,242	1,801,571
Total District Expenses	\$ 99,188,669 \$ 98,953,782	\$ 98,953,782 \$	96,332,948 \$	93,979,851 \$	99,358,905 \$	95,536,185 \$	95,506,563 \$	88,625,930 \$	84,545,626 \$ 81,351,542	81,351,542
11										

TEANECK BOARD OF EDUCATION
CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING)
LAST TEN FISCAL YEARS

				ш	FISCAL YEAR ENDING JUNE 30,	NING JUNE 30,				
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Program Revenues: Governmental Activities: Charges for Services:										
Instruction (Tuition)	- -	- \$	-	-	-	-	-	12,465 \$	13,690	\$ 34,758
Special Education (Tuition)	67,734	139,183	205,243	183,867	187,773	122,388	123,683	192,172	146,930	103,044
Rentals	40,427	ı			ı	1	1		1	
Student and Instruction Related Services		27,470			1	1	1		93,170	102,272
Pupil Transporatation	7,620	ı			1,391	6,913	29,050	30,231	31,816	40,533
Operating Grants and Contributions	13,364,250	17,291,743	16,260,691	13,896,066	13,382,713	14,893,154	16,684,940	15,462,501	13,371,086	12,298,920
Capital Grants and Contributions	1	1	504,250	202,209	417,097	77,089	74,259	13,594	8,946,805	4,525
Total Governmental Activities Program										
Revenues	13,480,031	17,458,396	16,970,184	14,282,142	13,988,974	15,099,544	16,911,932	15,710,963	22,603,497	12,584,052
Business-Type Activities:										
Charges for Services:		,	1							1
Food Service	744,639	664,678	685,717	714,849	751,458	794,154	809,596	760,083	729,821	685,543
Community Education	637,055	686,002	784,134	750,363	697,946	672,503	769,935	719,255	726,803	749,440
Operating Grants & Contributions	705,891	664,831	656,447	641,420	628.975	535,659	504,607	486,507	433,394	338,088
									,	
Total Business Type Activities Program Revenues	2,087,585	2,015,511	2,126,298	2,106,632	2,078,379	2,002,316	2,149,626	1,969,635	1,890,018	1,773,071
Total District Program Revenues	\$ 15,567,616 \$ 19,473,907	\$ 19,473,907 \$	19,096,482 \$	16,388,774 \$	16,067,353 \$	17,101,860 \$	19,061,558 \$	17,680,598 \$	24,493,515	\$ 14,357,123
Nat (Evnence)/Ravienne										
Governmental Activities	\$(83,664,823) \$(79,584,130)	\$(79,584,130) \$	(77,106,742) \$	(77,512,551) \$	(83,135,326) \$	(78,372,770) \$	(76,456,770) \$	(70,959,675) \$	(60,054,887) \$ (66,965,919)	\$(66,965,919)
Business-1ype Activities	43,770	104,255	(129,724)	(78,526)	(120,220)	(655,10)	11,765	14,343	7,770	(28,500)
Total District-Wide Net Expense	\$(83,621,053)	\$(83,621,053) \$(79,479,875) \$	(77,236,466) \$	(77,591,077) \$	(83,291,552) \$	(78,434,325) \$	(76,445,005) \$	(70,945,332) \$	(60,052,111) \$(66,994,419)	\$(66,994,419)

EXHIBIT J-2 (Page 3 of 3)

TEANECK BOARD OF EDUCATION CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING) LAST TEN FISCAL YEARS

				П	FISCAL YEAR ENDING JUNE 30	JING JUNE 30,				
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
General Revenues & Other Changes in Net Position:	tion:									
Covernmental Activities. Property Taxes Levied for General										
Purposes, Net	\$ 78,926,950	\$ 78,926,950 \$ 77,760,542 \$	77,452,263 \$	77,452,263 \$	77,384,174 \$	75,400,085 \$	73,468,869 \$	71,386,061 \$	67,872,613	\$ 64,266,441
Taxes Levied for Debt Service	1,789,891	1,785,784	1,782,863	1,441,802	1,758,616	1,768,016	1,755,174	1,770,877	1,778,539	1,757,205
Federal and State Aid - Restricted	•		,	•	•	•	,		,	25,963
Federal and State Aid - Unrestricted	1,684,983		,	180,939	1,684,442	1,376,462	835,868	658,131	685,824	679,755
Investment Earnings	61,893	82,082	19,927	51,159	34,349	68,258	231,044	344,263	183,490	106,635
Miscellaneous Income	694,931	282,860	262,013	192,205	88,792	172,932	107,639	161,599	253,923	252,146
Adjustments to Capital Assets	520,199		,	•	•	•	,		1,207	
Transfers	1				1	1	1		(50,000)	-
Total Governmental Activities	83,678,847	79,911,268	79,517,066	79,318,368	80,950,373	78,785,753	76,398,594	74,320,931	70,725,596	67,088,145
Business-Type Activities: Miscellaneous Income	1	1	1	1					1	ı
Transfers	1	1		1	1	1			50,000	
Total Business-Type Activities								1	50,000	1
Total District-Wide	\$ 83,678,847	\$ 83,678,847 \$ 79,911,268 \$	79,517,066 \$	79,318,368 \$	80,950,373 \$	78,785,753 \$	76,398,594 \$	74,320,931 \$	70,775,596	\$ 67,088,145
Change in Net Position: Governmental Activities Business-Type Activities	\$ 14,024 \$ 43,770	\$ 327,138 \$ 104,255	2,410,324 \$ (129,724)	1,805,817 \$ (78,526)	(2,184,953) \$ (156,226)	412,983 \$ (61,555)	(58,176) \$ 11,765	3,361,256 \$ 14,343	10,670,709	s 122,226 (28,500)
Total District	\$ 57,794	57,794 \$ 431,393 \$	2,280,600 \$	1,727,291 \$	(2,341,179) \$	351,428 \$	(46,411) \$	3,375,599 \$	10,723,485 \$	93,726

TEANECK BOARD OF EDUCATION
FUND BALANCES AND GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

		2014		2013	2012	2011	2	2010	2009	2008	∞	2007	2006	30	2005
General Fund:	4	4								1			1	i	
Reserved	S	٠		ı	· •	- -	8,7	\$ 3,704,385	\$ 5,974,960 \$ 7,724,554	8 7,724		\$ 8,072,251	\$ 5,065,041	5,0	5,321,786
Unreserved		1		ı	1	ı		678,054	2,534,923		1,219,147	1,215,268	1,615,228	2,	2,136,356
Restricted		1,968,780	(-	7,175,206	5,565,249	2,721,849		ı	ı		ı	ı	ı		ı
Committed		ı		82,118	79,970	120,305		1	1		1	ı	1		1
Assigned		3,965,257		1,301,033	3,389,790	2,943,508		1	ı		1	ı	ı		1
Unassigned		767,775		320,670	(79,344)	1,087,713		ı	1			1	ı		,
Total General Fund	↔	\$ 6,701,812 \$ 8,879,027 \$ 8,	~	3,879,027	\$ 8,955,665	\$ 6,873,375	\$ 4,3	82,439	\$ 8,509,883	\$ 8,943	,701	9,287,519	955,665 \$ 6,873,375 \$ 4,382,439 \$ 8,509,883 \$ 8,943,701 \$ 9,287,519 \$ 6,680,269 \$ 7,458,142	3 7,4	458,142
All Other Governmental Funds: Reserved Unreserved Restricted	∽	- - 1.224.801		- - 1.516.881	\$ - 575.275	\$ - 1.307.769	⇔	290,768 539,451 -	290,768 \$ 1,214,258 \$ 539,451 (853,564)	9,	37,798 959,688	646,918 647,524	\$ 646,918 \$ 1,593,018 \$ 647,524 \$87,825	Ŭ	130,518
er Governmental	↔	1,224,801 \$ 1,516,881 \$ 7,7		1,516,881	\$ 7,795,275	795,275 \$ 1,307,769 \$ 830,219 \$	∞	30,219		1 \$ 997	3,486	3 1,294,442	360,694 \$ 997,486 \$ 1,294,442 \$ 2,180,843 \$ (7,348,258)	\$ (7,	348,258)

EXHIBIT J-4 (Page 1 of 2)

TEANECK BOARD OF EDUCATION
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS,
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

				FIS	CAL YEAR EN	FISCAL YEAR ENDING JUNE 30.				
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Revenues:										
Tax Levy	\$ 80,716,841	\$ 79,546,326	\$ 79,235,123	\$ 78,894,065	\$ 79,142,790	\$ 77,168,101	\$ 75,224,043	\$ 73,156,938	\$ 69,651,152	\$ 66,023,646
Tuition Charges	67,734	139,183	205,243	183,867	187,773	122,388	123,683	204,637	160,620	137,802
Transportation	7,620	1			1,391	6,913	29,050	30,231	31,816	
Rentals	40,427	27,470	1	ı	. 1	. 1	. 1	. 1	. 1	1
Interest Earnings	61,893	82,082	19,927	51,159	34,349	68,258	231,044	344,263	183,490	106,635
Miscellaneous	694,931	27,470	638,879	456,835	329,281	402,246	331,950	386,422	448,061	633,559
State Sources	13,336,840	14,908,247	13,905,994	11,081,930	12,419,416	13,758,044	15,662,352	14,481,637	21,147,823	10,964,730
Federal Sources	1,712,393	1,848,522	2,482,081	2,932,654	2,824,347	2,359,347	1,708,404	1,427,766	1,661,754	1,702,792
Total Revenue	96,638,679	96,579,300	96,487,247	93,600,510	94,939,347	93,885,297	93,310,526	90,031,894	93,284,716	79,569,164
7										
Expenditures:										
Instruction:										
Regular Instruction	28,950,242	33,564,746	32,515,309	30,353,393	34,144,175	32,639,028	35,346,984	32,813,841	30,639,436	31,039,378
Special Education Instruction	9,680,177	17,934,087	16,713,108	17,264,938	16,597,980	15,436,454	14,953,496	13,863,019	13,653,744	12,338,630
Other Special Instruction	3,273,279	4,049,272	4,062,282	3,383,004	4,859,251	4,494,747	4,050,555	4,125,038	3,975,103	4,193,269
Support Services:										
Student & Inst. Related Services	17,404,977	14,645,500	14,251,100	13,080,340	14,226,151	13,220,248	12,432,337	11,078,954	11,095,991	9,394,007
General Administrative Services	945,329	1,552,943	1,074,120	1,172,764	1,508,645	1,488,827	1,446,207	1,532,168	1,238,231	1,625,480
School Administrative Services	3,040,882	4,275,614	4,179,353	4,397,523	4,155,819	4,022,602	40,365,116	3,684,283	3,572,804	3,328,951
Plant Operation & Maintenance	7,707,536	7,047,981	7,849,296	8,937,828	8,520,674	9,309,473	9,658,327	8,611,592	8,369,649	7,644,984
Pupil Transportation	4,395,157	4,567,081	4,696,557	4,854,016	5,134,631	5,101,986	5,174,724	4,966,864	4,719,755	4,777,295
Business & Other Support Services	1,481,017	2,125,032	1,993,324	1,982,676	17,909,332	1,377,927	1,371,661	1,492,488	1,416,551	1,353,602
Charter Schools	5,017,359	4,815,127	4,363,312	4,322,115	4,274,546	3,913,381	2,388,987	2,040,585	1,882,124	1,702,891
Capital Outlay	3,672,844	6,190,573	2,820,781	728,345	1,608,203	2,183,219	1,323,022	1,881,282	1,666,023	2,169,774
Unallocated Employee Benefits	12,735,510									
Debt Service:										
Principal	1,625,000	1,580,573	1,350,245	1,015,177	945,000	900,000	870,000	1,275,891	1,238,499	760,000
Interest & Other Charges	096,656	1,250,502	833,259	800,597	831,259	868,016	899,884	945,040	1,015,578	1,013,403
Cost of Issuance		•	93,496	19,698	•	•	•			

TEANECK BOARD OF EDUCATION
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS,
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

				FISC	FISCAL YEAR ENDING JUNE 30,	OING JUNE 30,				
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Total Expenditures	100,889,269 103,599,031	103,599,031	96,795,542	92,312,414	114,715,666	94,955,908	130,281,300	88,311,045	84,483,488	81,341,664
Excess (Deficiency) of Revenues Over/(Under) Expenditures	(4,250,590)	(4,250,590) (7,019,731)	(308,295)	1,288,096	(19,776,319)	(1,070,611)	(1,070,611) (36,970,774)	1,720,849	8,801,228	(1,772,500)
Other Financing Sources/(Uses): Capital Leases (non-budgeted) Cancellation of Prior Year Receivables	\$ 684,949 \$ (69,613)	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	1,680,390	- -	- S	· · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	1
Proceeds from Bond Issuance		•	8,180,000	1	•	•		•	•	
Premium on Sale of Bonds Transfers in	63,8/0	431,605	698,088 339,572	556,255	1,640,502	2,426,254	339,713	450,000	2,007,362	250,316
Transfers Out	·	(431,605)	(339,572)	(556,255)	(1,640,502)	(2,426,254)	(339,713)	(450,000)	(2,057,362)	(250,316)
Total Other Financing Sources/(Uses)	679,206	1	8,878,088	1,680,390	1	1	1	1	(50,000)	1
Net Change in Fund Balances	\$ (3,571,384) \$ (7,019,731)	\$ (7,019,731)	\$ 8,569,793 \$	2,968,486	\$(19,776,319)	\$ (1,070,611)	2.968,486 \$(19,776,319) \$ (1.070,611) \$(36,970,774) \$ 1,720,849 \$ 8,751,228 \$ (1,772,500)	\$ 1,720,849	\$ 8,751,228	(1,772,500)
Debt Service as a Percentage of Noncapital Expenditures	2.67%	2.93%	2.36%	1.96%	1.87%	1.88%	1.90%	2.47%	2.42%	2.23%

Source: District records

Note: Noncapital expenditures are total expenditures less capital outlay

TEANECK BOARD OF EDUCATION
GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

TOTA		\$ 373,650	531,595	487,183	427,167	312,305	370,314	490,020	738,652	678,311	536,432
MISCELL A NEOLIS		195,976	215,028	199,192	80,737	65,626	144,692	83,365	126,930	212,082	147,645
MIS	CITAL	S									
RHNTAIA		40,427	27,470	36,496	35,651	23,166	27,800	24,274	34,669	41,841	54,501
2		S									
COWNSHIP	ONOINI	1	1	1	ı	1	ı	1	1	50,000	50,000
TO	2	S									
PRIOR YEAR REFINDS	COND.	1	67,832	26,325	75,817	ı	440	I	ı	ı	1
NOITETAOGSNEATH		7,620	1	ı	ı	1,391	6,913	29,050	30,231	31,816	40,533
TRAT		S									
INTEREST		61,893	82,082	19,927	51,095	34,349	68,081	229,648	342,185	181,952	105,951
ΖI	1	S									
Z		67,734	139,183	205,243	183,867	187,773	122,388	123,683	204,637	160,620	137,802
Ξ	1	S									
FISCAL YEAR ENDING	,00	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005

Source: District Records

TEANECK BOARD OF EDUCATION
ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS

ESTIMATED	ACTUAL	(COUNTY	EQUALIZED)	VALUE	5,133,113,007	5,456,608,194	5,786,499,545	5,834,628,366	6,130,053,183	6,378,073,477	6,176,343,931	5,747,636,530	5,083,024,439	4,545,262,225
	TOTAL	DIKECI	SCHOOL	FAX RATE	\$ 1.415 \$	1.365	1.322	1.306	1.297	1.282	1.250	1.220	2.690	2.570
		NEI	VALUATION	TAXABLE	5,821,210,873	5,914,941,802	6,016,932,785	6,066,673,026	6,092,893,157	6,092,338,564	6,093,801,694	6,080,678,681	2,654,393,394	2,636,350,451
			PUBLIC	UTILITIES	\$ 5,516,191 \$	5,307,402	5,549,185	5,815,726	7,236,257	5,181,164	5,118,294	5,198,681	2,723,194	3,121,751
	MENTO ONII V	MEMO ONL I	TAX EXEMPT	PROPERTY	\$ 567,515,209	571,155,900	570,785,800	567,130,600	565,901,000	560,482,500	558,851,200	559,534,400	339,526,100	338,537,700
	H	IOIAL	ASSESSED	VALUE	5,816,567,200	5,909,634,400	6,011,383,600	6,060,857,300	6,085,656,900	6,087,157,400	6,088,683,400	6,075,480,000	2,651,670,200	2,633,228,700
				APARTMENT	\$ 219,780,400 \$	219,962,200	186,093,300	184,038,300	191,725,400	192,381,500	198,441,100	199,453,200	89,433,700	107,514,300
				INDUSTRIAL	550,175,000 \$ 40,204,300	41,343,700	41,484,700	42,596,300	42,596,300	45,721,800	45,394,000	46,853,000	23,682,500	24,341,200
				COMMERCIAL	\$ 550,175,000	553,520,800	557,720,900	565,495,900	572,256,800	577,547,800	575,765,100	561,376,500	273,763,900	272,815,200
				RESIDENTIAL COMMERCIAL INDUSTRIAL	\$ 4,980,162,600	5,069,989,600	5,202,928,400	5,243,263,500	5,250,478,800	5,238,910,900	5,239,172,100	5,242,322,900	2,252,561,700	2,214,425,400
			VACANT	LAND		24,818,100	23,156,300	25,463,300	28,599,600	32,595,400	29,911,100	25,474,400	12,228,400	14,132,600
	FISCAL	IEAK	ENDED	JUNE 30,	2014 \$	2013	2012	2011	2010	2009	2008	2007	2006	2005

155

Revaluation in 2010

Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation.

TEANECK BOARD OF EDUCATION
DIRECT AND OVERLAPPING PROPERTY TAX RATES
LAST TEN FISCAL YEARS
(Rate per \$100 of Assessed Value)

TOTAL DIRECT AND	OVERLAPPING	TAX RATE	2.571	2.486	2.397	2.363	2.328	2.281	2.197	2.150	4.640	4.380
ING RATES	BERGEN	COUNTY	0.231	0.209	0.210	0.199	0.197	0.202	0.189	0.172	0.348	0.337
OVERLAPPING RATES TOWNSHIP	OF	TEANECK	0.925	0.912	0.865	0.858	0.834	0.797	0.758	0.758	1.602	1.473
TOTAL DIRECT	SCHOOL TAX	RATE	1.415	1.365	1.322	1.306	1.297	1.282	1.250	1.220	2.690	2.570
FISCAL YEAR	ENDED	JUNE 30,	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005

Source: Abstract of Ratables/Municipal Tax Assessor

TEANECK BOARD OF EDUCATION PRINCIPAL PROPERTY TAX PAYERS, CURRENT YEAR AND NINE YEARS AGO

	20	14	20	05
		% OF TOTAL		% OF TOTAL
	TAXABLE	DISTRICT NET	TAXABLE	DISTRICT NET
	ASSESSED	ASSESSED	ASSESSED	ASSESSED
TAXPAYER	VALUE	VALUE	VALUE	VALUE
Glenpointe Associates	\$ 56,210,100	0.95%	\$ 91,008,000	3.50%
Glenpointe Associates III	43,186,000	0.73%		
Glenpointe Associates II, LLC	40,714,500	0.69%		
SNH Teaneck Properties, LLC	38,000,000	0.64%		
Heritage Point of Teaneck	35,000,000	0.59%		
Glenpointe Assocaites	31,324,200	0.53%		
Teaneck Garden Owners Corp.	16,500,000	0.28%	7,600,000	0.29%
Glenpointe Associates II, LLC	13,469,200	0.23%		
Care One at Teaneck, LLC	12,000,000	0.20%		
411 Alfred LLC	10,750,000	0.18%		
Teaneck Limited PTNP			27,000,000	1.04%
Givaudan-Roure Fragrance Corp			9,664,900	0.37%
Holy Name Real Estate Corp			7,973,200	0.31%
Bell Atlantic			6,000,000	0.23%
Individual Taxpayer			5,350,000	0.21%
F.W. Teaneck			5,080,000	0.20%
Cedar Holding Assoc			4,043,200	0.16%
Carriage IV Office Center			 3,926,000	0.15%
Total	\$ 297,154,000	5.02%	\$ 167,645,300	6.46%

Source: Municipal Tax Assessor

TEANECK BOARD OF EDUCATION PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

COLLECTIONS IN	SUBSEQUENT YEARS	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N THE FISCAL E LEVY	PERCENTAGE OF LEVY	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
COLLECTED WITHIN THE FISCAL YEAR OF THE LEVY	AMOUNT	80,716,841	79,546,326	79,235,126	78,894,065	79,142,790	77,168,101	75,224,043	73,156,938	69,651,152	66,023,646
TAXES LEVIED FOR	THE FISCAL YEAR	\$ 80,716,841 \$	79,546,326	79,235,126	78,894,065	79,142,790	77,168,101	75,224,043	73,156,938	69,651,152	66,023,646
FISCAL YEAR	ENDED JUNE 30,	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005

Source: District records including the Certificate and Report of School Taxes (A4F form)

RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

	GOVERNMENT	VERNMENTAL ACTIVITIES	ES				
FISCAL YEAR	GENERAL					PERCENTAGE OF	
ENDED	OBLIGATION	CAPITAL		TOTAL		PERSONAL	
JUNE 20,	BONDS	LEASES		DISTRICT	POPULATION	INCOME	PER CAPITA
2014	\$ 20,810,000	\$ 1,219,379	\$ 62	22,029,379	N/A	N/A	N/A
2013	22,330,000	1,003,730	30	23,333,730	40,093	N/A	582
2012	23,710,000	1,329,968	89	25,039,968	40,033	N/A	625
2011	16,565,000	1,645,213	13	18,210,213	40,033	N/A	455
2010	17,545,000	•		17,545,000	39,823	N/A	441
2009	18,490,000	•		18,490,000	38,633	N/A	479
2008	19,390,000	•		19,390,000	38,541	N/A	503
2007	19,946,000	•		19,946,000	38,652	N/A	516
2006	20,751,000	470,891	91	21,221,891	38,820	N/A	547
2005	21,541,000	919,390	06	22,460,390	39,018	N/A	576

TEANECK BOARD OF EDUCATION RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS

		GENERAL B	ONDED I	DEBT OU	TSTA	ANDING		
						NET	PERCENTAGE	
FISCAL					(GENERAL	OF ACTUAL	
YEAR	(GENERAL				BONDED	TAXABLE	
ENDED	OF	BLIGATION				DEBT	VALUE OF	
JUNE 30,		BONDS	DEDU	CTIONS	OU'	TSTANDING	PROPERTY	PER CAPITA
2014	\$	20,810,000	\$	-	\$	20,810,000		
2013		22,330,000		-		22,330,000	38.00%	557
2012		23,710,000		-		23,710,000	39.00%	592
2011		16,565,000		-		16,565,000	27.00%	414
2010		17,545,000		-		17,545,000	29.00%	441
2009		18,490,000		-		18,490,000	30.00%	479
2008		19,390,000		-		19,390,000	32.00%	503
2007		20,260,000		-		20,260,000	33.00%	524
2006		20,751,000		-		20,751,000	78.00%	535
2005		21,541,000		-		21,541,000	82.00%	552

EXHIBIT J-12

RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT AS OF JUNE 30, 2013

OU	DEBT TSTANDING	ESTIMATED PERCENTAGE APPLICABLE		SHARE OF ERLAPPING DEBT
\$	29,022,078	100.00%	\$	29,022,078
	849,429,739	3.31%		28,089,420
				57,111,498
				20,810,000
			\$	77,921,498
		OUTSTANDING \$ 29,022,078	DEBT PERCENTAGE OUTSTANDING APPLICABLE \$ 29,022,078 100.00%	DEBT PERCENTAGE OV OUTSTANDING APPLICABLE \$ 29,022,078 100.00% \$ 849,429,739 3.31%

Sources: Assessed value data used to estimate applicable percentages provided by the Bergen County Board of Taxation.

TEANECK BOARD OF EDUCATION LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

	2005	\$ 160,202,419	29,379,363	\$ 130,823,056	18.34%
	2006	\$ 179,884,210	20,751,590	\$ 159,132,620	11.54%
	2007	\$ 202,472,510	19,946,000	\$ 182,526,510	9.85%
FISCAL YEAR	2008	\$ 224,704,147	19,390,590	\$ 205,313,557	8.63%
Н	2009	\$ 242,359,877	13,630,000	\$ 228,729,877	5.62%
	2010	243,822,451 \$ 247,887,546 \$ 242,359,877 \$ 224,704,147 \$ 202,472,510 \$ 179,884,210 \$ 160,202,419	16,565,000 12,980,000 13,630,000 19,390,590 19,946,000 20,751,590 29,379,363	160 \$ 227,257,451 \$ 234,907,546 \$ 228,729,877 \$ 205,313,557 \$ 182,526,510 \$ 159,132,620 \$ 130,823,056	5.24%
	2011	243,822,451	16,565,000	227,257,451	6.79%
	2012	\$ 091	23,710,000	\$ 212,865,160 \$	10.02%
	2013	\$ 220,359,706 \$ 228,885,336 \$ 236,575,1	20,810,000 22,330,000 23,710,000	199,549,706 \$ 206,555,336 \$ 212,865,	%92'6
	2014	\$ 220,359,706	20,810,000	\$ 199,549,706	9.44%
		Debt Limit	Total Net Debt Applicable to Limit	Legal Debt Margin	Total Net Debt Applicable to the Limit as a Percentage of Debt Limit

Legal Debt Margin Calculation for Fiscal Year 2014

Equalized Valuation Basis 2013 \$ 5.192,544,065 2012 \$ 5.525,676,625 2011 \$ 5.808,757,236	
Equalized Average Equalized Valuation of Taxable Property Debt Limit (4 % of Average Equalization Value) Net Bonded School Debt Legal Debt Margin)

Source: Equalized valuation bases were obtained from the Abstract of Ratables

TEANECK BOARD OF EDUCATION DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

			PER CAPITA	
			PERSONAL	UNEMPLOYMENT
YEAR		POPULATION (a)	INCOME (c)	RATE (d)
2014		N/A	N/A	N/A
2013		40,329	N/A	6.50%
2012		40,093	69,919	7.60%
2011		40,033	67,240	7.00%
2010	*	39,823	63,950	7.40%
2009		38,633	63,862	7.50%
2008		38,541	67,375	4.10%
2007		38,652	67,606	3.20%
2006		38,820	63,166	3.70%
2005		39,018	57,745	3.50%

Source:

EXHIBIT J-15

PRINCIPAL EMPLOYERS CURRENT YEAR AND TEN YEARS AGO

NOT AVAILABLE

^{*2010} Census

^a Population information provided by the NJ Dept of Labor and Workforce Development

^b Per Capita provided by the NJ Dept of Labor and Workforce Development

^c Unemployment data provided by the NJ Dept of Labor and Workforce Development

TEANECK BOARD OF EDUCATION FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM LAST SEVEN FISCAL YEARS

Function/Program	2014	2013	2012	2011	2010	2009	2008	2007	2006
*									
Instruction:									
Regular	241.0	239	246	236.6	296.9	296.5	283.0	292.5	286.9
Special Education	143.8	140.8	137.4	123.4	132.6	127.5	106.0	97.5	107.0
Other Instruction	3.0	3.0	3.0	1.0	1.0	1.0	1.0	1.0	1.0
Support Services:									
Student & Instruction Related									
Services	89.0	91.5	92.0	95.0	96.8	101.8	91.0	91.0	94.1
GeneralAdministrative	4.0	4.0	4.0	3.0	4.3	3.3	5.0	5.5	5.0
School Administrative Services	31.0	33.0	34.0	35.0	36.0	36.0	35.0	31.0	32.5
Plant Operations & Maintenance	83.5	95.5	98.0	96.5	108.5	110.5	115.0	112.5	116.5
Pupil Transportation	1.0	1.0	1.0	1.0	11.0	9.0	10.0	10.0	9.0
Business and Other Support Services	14.0	14.0	15.0	15.0	16.0	13.0	10.0	11.0	13.0
Community School`	1.0	2.0	3.7	6.0	6.0	4.5	5.0	5.0	5.0
Total	611.3	623.8	634.3	612.5	709.1	703.1	661.0	657.0	670.0

Source: District Personnel Records

TEANECK BOARD OF EDUCATION OPERATING STATISTICS LAST TEN FISCAL YEARS

STUDENT ATTENDANCE PERCENTAGE	97.62%	97.20%	95.64%	95.30%	94.18%	94.70%	95.47%	94.89%	95.07%	95.51%
% CHANGE IN AVERAGE DAILY ENROLLMENT	-1.21%	-2.17%	-2.02%	-1.62%	2.03%	-2.01%	-3.04%	-2.58%	0.02%	-2.99%
AVERAGE DAILY ATTENDANCE (ADA) (c)	3,656	3,685	3,706	3,769	3,786	3,731	3,839	3,935	4,047	4,065
AVERAGE DAILY ENROLLMENT (ADA) (c)	3,745	3,791	3,875	3,955	4,020	3,940	4,021	4,147	4,257	4,256
ENIOR HIGH CHOOL	8.0	9.4	8.6	10.4	9.5	10.0	10.0	11.0	10.9	11.50
PUPIL/TEACHER RATIO S MIDDLE SINTARY SCHOOL SC	8.0	8.2	8.9	9.1	8.8	8.5	8.5	9.3	8.6	11.1
PUPIL/TE/ ELEMENTARY	14.1	11.1	11.0	11.4	11.6	10.7	7.6	10.7	11.3	13.7
TEACHING STAFF (b)	387.80	395.80	391.00	385.00	433.40	432.80	428.30	401.80	400.30	436.00
COST PER PERCENTAGE TEACHING PUPIL CHANGE STAFF (b)	3.62%	4.76%	4.90%	-2.71%	0.81%	1.70%	11.17%	5.56%	3.96%	7.81%
COST PER PUPIL	23,723	22,895	21,854	20,833	21,414	21,243	20,887	18,789	17,800	17,122
OPERATING XPENDITURES (a)	97,216,425	94,577,383	91,697,761	89,748,597	89,768,295	91,004,673	90,858,394	84,212,622	80,563,388	77,578,173
EX ENROLLMENT	4,098	4,131	4,196	4,308	4,192	4,284	4,350	4,482	4,526	4,531
FISCAL	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005

Sources: District records

TEANECK BOARD OF EDUCATION SCHOOL BUILDING INFORMATION LAST NINE FISCAL YEAR

DISTRICT BUILDINGS	2014	2013	2012	2011	2010	2009	2008	2007	2006
Elementary Schools:									
Bryant - Kindergarten/Pre-K (1926)									
Square Feet	47,438	47,338	47,438	47,338	47,438	47,338	47,438	47,338	47,438
Capacity (students)	314	314	314	314	314	314	314	314	314
Enrollment	330	328	352	366	367	292	288	345	345
Whittier (1921)									
Square Feet	55,118	55,118	55,118	55,118	55,118	55,118	55,118	55,118	55,118
Capacity (students)	375	375	375	375	375	375	375	375	375
Enrollment	377	339	365	380	406	385	373	411	411
Hawthorne (1925)									
Square Feet	49,373	49,373	49,373	49,373	49,373	49,373	49,373	49,373	49,373
Capacity (students)	322	322	322	322	322	322	322	322	322
Enrollment	369	391	346	319	347	354	371	374	374
Lowell (1934)									
Square Feet	47,106	47,106	47,106	47,106	47,106	47,106	47,106	47,106	47,106
Capacity (students)	321	321	321	321	321	321	321	321	321
Enrollment	314	335	309	352	321	305	327	375	375
Middle School:									
Thomas Jefferson M.S. (1958)									
Square Feet	105,216	105,216	105,216	105,216	105,216	105,216	105,216	105,216	105,216
Capacity (students)	676	676	676	676	676	676	676	676	676
Enrollment	583	577	598	614	624	626	669	690	690
Ben Franklin M.S. (1957)									
Square Feet	100,202	100,202	100,202	100,202	100,202	100,202	100,202	100,202	100,202
Capacity (students)	641	641	641	641	641	641	641	641	641
Enrollment	527	525	570	560	576	555	558	611	611
T									
Teaneck High School (1926)	215 000	215 909	215 000	215 000	215 909	215 909	215 000	215 000	215 000
Square Feet	215,808	215,808	215,808	215,808	215,808	215,808	215,808	215,808	215,808
Capacity (students) Enrollment	1,203 1,285	1,203	1,203	1,203	1,203 1,369	1,203 1,398	1,203	1,203	1,203
Enrollment	1,285	1,272	1,298	1,336	1,369	1,398	1,396	1,459	1,459
Eugene Field School (1955)									
Square Feet	24,877	24,877	24,877	24,877	24,877	24,877	24,877	24,877	24,877
Capacity (students)	25	25	25	25	25	25	25	25	25

Number of Schools at June 30, 2014:

Elementary = 4 Middle School = 2 High School = 1 Other = 1

Source: District Facilities Office

SCHEDULE OF REQUIRED MAINTENANCE LAST TEN FISCAL YEARS TEANECK BOARD OF EDUCATION

UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES 1-000-261-xxx

AMID KLIN DLE	ENJAMIN RANKLIN MIDDLE	BENJAMIN FRANKLIN MIDDLE
OOL SCHOOL	SCHOOL SCHOOL	
187,865 \$ 197,230	↔	↔
172,698 196,548		
177,288 186,301		
238,789 267,972		
192,554 188,874		
210,450 257,414		
.,046,898 \$ 2,244,734	2,046,898 \$ 2,244,734	

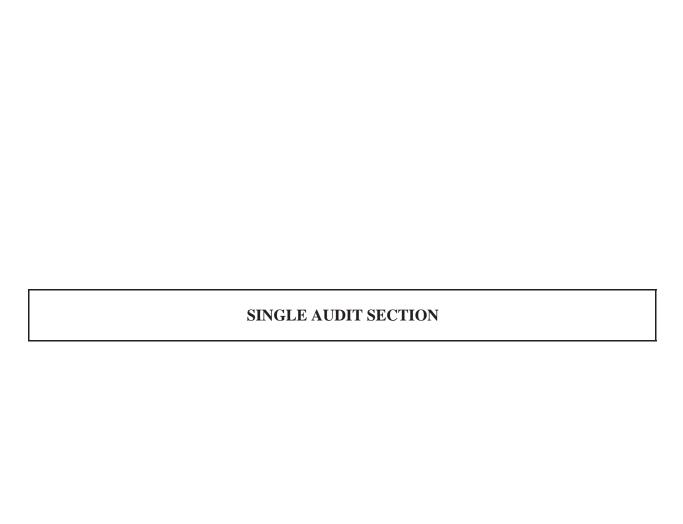
* School facilities as defined under EFCFA. (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:264-1.3)

Source: District records M-1 Report

TEANECK BOARD OF EDUCATION INSURANCE SCHEDULE JUNE 30, 2014

	COV	'ERAGE	DEDUCTIBLE
School Package Policy - Selective Insurance Co.			
Property - Blanket Buidling/Contents	\$	179,631,020	\$ 5,000
Earthquake/Flood (Outside Zones A & V)		5,000,000	50,000
Flood Zones A & V		1,000,000	500,000
Comprehensive General Liability (each occurrence)		1,000,000	-
Comprehensive Crime Coverage	100,000/40	0,000 Excess	5,000
Automobile		1,000,000	1,000 Ded Comp/Coll
Boiler and Machinery - Selective Insurance Company Blanket Property Damage		179,631,000	5,000
Umbrella Liability - Selective Insurance Company		9,000,000	10,000 Retention
Excess Umbrella - (Fireman's Fund)	50,000,00	0 Group Agg	-
Educator's Professional Liability - Allied World School Board Legal/Employment Practices Liability		1,000,000	25,000 Ded for SBLL 50,000 Ded for EPL
Pollution Coverage - Ace American Insurance	20,000,00	1,000,000 00 Group Agg	15,000

This page intentionally left blank.



This page intentionally left blank



10 Allen Street, Suite 2B, Toms River, NJ 08753 • Tel. 732.797 1333 618 Stokes Road, Medford, NJ 08055 • Tel. 609.953.0612 912 Highway 33, Suite 2, Freehold, NJ 07728 • Tel. 732.409.0800 795 Canton Street, Troy, PA 16947 • Tel. 570.297.5090 926 Main Street, Suite 103, Rome, PA 18837 • Tel. 570.297.5090

www.hfacpas.com

EXHIBIT K-1

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTINGAND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Honorable President and Members of the Board of Education Teaneck Board of Education County of Bergen Teaneck, New Jersey 07666

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Teaneck Board of Education, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise Teaneck Board of Education's basic financial statements, and have issued our report thereon dated November 15, 2014.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Teaneck Board of Education's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Teaneck Board of Education's internal control. Accordingly, we do not express an opinion on the effectiveness of Teaneck Board of Education's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Teaneck Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully Submitted,

HOLMAN FRENIA ALLISON, P.C.

Fet All

Robert W. Allison

Certified Public Accountant

Public School Accountant, No. 897

November 15, 2014 Freehold, New Jersey



Allen Street, Suite 2B, Toms River, NJ 08753 • Tel: 732.797 1333
 618 Stokes Road, Medford, NJ 08055 • Tel: 609.953.0612
 912 Highway 33, Suite 2, Freehold, NJ 07728 • Tel: 732.409.0800
 795 Canton Street, Troy, PA 16947 • Tel: 570.297.5090
 926 Main Street, Suite 103, Rome, PA 18837 • Tel: 570.297.5090

www.hfacpas.com

EXHIBIT K-2

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133 AND NEW JERSEY OMB CIRCULAR 04-04.

Honorable President and Members of the Board of Education Teaneck Board of Education County of Bergen Teaneck, New Jersey 07666

Report on Compliance for Each Major Federal and State Program

We have audited Teaneck Board of Education's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* and the *New Jersey Aid/Grant Compliance Supplement* that could have a direct and material effect on each of the District's major federal and state programs for the year ended June 30, 2014. Teaneck Board of Education's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Teaneck Board of Education's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organization; the New Jersey State Aid/Grant Compliance Supplement;* the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey; and New Jersey OMB's Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Those standards, OMB Circular A-133 and New Jersey OMB's Circular 04-04, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about Teaneck Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of Teaneck Board of Education's compliance with those requirements.

Opinion on Each Major Federal and State Program

In our opinion, Teaneck Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal or state programs for the year ended June 30, 2014.

Other Matters

The results of our auditing procedures disclosed instances of noncompliance, which are required to be reported in accordance with New Jersey OMB's Circular 04-04 and which are described in the accompanying schedule of findings and questioned costs as item 2014-001. Our opinion on each major state program is not modified with respect to this matter.

Teaneck Board of Education's response to the noncompliance findings identified in our audit is described in the accompanying schedule of findings and questioned costs. Teaneck Board of Education's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on this response.

Report on Internal Control Over Compliance

Management of Teaneck Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Teaneck Board of Education's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal or state program and to test and report on internal control over compliance in accordance with OMB Circular A-133 or New Jersey OMB's Circular 04-04, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Teaneck Board of Education's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we identified certain deficiencies in internal control over compliance, as described in the accompanying schedule of findings and questioned costs as item 2014-001, that we consider to be a significant deficiency.

Teaneck Board of Education's response to the internal control over compliance findings identified in our audit is described in the accompanying schedule of findings and questioned costs. Teaneck Board of Education's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 and New Jersey OMB's Circular 04-04. Accordingly, this report is not suitable for any other purpose.

Respectfully Submitted,

HOLMAN FRENIA ALLISON, P.C.

The all

Robert W. Allison

Certified Public Accountant

Public School Accountant, No. 897

November 15, 2014 Freehold, New Jersey This page intentionally left blank.

TEANECK BOARD OF EDUCATION SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2014

TEANECK BOARD OF EDUCATION SCHEDULE OF STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2014

MO CUMULATIVE TOTAL EXPENDITURES	1,887,212 2,567,656 730,527 1,068,165 85,017 78,183 2,503,873 1,403,243 1,403,243 1,403,243 1,403,243 1,403,243 1,403,243 1,403,243 1,403,243 1,403,447	12,900,482	24,510 - 48,559 9,563	5,539 - 5,660 - 24,510	56,083 1,953 - 15,264	307,141	496,582	14,762	14,762	13.411.826	
MEMO CUMULATIVE BUDGETARY TOTAL RECEIVABLE EXPENDITURES	115,430 \$ 156,972 44,713	317,115								317.115 \$	
DUE TO STATE AT JUNE 30, BU 2014 RE	↔		2,750	34,324 - 2,196 -	39,640	475	92,945			92.945 \$	
(ACCOUNTS RECEIVABLE) AT JUNE 30, AT 2014	(1,068,165) (85,017) (85,017)	(1,274,376)		1 1 1 1 1		- - (83,649)	(83,649)	. (3,742)	(3,742)	(1.361.767) \$	
REPAYMENT (AO OF REPRIOR YEARS' A' BALANCES	9)		(1,448)	(33,779) (1,705)	(958) (4,531) (10,756)		(53,177)			(53,177) \$	
RE BUDGETARY PRI EXPENDITURES B.	(1,887,212) \$ (2,567,656) (730,527) (1,068,165) (85,017) (78,183) (78,183) (1,403,243) (1,23,859) (2,452,147)	(12,900,482)	(24,510) (48,559) (9,563)	(3,339) - (5,660) -	(56,083) - (1,953) - - (15,264)	(307,141)	(472,072)	. (14,762)	(14,762)	(13,387,316) \$	2,503,873 1,403,243 123,859
CASH E	1,887,212 \$ 2,567,656 730,527 1,102,089 139,923 78,183 36,024 2,503,873 1,403,243 1,403,243 1,403,243 1,23,859 2,331,553	13,031,227	27,260	37,663 7,856 - 567	95,723 - 1,953 - 28,447	307,616 2,585	519,610	1,993 11,020	13,013	13,563,850	l
BALANCE AT JUNE 30, 2013 F	\$ - \$ (1,102,089) (139,923) (36,024) - (36,024) 	(1,405,121)	1,448	33,779 - 1,705 (567)	958 - 4,531 - 10,756	(2,585) (83,649)	(33,624)	(1,993)	(1,993)	\$ (1.440.738) \$	
GRANT PERIOD	7/1/13 - 6/30/14 7/1/13 - 6/30/14 7/1/13 - 6/30/14 7/1/12 - 6/30/14 7/1/12 - 6/30/13 7/1/13 - 6/30/14 7/1/13 - 6/30/14 7/1/13 - 6/30/14 7/1/13 - 6/30/14 7/1/13 - 6/30/14	·	7/1/13 - 6/30/14 7/1/12 - 6/30/13 7/1/13 - 6/30/14 7/1/13 - 6/30/14	7/1/13 - 6/30/14 7/1/12 - 6/30/13 7/1/13 - 6/30/14 7/1/12 - 6/30/13	7/1/12 - 6/30/13 7/1/12 - 6/30/13 7/1/13 - 6/30/14 7/1/12 - 6/30/13 7/1/13 - 6/30/13	7/1/12 - 6/30/13 7/1/10 - 6/30/11 7/15/12 - 9/30/13	•	7/1/12 -6/30/13 7/1/13 - 6/30/14	•		
AWARD AMOUNT	\$ 1.887,212 2.567,656 730,527 1.068,165 1.106,8165 1.102,089 85,017 139,933 78,183 36,014 2.503,873 1,403,243 1,403,243 1,403,243 2,452,747 2,572,870			51,663 51,001 7,856 1,705 567				14,539 15,663			
GRANT OR STATE PROJECT NUMBER	14-495-034-5120-014 14-495-034-5120-089 14-495-034-5120-089 14-100-034-5120-084 14-100-034-5120-473 14-103,190 N/A 14-495-034-5095-001 14-495-034-5095-002 13-495-034-5095-002 13-495-034-5095-002		14-100-034-\$120-064 13-100-034-\$120-064 14-100-034-\$120-070 14-100-034-\$120-373	14-100-034-5120-06/ 13-100-034-5120-067 14-100-034-5120-067 13-100-034-5120-067 13-100-034-5120-067	14.100-034-5120-066 13-100-034-5120-066 14.100-034-5120-066 13-100-034-5120-066 14-100-034-5120-066 13-100-034-5120-066	14-100-054-7500-068 11-100-054-7500-068 12-RT02-A01		13-100-010-3360-067 14-100-010-3360-023			ular 04-04: :ted)
STATE GRANTOR/PROGRAM TITLE	State Department of Education: General Fund: Transportation Aid Special Education Aid Special Education Aid Extraordinary Aid Extraordinary Aid Extraordinary Aid Extraordinary Aid Nonpublic Transportation Aid Nonpublic Transportation Aid Anti-Bullying Homeless Tuiton On Behalf TPAF Post Retirement Medical Contribution On Behalf TPAF Post Retirement Medical Contribution On Behalf TPAF NCGI Premium Reimbursed TPAF Social Security Contributions Reimbursed TPAF Social Security Contributions	Total General Fund	Special Revenue Fund: Nonpublic Aid: Textbook Aid Textbook Aid Nursing Services Technology Auxiliary Services:	Compensation Education Compensation Education English as a Second Language English as a Second Language Home Instruction Home Instruction	Examination and Classification Examination and Classification Examination and Classification Corrective Speech Corrective Speech Supplementary Instruction Supplementary Instruction	School Based Youth Services School Based Youth Services EE4 NJ - Teacher Effectiveness	Total Special Revenue Fund	State Department of Agriculture National School Lunch Program National School Lunch Program	Total Enterprise Fund	Total State Financial Assistance	Less: State Financial Assistance Not Subject to New Jersey OMB Circular 04-04: On-Behalf TPAF Post Retirement Medical Contribution (Nonbudgeted) On-Behalf TPAF Pension Contributions (Nonbudgeted) On-Behalf TPAF NCGI Premium (Nonbudgeted)

\$ (9,356,341)

Total State Financial Assistance Subject to New Jersey OMB Circular 04-04

TEANECK BOARD OF EDUCATION NOTES TO THE SCHEDULES OF FINANCIAL ASSISTANCE FOR THE YEAR ENDED JUNE 30, 2014

Note 1: General

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Board of Education, Teaneck Board of Education. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

Note 2: Basis of Accounting

The accompanying schedules of expenditures of awards and financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These basis of accounting are described in Note 1 to the Board's basic financial statements.

Note 3: Relationship to Basic Financial Statements

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to *N.J.S.A.18A:22-44.2*. For GAAP purposes, that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with *N.J.S.A.18A:22-4.2*.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$1,066,375 for the general fund and \$(5,881) for the special revenue fund. See Exhibit C-3 for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as presented as follows:

TEANECK BOARD OF EDUCATION NOTES TO THE SCHEDULES OF FINANCIAL ASSISTANCE (continued) FOR THE YEAR ENDED JUNE 30, 2014

Note 3: Relationship to Basic Financial Statements (continued):

	Federal	State	Total
General Fund	\$13,966,857	\$ 64,178	\$14,031,035
Special Revenue Fund	1,648,215	472,072	2,120,287
Food Service Fund	651,106	14,762	665,868
Total Financial Assistance	<u>\$ 16,266,178</u>	\$ 551,012	\$16,817,190

Note 4: Relationship to Federal and State Financial Reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

Note 5: Other

Revenues and expenditures reported under the Food Distribution Program represents current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the District for the year ended June 30, 2014. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2014.

Note 6: Federal and State Loans Outstanding

The Teaneck Board of Education had no loan balances outstanding at June 30, 2014.

None Noted

TEANECK BOARD OF EDUCATION SCHEDULE OF FINDINGS & QUESTIONED COSTS For the Fiscal Year Ended June 30, 2014

Section I – Summary of Auditors' Results

Financial Statements

Type of auditor's report issued: <u>Unmodified</u>

Internal control over financial reporting:

1) Material weakness(es) identified? None Noted

2) Significant deficiencies identified that are not considered to be material weaknesses?

None Noted

Noncompliance material to basic financial statements noted?

None Noted

Federal Awards

Internal control over major programs:

1) Material weakness(es) identified? None Noted

2) Significant deficiencies identified that are not considered to be material weaknesses?

Type of auditor's report issued on compliance for major programs

Unmodified

Any audit findings disclosed that are required to be reported in accordance

With Section .510(a) of Circular A-133 None Noted

Identification of major programs:

CFDA Number(s)	Name of Federal Program or Cluster			
10.565	Food Distribution Program			
10.553	School Breakfast Program			
10.555	National School Lunch Program			
84.027	IDEA, Part B			
84.173	IDEA Preschool			

Dollar threshold used to distinguish between type A and type B programs: \$300,000

Auditee qualified as low-risk auditee?

TEANECK BOARD OF EDUCATION **SCHEDULE OF FINDINGS & QUESTIONED COSTS (continued)** For the Fiscal Year Ended June 30, 2014

Section I – Summary of Auditor's Results (continued)

State Awards

Dollar threshold used to distinguish between type A and type B programs: \$300,000

Auditee qualified as low-risk auditee? No

Type of auditor's report issued on compliance for major programs Unmodified

Internal control over major programs:

1) Material weakness(es) identified? None Noted

2) Significant deficiencies identified that are not considered to be material weaknesses?

Yes

Any audit findings disclosed that are required to be reported in accordance

with NJ OMB Circular Letter 04-04 Yes

Identification of major programs:

GMIS Number(s)

Categorical Special Education Aid
Categorical Security Aid
Transportation Aid
School Based Youth Services

Section II – Financial Statement Findings

Name of State Program

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements for which Government Auditing Standards requires reporting in a Circular A-133 audit.

No Current Year Findings

TEANECK BOARD OF EDUCATION SCHEDULE OF FINDINGS & QUESTIONED COSTS (continued) For the Fiscal Year Ended June 30, 2014

Section III – Federal Awards & State Financial Assistance Finding & Questioned Costs

This section identifies audit findings required to be reported by section .510(a) of Circular A-133 and

New Jersey OMB's Circular Letter 04-04. **STATE AWARDS:**

Finding 2014-001:

Information on the State Program: GMIS #'s 14-495-034-5120-089 and 14-495-034-5120-084

Criteria:

The District must report on-roll, resident low income, resident LEP low income and resident LEP not-low income students as of October 15, 2013 in the Application for State School Aid. The workpapers detailing student enrollments should be reconciled to the A.S.S.A. report prior to submission.

Condition:

The Application for State School Aid had over-report and under-reported students as on-roll, resident low income, resident LEP low income and resident LEP not-low income that could not be verified by the District's workpapers.

Questioned Costs:

None noted.

Context:

The Application for State School Aid had over-reported seven (7) students as on-roll, ninety (90) students as resident low income and thirty-five (35) students as resident LEP low income. The Application for State School Aid had under-reported seven (7) students as resident LEP not-low income.

Cause:

The District did not maintain a proper audit trail to support the edits made from the original submission.

Effect:

We were unable to verify the number of students reported on the Application for State School Aid.

TEANECK BOARD OF EDUCATION SCHEDULE OF FINDINGS & QUESTIONED COSTS (continued) For the Fiscal Year Ended June 30, 2014

Section III – Federal Awards & State Financial Assistance Finding & Questioned Costs

STATE AWARDS (continued):

Finding 2014-001 (continued):

Recommendation:

That the District maintain a proper audit trail to ensure that students reported on the Application for State School Aid agree to the District's workpapers.

Management's Response:

This will be corrected for the Application for State School Aid performed for the fiscal year ending June 30, 2015.

TEANECK BOARD OF EDUCATION SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT For the Fiscal Year Ended June 30, 2014

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of Government Auditing Standards, U.S. OMB Circular A-133 (section .315 (a)(b)) and New Jersey OMB's Circular 04-04.

Finding 2013-01:

Condition:

Several purchase orders relating to tuition were issued only after receipt of the receiving district's invoice for payment. Purchase orders are not being issued until tuition contracts have been approved by the Board which may be several months after student started attending at other district.

Current Status:

Corrective action has been implemented.