# SCHOOL DISTRICT OF TEANECK TOWNSHIP 

TEANECK BOARD OF EDUCATION
Teaneck, New Jersey
County of Bergen

COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2014

OF THE

# TEANECK BOARD OF EDUCATION TEANECK, NEW JERSEY 

FOR THE FISCAL YEAR ENDED JUNE 30, 2014

Prepared by

Teaneck Board of Education
Business Administrator's Office

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# TEANECK PUBLIC SCHOOLS 

One Merrison Street<br>Teaneck, New Jersey 07666

November 15, 2014
Honorable President and Members of the Board of Education
Teaneck Public School District
County of Bergen, New Jersey
Dear Members of the Board of Education:
I am pleased to submit The Comprehensive Annual Financial Report of the Teaneck School District (hereafter the "District") for the fiscal year ending June 30, 2014. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the District. To the best of our knowledge, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and the results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The Governmental Accounting Standards Board (GASB) requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of a Management Discussion and Analysis (MD\&A). This letter of transmittal is designed to complement the MD\&A and should be read in conjunction with it. The District's MD\&A can be found immediately following the "Independent Auditors' Report".

The comprehensive annual financial report is presented in four sections: Introductory, Financial, Statistical and Single Audit. The Introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The Financial section includes the independent Auditor's Report, Management Discussion and Analysis (MD\&A) and the basic financial statements including the district-wide financial statements presented in conformity with Governmental Accounting Standards Board Statement No. 34. The basic financial statements also include individual fund financial statements, notes to the financial statements and required supplemental information (RSI). The Statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and the U.S. Office of Management and Budget Circular A-133, "Audits of State and Local Governments and Non-Profit Organizations", and the New Jersey OMB Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments". Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the Single Audit section of this report.

## 1) REPORTING ENTITY AND ITS SERVICES

The District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board as established by GASB No. 14. All funds of the District are included in this report. The Teaneck Public Schools constitute the District's reporting entity,

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, as well as special education for handicapped students through the age of 21.

In the 2013-2014 fiscal year the District's official enrollment was 4,098 resident students, which is 35 students less than the previous year's enrollment. The following details the changes in the student enrollment of the District over the last ten years:

Official Enrollment (Based on the October $15^{\text {th }}$ Application for State School Aid)

| Fiscal Year | Student Enrollment | Percent Change |
| :--- | :---: | :---: |
| $2013-2014$ | 4,098 | $-0.8 \%$ |
| $2012-2013$ | 4,133 | $-1.5 \%$ |
| $2011-2012$ | 4,196 | $-2.6 \%$ |
| $2010-2011$ | 4,308 | $+2.8 \%$ |
| $2009-2010$ | 4,192 | $-2.1 \%$ |
| $2008-2009$ | 4,284 | $-1.5 \%$ |
| $2007-2008$ | 4,350 | $-2.9 \%$ |
| $2006-2007$ | 4,482 | $-1.0 \%$ |
| $2005-2006$ | 4,526 | $-0.1 \%$ |
| $2004-2005$ | 4,531 | $-2.0 \%$ |
| $2003-2004$ | 4,626 | $-1.3 \%$ |

The counts exclude enrollments for in-district preschool students and nonpublic school students residing in the township. The counts include enrollment for charter school students residing in the township.

## 2) ECONOMIC CONDITION AND OUTLOOK

The economic environment for the past fiscal year has been characterized by many as the worst economic downturn since the Great Depression of the 1930's. While the economy today is showing some signs of positive economic growth, there are still many uncertainties for the future. The unemployment rate in Teaneck increased from 4.2\% to $6.5 \%$ from 2008 to 2013, according to the Bureau of Labor Statistics. Per capita income for Bergen County increased to \$69,919 for 2012, the latest available year, compared to the revised New Jersey Department of Labor and Workforce Development income data of $\$ 67,375$ for 2008.

In accordance with mandates by the state, the District's budget continues to include line items for charter school expenditures. In fiscal year 2013-2014, there were three charter schools serving students' kindergarten through $8^{\text {th }}$ grade to which Teaneck students attended, Teaneck Community Charter School, Englewood on the Palisades and Bergen Arts \& Science. The 2013-2014 budget included $\$ 5,142,657$ expended for tuition and transportation to these charter schools.

The major funding source for the operating budget continues to be the local tax levy. The local tax levy funded $85.1 \%$ of the 2013-2014 budget. The reliance on the local taxpayers to fund the majority of the District's budget will likely continue under the provisions of the School Funding Reform Act of 2008. According to the NJ Department of Education, Office of School Funding, the District's tax levy
exceeds the Local Fair Share and the district's total budget exceeds the "adequacy model' used to calculate state aid.

## 3) MAJOR INITIATIVES

As the stewards of our children's educational future, the District has high expectations of each teacher, administrator and all support personnel; an expectation that only excellence will be acceptable in the provision of the educational program in the coming years. We have high expectations for our community partners and parents that they will engage with us in this educational effort providing much needed support to our system and children. We have high expectations and high demands for our students that they will come to school each day with a willingness and desire to learn and to work hard to obtain the knowledge and experiences offered to them.

## Instructional Initiatives

GOAL 1: Students attending the Teaneck Public Schools will acquire the skills, knowledge and understanding in order to be successful in the twenty first century.

GOAL 2: Teachers and administrators in the Teaneck Public Schools will acquire the skills, knowledge and understanding necessary to support student achievement.

GOAL 3: The environment in the Teaneck Public Schools will be safe and respectful, with students and adults appreciative of the unique contributions of members of the community.

GOAL 4: The Teaneck Public Schools will seek alternative funding sources, efficiencies and policies that preserve and develop effective programs while respecting community resources.

GOAL 5: The Teaneck Public Schools will continue to improve/enhance communication between schools and between schools and parents in order to support student achievement and social success.

## Facilities Initiatives

During the past few years the District began the implementation a five year plan for roof replacements for all of its eight (8) buildings. To date the roofs have been replaced at Lowell School, Whittier School, Thomas Jefferson Middle School, Eugene Field School Administration Building, Benjamin Franklin Middle School and Teaneck High School. Funding from the NJ Schools Development Authority has been approved to cover $40 \%$ of the cost of new roofs at the Bryant and Hawthorne Elementary Schools. The balance of the cost will be paid through a five-year lease/purchase agreement. The projects are scheduled to begin during the summer of 2015.

The District also completed an asbestos abatement project at Hawthorne Elementary School, resurfaced the parking lots at Benjamin Franklin Middle School and the Eugene Field Administration Building, completed upgrades to wireless internet service at all schools and installed new scoreboards at Teaneck High School and Thomas Jefferson Middle School. The scoreboards were donated and the district paid only the installation costs.

## 4) INTERNAL ACCOUNTING CONTROLS

Management of the district is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data is complied to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is
designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the district also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by District management.

As a part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the district has complied with applicable laws and regulations.

## 5) BUDGETARY CONTROLS

In addition to the internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by Board. Annual appropriated budgets are adopted by the Board for the general fund, the special revenue fund, and the debt service fund. Project length budgets are approved for capital improvements and accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the Financial section of this report.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2014. These are re-appropriated automatically into the following fiscal year, and as a result, increase the approved budget.

## 6) ACCOUNTING SYSTEM AND REPORTS

The district's accounting records reflect New Jersey Statutes (N.J.S.A. 18:4-14) that requires a uniform system of double-entry bookkeeping consistent with the generally accepted accounting principles, (GAAP) established by GASB for use in all school districts.

The accounting system of the District is organized on the basis of funds in accordance with the Uniform Minimum Chart of Accounts (Handbook 2R2) for New Jersey Public Schools. These funds are explained in the Notes to the Financial Statements.

The District continues to maintain a budgetary/finance software package which provides decentralized access to requisitions, purchase order status, account records and program reporting. Appropriate internal controls are established for both purchasing and line item expenditures.

## 7) DEBT ADMINISTRATION

As of June 30, 2014, the district has four (4) outstanding general obligation bond issues, one (1) outstanding Lease/Purchase obligation and one (1) ESIP obligation bond issue.

The first general obligation issuance was in April 2001 to finance construction projects at Teaneck High School, Benjamin Franklin Middle School and Thomas Jefferson Middle School. The debt maturity is January 2015 and the outstanding principal is $\$ 550,000$.

The second general obligation issuance was in February 2002 and also matures in January 2015. This was a refinancing of a previous bond issuance and the outstanding principal balance is \$390,000.

The third general obligation issue, financed in February 2003 and refinanced in August 2013, relates to the district's Early Retirement Pension Obligation. Previously, this obligation had been funded through the general current expense budget; however, funding the obligation through debt service was made possible in fiscal year 2003 by an act of the New Jersey Legislature. This issue has an 18year repayment schedule that matures in January 2021. The outstanding principal balance is $\$ 3,325,000$. The refinancing at a lower interest rate did not change the maturity date of the bonds but did result in reduced interest expense in the amount of $\$ 67,973$.

Finally, the fourth general obligation issuance is the refinancing of callable bonds issued in April 2001. The bonds were issued in July 2006 and mature in January 2031. The principal balance outstanding is $\$ 9,145,000$.

The Lease/Purchase obligation was issued in March 2011 to finance the first phase of roof replacement at Teaneck High School. The debt matures in June 2016 and the outstanding principal balance is $\$ 537,327$.

The Energy Savings Improvement Program (ESIP) obligation bonds were issued in March 2012 with a maturity date of June 2027 and the outstanding principal balance is $\$ 7,400,000$. The bonds will finance the energy conservation measures throughout the district's schools. The reduction to utility costs accruing from these conservation measures will be used to repay the bonds, resulting in no cost to the taxpayers.

## 8) CASH MANAGEMENT

The investment policy of the District is guided in large part by state statute as detailed in the Notes to the Financial Statements. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 by the New Jersey State Legislature to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

## 9) RISK MANAGEMENT

The District is a member of the Northeast Bergen County School Boards Insurance Group (NESBIG), a joint insurance pool comprised of forty-five (45) school districts, for its entire insurance coverage, including but not limited to workers' compensation, general liability, fidelity bonds, automobile liability and comprehensive/collision, hazard and theft insurance for property and contents.

## 10) INDEPENDENT AUDIT

New Jersey State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Holman Frenia Allison, PC was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit was also designed to meet the requirements of the Single Audit Act Amendments of 1996 and the related OMB Circular A-133 and State Treasury Circular Letter 04-04 OMB. The auditor's report on the basic financial statements and combining and individual fund statements and schedules is included in the Financial section of this report. The auditor's reports related specifically to the single audit are included in the Single Audit section of this report.

## 11) ACKNOWLEDGEMENTS

The administration wishes to express its appreciation to the entire business office staff, whose continued efforts and tenacity to ensure the implementation of GAAP, board policies and regulations make the efficient operation of the District possible. The Business Office staff wishes to thank the school district auditors for their technical expertise and for providing accounting guidance in general, and for this report in particular.

Respectfully Submitted,

## Barleara Pinsaß

Barbara Pinsak<br>Superintendent of Schools

## Rahert S. Finger

Robert S. Finger, CFE, CGFM, QPA
Business Administrator/Board Secretary


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TEANECK BOARD OF EDUCATION TEANECK, NEW JERSEY

## ROSTER OF OFFICIALS

JUNE 30, 2014

MEMBERS OF THE BOARD
TERM EXPIRES
Dr. Ardie Walser - President 2014
Mrs. Gervonn Rice - Vice President 2015
Dr. David Diuguid 2016
Dr. David Gruber 2015
Mrs. Sarah Rappoport 2015
Mr. Sebastian Rodriguez 2016
Mr. Howard Rose 2014
Mrs. Clara Williams 2014
Ms. Shelley Worrell 2016

## OTHER OFFICIALS

Barbara Pinsak - Superintendent of Schools
Robert S. Finger - Business Administrator/Board Secretary
Karla Starks - Assistant to the Business Administrator/Assistant Board Secretary
Anthony Bianchi - Treasurer of School Moneys

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TEANECK PUBLIC SCHOOLS
TEANECK, NEW JERSEY
Consultants and Advisors
Attorney
Machado Law Group
136 Central Avenue Clark, NJ 07066
Auditor
Holman, Frenia \& Allison
912 Highway 33
Freehold, NJ 07728
Architect
DiCara/Rubino
30 Galesi Drive
Wayne, NJ 07470
Insurance Broker
Northeast Bergen School Boards Insurance Group
Burton/Kanwisher Agency
44 Bergen Street
Westwood, NJ 07675
Health Insurance Broker
Brown \& Brown Benefit Advisors
24 Arnett Avenue
Lambertville, NJ 08530

## Official Depository

Capital One Bank
44 Nathaniel Place
Englewood, NJ 07631

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## FINANCIAL SECTION

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# INDEPENDENT AUDITOR'S REPORT 

Honorable President and Members
of the Board of Education
Teaneck Board of Education
County of Bergen
Teaneck, New Jersey 07666

## Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Board of Education of the Teaneck Board of Education, County of Bergen, State of New Jersey, as of and for the fiscal year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; and the standards applicable to financial audits contained in Governmental Auditing Standards, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Teaneck Board of Education, County of Bergen, State of New Jersey, as of June 30, 2014, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information as presented in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Teaneck Board of Education's basic financial statements. The accompanying introductory section, comparative totals for June 30, 2013, and other supplementary information such as the combining and individual fund financial statements, long-term debt schedules and statistical information are presented for purposes of additional analysis and are not a required part of the financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance are presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and New Jersey OMB’s Circular 0404, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid respectively, and is also not a required part of the financial statements.

The combining and individual fund financial statements, long-term debt schedules and the accompanying schedules of expenditures of federal awards and state financial assistance is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements, long-term debt schedules and the accompanying schedules of expenditures of federal awards and state financial assistance are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

The introductory section, comparative totals for June 30, 2013, and statistical information have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion or provide any assurance on them.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated November 15, 2014 on our consideration of the Board of Education of the Teaneck Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Board of Education of the Teaneck Board of Education's internal control over financial reporting and compliance.

Respectfully Submitted,<br>HOLMAN FRENIA ALLISON, P.C.



Robert W. Allison<br>Certified Public Accountant<br>Public School Accountant, No. 897

November 15, 2014
Freehold, New Jersey

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## REQUIRED SUPPLEMENTARY INFORMATION - PART I

Management's Discussion and Analysis

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## TEANECK BOARD OF EDUCATION

# MANAGEMENT'S DISCUSSION AND ANALYSIS <br> YEAR ENDED JUNE 30, 2014 

(UNAUDITED)

The Management's Discussion and Analysis (MD\&A) of the Teaneck Board of Education provides an overview of the School Board's financial activities for the fiscal year ended June 30, 2014. It should be read in conjunction with the Comprehensive Annual Financial Report's (CAFR) Letter of Transmittal, which is found in the Introductory Section, and the School Board's financial statements found in the Financial Section and the notes thereto.

The MD\&A is an element of Required Supplementary Information specified in the Governmental Accounting Standards Board's (GASB) Statement No. 34 - "Basic Financial Statement - and Management's Discussion and Analysis - for State and Local Governments" issued in June 1999 that is now being required by the New Jersey Statement Department of Education. Comparative information between the current fiscal year (2013-2014) and the prior fiscal year (2012-2013) is required and is presented in the MD\&A.

## FINANCIAL HIGHLIGHTS

- Key financial highlights for the 2013-2014 fiscal year include the following:
- The assets and deferred outflows of resources of the Teaneck Board of Education exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by $\$ 30,346,315$ (net position).
- Overall revenues were $\$ 99,246,463$. General revenues accounted for $\$ 83,678,847$ or $84 \%$ of all revenues. Program specific revenues in the form of charges for services and grants and contributions accounted for $\$ 15,567,616$ or $16 \%$ of total revenues.
- The school district had $\$ 99,188,669$ in expenses; only $\$ 15,567,616$ of these expenses were offset by program specific charges, grants or contributions. General revenues (predominantly property taxes) and available net position were adequate to provide for these programs.
- As of the close of the current fiscal year, the District's governmental funds reported a combined ending fund balance of $\$ 7,926,613$.
- The General Fund fund balance at June 30, 2014 was $\$ 6,701,812$ a decrease of $\$ 3,279,304$ when compared with the fund balance at July 1, 2013.


## TEANECK BOARD OF EDUCATION

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> YEAR ENDED JUNE 30, 2014

## OVERVIEW OF THE FINANCIAL STATEMENTS

The financial section of the annual report consists of four parts - Independent Auditor’s Report, required supplementary information which includes the management's discussion and analysis (this section), the basic financial statements, and supplemental information. The basic financial statements include two kinds of statements that present different views of the District;

- The first two statements are district wide financial statements that provide both short-term and long-term information about the District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the District, reporting the District's operations in more detail that the district-wide statements.
> The governmental funds statements tell how basic services were financed in the short term as well as what remains for future spending.
> Proprietary funds statements offer short-term and long-term financial information about the activities the district operated like businesses.
> Fiduciary funds statements provide information about the financial relationships in which the District acts solely as a trustee or agent for the benefit of others to whom the resources belong.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

Figure A-1


## TEANECK BOARD OF EDUCATION

## MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

Figure A-2 summarizes the major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

Figure A-2
Major Features of the District-Wide and Fund Financial Statements

|  | District-Wide <br> Statements | Fund Financial Statements |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Governmental Funds | Proprietary Funds | Fiduciary Funds |
| Scope | Entire district (except fiduciary funds) | The activites of the district that are not proprietary or fiduciary, such as regular instruction, special Education and building maintanence | Activities the district operates similar to private businesses: Enterprise Funds | Instances in which the district administers resources on behalf of someone else, such as Unemployment, Payroll Agency, and Student Activites |
| Required financial statements | Statements of Net Position Statement of Activites | Balance Sheet Statement of Revenues, Expenditures and Changes in Fund Balances | Statement of Net Postion Statement of Revenue, Expenses, and Changes in Fund Net Position Statement of Cash Flows | Statements of Fiduciary Net Position Statement of Changes in Fiduciary Net Position |
| Accounting Basis and Measurement focus | Accrual accounting and economic resources focus | Modified accrual accounting and current financial focus | Accrual accounting and economic resources focus | Accrual accounting and economic resources Focus |
| Type of asset/ deferred inflows/ outflows of resources/ liability information | All assets, deferred inflows/ outflows of resources and liabilities, both financial and capital, short-term and longterm | Generally assets and deferred outflows of resources are expected to be used up and liablilities and deferred inflows of resources that come due during the year or soon therafter; no capital assets or longterm liabilities included | All assets, deferred inflows/ outflows of resources and liabilities, both financial and capital, and short-term and long-term | All assets, deferred inflows/ outflows of resources and liabillites, both short-term and long-term funds do not currently contain capital assets |
| Type of inflow/ outflow information | All revenues and expenses during year, regardless of when cash is received or paid | Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable. | All revenues and expenses during the year, regardless of when cash is received or paid. | All additions and dedications during the year, regardless of when cash is received or paid. |

## District-wide financial statements

The district-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the District's asset, deferred inflows/ outflows of resources and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two district-wide statements report the District's net position and how they have changed. Net position - the difference between the District's assets and deferred outflows of resources and liabilities and deferred inflows of resources - is one way to measure the District's financial health or position.

## TEANECK BOARD OF EDUCATION

## MANAGEMENT'S DISCUSSION AND ANALYSIS

## YEAR ENDED JUNE 30, 2014

## District-wide financial statements (continued)

- Over time, increases of decreases in the District's net position are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the overall health of the District you need to consider additional non-financial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

In the district-wide financial statements the District's activities are shown in two categories:

- Governmental activities - Most of the District's basic services are included here, such as regular and special education, transportation, administration and plant operations and maintenance. Property taxes and state aids finance most of these activities.
- Business type activities - These funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. The District's Food Service Fund and Community School Fund are included under this category.


## Fund financial statements

The fund financial statements provide more detailed information about the District's funds - focusing on its most significant or "major" funs - not the District as a whole. Funds are accounting devise the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by State law and bond covenants.
- The District establishes other funds to control and manage money for particular purposes or to show that it is properly using certain revenues (federal and state grants).

The District has three kinds of funds:
Governmental funds - Most of the District's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the districtwide statements, we provide additional information at the bottom of the governmental funds statements that explains the relationship (or difference) between them.

Proprietary funds - Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the District-wide statements.

## TEANECK BOARD OF EDUCATION

## MANAGEMENT'S DISCUSSION AND ANALYSIS

YEAR ENDED JUNE 30, 2014

## Fund financial statements (continued)

Enterprise Funds - This fund is established to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that costs of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges. The District currently has two enterprise funds:

- Food Service (Cafeteria)
- Community School

Fiduciary funds - The District is the trustee, or fiduciary, for assets that belong to others. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. All of the District's fiduciary activities are reported in a separate statement of fiduciary net position and a statement of changes in fiduciary net position. We exclude these activities from the district-wide financial statements because the District cannot use these assets to finance its operations.

## Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found following the financial statement.

## Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the District's budget process. The district adopts an annual expenditure budget for the general, special revenue and debt service funds. A budgetary comparison statement has been provided for these funds as required supplementary information. The required supplementary information can be found following the notes to the financial statements.

Combing statements and schedules are presented immediately following the major budgetary comparisons.

## DISTRICT -WIDE FINANCIAL ANALYSIS

Net position may serve over time as a useful indicator of a government's financial position. In the case of the District, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by $\$ 30,346,315$ as of June 30, 2014. See Table A-1.

## TEANECK BOARD OF EDUCATION

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> YEAR ENDED JUNE 30, 2014

By far the largest portion of the District's net position reflects its investment in capital assets (e.g., land and improvements, buildings and improvements, vehicles, furniture and equipment); less any related debt used to acquire those assets that are still outstanding. The District uses these capital assets to provide services to its students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources as needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Table A-1
Statement of Net Position
As of June 30, 2014 and 2013

|  | Governmental Activities |  |  |  | Business-Type Activites |  |  |  | Total |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |
| Assets |  |  |  |  |  |  |  |  |  |  |  |  |
| Current Assets | \$ | 8,945,989 | \$ | 12,220,618 | \$ | 497,280 | \$ | 428,838 | \$ | 9,443,269 | \$ | 12,649,456 |
| Capital Assets |  | 48,082,883 |  | 46,093,807 |  | 55,021 |  | 67,630 |  | 48,137,904 |  | 46,161,437 |
| Total Assets |  | 57,028,872 |  | 58,314,425 |  | 552,301 |  | 496,468 |  | 57,581,173 |  | 58,810,893 |
| Deferred Outflows of Resources |  |  |  |  |  |  |  |  |  |  |  |  |
| Deferred Charges on Refunding of Debt |  | 284,323 |  | 256,554 |  | - |  | - |  | 284,323 |  | 256,554 |
| Total Deferred Outflows |  | 284,323 |  | 256,554 |  | - |  | - |  | 284,323 |  | 256,554 |
| Total Assets and Deferred Outflows |  | 57,313,195 |  | 58,570,979 |  | 552,301 |  | 496,468 |  | 57,865,496 |  | 59,067,447 |
| Other Liabilities |  | 1,360,348 |  | 713,493 |  | 356473 |  | 344,399 |  | 1,716,821 |  | 1,057,892 |
| Long-Term Liabilities |  | 25,802,360 |  | 27,721,023 |  | - |  | - |  | 25,802,360 |  | 27,721,023 |
| Total Liabilites |  | 27,162,708 |  | 28,434,516 |  | 356,473 |  | 344,399 |  | 27,519,181 |  | 28,778,915 |
| Deferred Inflows of Resources |  |  |  |  |  |  |  |  |  |  |  |  |
| Deferred Commodities Revenue |  | - |  | - |  | - |  | 11 |  | - |  | 11 |
| Total Deferred Inflows |  | - |  | - |  | - |  | 11 |  | - |  | 11 |
| Total Liabilities and Deferred Inflows |  | 27,162,708 |  | 28,434,516 |  | 356,473 |  | 344,410 |  | 27,519,181 |  | 28,778,926 |
| Net Position |  |  |  |  |  |  |  |  |  |  |  |  |
| Net investment in Capital Assets |  | 26,053,504 |  | 27,689,490 |  | 55,021 |  | 67,630 |  | 26,108,525 |  | 27,757,120 |
| Restricted |  | 1,224,801 |  | 3,236,970 |  | - |  |  |  | 1,224,801 |  | 3,236,970 |
| Unrestricted |  | 2,872,182 |  | $(1,892,086)$ |  | 140,807 |  | 84,428 |  | 3,012,989 |  | $(1,807,658)$ |
| Total Net Position | \$ | 30,150,487 | \$ | 29,034,374 | \$ | 195,828 | \$ | 152,058 | \$ | 30,346,315 | \$ | 29,186,432 |

## TEANECK BOARD OF EDUCATION

## MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2014

Table A-2
Changes in Net Position
For the Fiscal Years Ended June 30, 2014 and 2013

|  | Governmental Activities |  |  |  | Business-Type Activities |  |  |  | Total |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Program Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Charges for Services | \$ | 115,781 | \$ | 166,653 | \$ | 1,381,694 | \$ | 1,350,680 | \$ | 1,497,475 | \$ | 1,517,333 |
| Operating Grants and Contributions |  | 13,364,250 |  | 17,291,743 |  | 705,891 |  | 664,831 |  | 14,070,141 |  | 17,956,574 |
| General Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Property Taxes |  | 80,716,841 |  | 79,546,326 |  | - |  | - |  | 80,716,841 |  | 79,546,326 |
| Other |  | 2,962,006 |  | 364,942 |  | - |  | - |  | 2,962,006 |  | 364,942 |
| Total Revenues |  | 97,158,878 |  | 97,369,664 |  | 2,087,585 |  | 2,015,511 |  | 99,246,463 |  | 99,385,175 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Instruction |  |  |  |  |  |  |  |  |  |  |  |  |
| Regular |  | 28,838,932 |  | 33,576,131 |  | - |  | - |  | 28,838,932 |  | 33,576,131 |
| Special Education |  | 9,680,177 |  | 17,934,087 |  | - |  | - |  | 9,680,177 |  | 17,934,087 |
| Other Instruction |  | 3,273,279 |  | 4,049,272 |  | - |  | - |  | 3,273,279 |  | 4,049,272 |
| Support Services |  |  |  |  |  |  |  |  |  |  |  |  |
| Student and Instruction Related Serv. |  | 17,404,977 |  | 14,780,095 |  | - |  | - |  | 17,404,977 |  | 14,780,095 |
| School Administrative Services |  | 3,040,882 |  | 4,257,991 |  | - |  | - |  | 3,040,882 |  | 4,257,991 |
| General Administrative Services |  | 945,329 |  | 1,494,069 |  | - |  | - |  | 945,329 |  | 1,494,069 |
| Plant Operations and Maintenance |  | 7,699,005 |  | 8,314,322 |  | - |  | - |  | 7,699,005 |  | 8,314,322 |
| Pupil Transportation |  | 4,403,688 |  | 4,567,081 |  | - |  | - |  | 4,403,688 |  | 4,567,081 |
| Business and Other Support Services |  | 1,481,017 |  | 2,125,032 |  | - |  | - |  | 1,481,017 |  | 2,125,032 |
| Charter Schools |  | 5,017,359 |  | 4,815,127 |  | - |  | - |  | 5,017,359 |  | 4,815,127 |
| Unallcated Employee Benefits |  | 12,735,510 |  | - |  | - |  | - |  | 12,735,510 |  | - |
| Unallocated Depreciation Expension |  | 1,734,667 |  | - |  | - |  | - |  | 1,734,667 |  | - |
| Interest on Long-Term Debt |  | 820,419 |  | 1,129,319 |  | - |  | - |  | 820,419 |  | 1,129,319 |
| Cancellation of PY Receivables |  | 69,613 |  | - |  | - |  | - |  | 69,613 |  | - |
| Food Services |  | - |  | - |  | 1,479,468 |  | 1,202,883 |  | 1,479,468 |  | 1,202,883 |
| Community School |  | - |  | - |  | 564,347 |  | 708,373 |  | 564,347 |  | 708,373 |
| Total Expenses |  | 97,144,854 |  | 97,042,526 |  | 2,043,815 |  | 1,911,256 |  | 99,188,669 |  | 98,953,782 |
| Change in Net Position |  | 14,024 |  | 327,138 |  | 43,770 |  | 104,255 |  | 57,794 |  | 431,393 |
| Net Postion, Beginning (Unadjusted) |  | 29,034,374 |  | 28,707,236 |  | 152,058 |  | 47,803 |  | 29,186,432 |  | 28,755,039 |
| Prior Period Adjustment (See Note 14) |  | 1,102,089 |  | - |  | - |  | - |  | 1,102,089 |  | - |
| Net Position, Beginning (Adjusted) |  | 30,136,463 |  | - |  | - |  | - |  | 30,288,521 |  | - |
| Net Position, End of Year | \$ | 30,150,487 | \$ | 29,034,374 | \$ | 195,828 | \$ | 152,058 | \$ | 30,346,315 | \$ | 29,186,432 |

## TEANECK BOARD OF EDUCATION

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> YEAR ENDED JUNE 30, 2014

Governmental Activities - The District's total governmental activities' revenues, which includes State and Federal grants, were $\$ 97,158,878$ for the year ended June 30, 2014. Property taxes of $\$ 80,716,841$ represented $82 \%$ of revenues. Another significant portion of revenues is intergovernmental aid; total State, Federal and formula aid was $\$ 13,364,250$. Another source of revenues is miscellaneous income which includes items such as prior year refunds, etc. and charges for services which includes tuition from other LEAs and transportation fees. The balance of the revenues is comprised of charges for tuition and rentals of facilities.

The total cost of all governmental activities programs and services was $\$ 97,144,854$. The District's expenses are predominantly related to educating and caring for students. Instruction totaled $\$ 41,792,388$ or $43 \%$ of total expenditures. Student support services, exclusive of administration, total $\$ 17,404,977$ or $18 \%$ of total expenditures (See Table A-4).

Total governmental activities revenues surpassed expenses, increasing net position $\$ 1,116,113$ from the previous year. This increase is predominantly due to an increase in revenues from state and federal grants obtained by the District.

Table A-3 Revenues by Source- Governmental Activities
For Fiscal Year 2014

$\square$ School Tax Levy 82\%
$\square$ State Aid and Grants 14\%
$\square$ Miscellaneos 4\%

Table A-4 Expenditures by Type- Governmental Activities For Fiscal Year 2014

$\square$ Instruction 43\%
$\square$ Student Support Services 18\%
$\square$ Oper. \& Maint. 8\%
$\square$ School \& General Admin. 4\%
$\square$ Pupil Transp. 4\%
$\square$ Other 5\%
$\square$ Charter School 5\%
$\square$ Unallocated Employee Benefits 13\%

Net Cost of Governmental Activities. The District's total cost of services was $\$ 97,144,854$ for the fiscal year ended June 30, 2014. After applying program revenues derived from charges for services of $\$ 115,781$ and operating grants and contributions of $\$ 13,364,250$, the net cost of services of the District was $\$ 83,664,823$ for the fiscal year ended June 30, 2014. See Table A-5.

## TEANECK BOARD OF EDUCATION

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> YEAR ENDED JUNE 30, 2014

Table A-5
Total and Net Cost of Governmental Activities For the Fiscal Years Ended June 30, 2014 and 2013

|  | Total Cost of Services |  |  | Net Cost of Services |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2014}$ | $\underline{2013}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  |
| Instruction |  |  |  |  |  |  |  |
| Regular | \$ 28,838,932.00 | \$ | 33,576,131 | \$ | 27,394,751 | \$ | 27,998,409 |
| Special Education | 9,680,177 |  | 17,934,087 |  | 7,044,787 |  | 11,429,575 |
| Other Instruction | 3,273,279 |  | 4,049,272 |  | 3,273,279 |  | 3,355,761 |
| Support Services |  |  |  |  |  |  |  |
| Student and Instruction Related Svcs. | 17,404,977 |  | 14,780,095 |  | 17,404,977 |  | 13,447,228 |
| School Administrative Services | 3,040,882 |  | 4,257,991 |  | 3,040,882 |  | 3,856,495 |
| General Administrative Services | 945,329 |  | 1,494,069 |  | 945,329 |  | 1,494,069 |
| Plant Operations and Maintenance | 7,699,005 |  | 8,314,322 |  | 6,685,630 |  | 7,515,016 |
| Pupil Transportation | 4,403,688 |  | 4,567,081 |  | 2,500,325 |  | 2,543,764 |
| Business and Other Support Services | 1,481,017 |  | 2,125,032 |  | 1,481,017 |  | 2,125,032 |
| Charter Schools | 5,017,359 |  | 4,815,127 |  | 5,017,359 |  | 4,815,127 |
| Unallocated Employee Benefits | 12,735,510 |  | - |  | 6,251,788 |  | - |
| Unallocated Depreciation Expension | 1,734,667 |  | - |  | 1,734,667 |  | - |
| Interest on Long-Term Debt | 820,419 |  | 1,129,319 |  | 820,419 |  | 1,003,654 |
| Cancellation of PY Receivables | 69,613 |  | - |  | 69,613 |  | - |
| Total | \$ 97,144,854 | \$ | 97,042,526 | \$ | 83,664,823 | \$ | 79,584,130 |

Business-Type Activities - The District's total business-type activities revenues were $\$ 2,087,585$ for the fiscal year ended June 30, 2014. Charges for services accounted for $\$ 1,381,694$, or $66 \%$ of total revenues. Operating grants and contributions accounted for $\$ 705,891$, or $34 \%$ of total revenue for the year.

The total cost of all business-type activities programs and services was $\$ 2,043,815$ for the fiscal year ended June 30, 2014. The District's expenses are related to Food Service programs provided to all students, teachers and administrators within the District and the operation of the after school child care and adult education programs.

Total business-type activities revenues surpassed expenses by \$43,770 increasing net position from \$152,058 at June 30, 2013 to \$195,828 at June 30, 2014.

## TEANECK BOARD OF EDUCATION

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> YEAR ENDED JUNE 30, 2014

## FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with financerelated legal requirements.

## Governmental Funds

The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unassigned fund balance may serve as a useful measure of the District's net resources available for spending at the end of the fiscal year.

The financial performance of the District as a whole is reflected in its governmental funds as well. As the District completed the year, its governmental funds reported a combined fund balance of $\$ 7,926,613$. As of June 30, 2013, the fund balance was $\$ 10,395,908$. This decrease is predominately attributable to an increase in support services expenditures.

Revenues for the District's governmental funds were $\$ 96,638,679$, while total expenses were $\$ 100,889,269$. The net change in the fund balance for the year was a decrease of $\$ 3,571,384$.

General Fund - The General Fund is the chief operating fund of the District and includes the primary operations in providing educational services to students from pre-kindergarten through grade 12 including pupil transportation activities and capital outlay projects.

The following schedule presents a comparison of General Fund Revenues (GAAP basis) for the fiscal years ended June 30, 2014 and 2013:

|  | Fiscal <br> Year Ended <br> June 30, 2014 | Fiscal <br> Year Ended <br> June 30 2013 |  | Amount of <br> Increase <br> (Decrease) | Percent <br> Increase <br> (Decrease) |  |
| :--- | ---: | :--- | ---: | :--- | ---: | :--- |
| Local Sources |  |  |  |  |  |  |
| Property Tax Levy | $\$$ | $78,926,950$ | $\$$ | $77,760,542$ | $\$$ | $1,166,408$ |

Total General Fund Revenues decreased by $\$ 463,514$ or $1 \%$ from the previous year. Local property taxes increased by $\$ 1,166,408$, or $1 \%$ for 2013-2014. State and Federal revenues decreased $\$ 1,471,977$ or $10 \%$. The decrease in State aid revenues is predominantly attributable to decreases in State formula aid and the On-Behalf Contributions for TPAF Pension and Post-Retirement Benefits. Tuition revenue decreased due to lower enrollments of students sent from other districts. Miscellaneous revenues and interest decreased from the previous year.

## TEANECK BOARD OF EDUCATION

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> YEAR ENDED JUNE 30, 2014

The following schedule presents a comparison of General Fund Expenditures (GAAP basis) for the fiscal years ended June 30, 2014 and 2013.

|  | Fiscal Year Ended June 30, 2014 |  | Fiscal Year Ended June 30, 2013 |  | Amount of Increase (Decrease) |  | Percent <br> Increase <br> (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Instruction | \$ | 40,459,517 | \$ | 53,930,927 | \$ | $(13,471,410)$ | -25\% |
| Support Services |  | 33,993,419 |  | 32,484,347 |  | 1,509,072 | 5\% |
| Capital Outlay |  | 1,229,137 |  | 227,056 |  | 1,002,081 | 441\% |
| Debt Service |  | 799,170 |  | 880,636 |  | $(81,466)$ | -9\% |
| Unallocated Employee Benefits |  | 12,735,510 |  |  |  | 12,735,510 | 0\% |
| Charter School |  | 5,017,359 |  | 4,815,127 |  | 202,232 | 4\% |
| Total Expenditures | \$ | 94,234,112 | \$ | 92,338,093 | \$ | 1,896,019 | 2\% |

Total General Fund expenditures increased $\$ 1,896,019$ or $2 \%$ from the previous year. The District experienced increase in expenditures for support services, capital outlay, and charter school. The increase in capital outlay reflects the acquisition of equipment for support services.

In 2013-2014 General Fund expenditures and other financing uses exceeded revenues and other financing sources by $\$ 2,177,215$. As a result, total fund balance decreased to $\$ 6,701,812$ at June 30, 2014. After deducting statutory transfers and reserves, the unassigned fund balance on a budgetary basis increased from \$1,704,160 at June 30, 2013 to \$1,084,890 at June 30, 2014.

Special Revenue Fund - The Special Revenue Fund includes all restricted Federal, State and Local sources utilized in the operations of the district in providing educational services to students with special needs.

Revenues of the Special Revenue Fund were $\$ 2,440,826$, for the year ended June 30, 2014. Federal sources accounted for $67 \%$ of the total Special Revenue Fund revenue for the year. Total Special Revenue Fund revenues decreased $\$ 324,329$ from the previous year. State sources decreased $\$ 151,901$, while Federal sources decreased $\$ 83,658$ and local sources decreased $\$ 88,770$.

Expenditures of the Special Revenue Fund were $\$ 2,440,826$. Instructional expenditures were $\$ 1,444,181$ and expenditures for the support services were $\$ 981,479$ for the year ended June 30, 2014. Capital outlay expenditures totaled $\$ 15,166$.

Capital Projects - The capital projects expenditures and other financing uses exceeded revenues and other financing sources by $\$ 360,051$ resulting in a fund balance of $\$ 1,156,828$ at June 30 , 2014. This decrease is a result of the expenditures related to the District's energy savings program, wireless internet upgrades and roofing projects at various schools.

## TEANECK BOARD OF EDUCATION

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> YEAR ENDED JUNE 30, 2014

## Proprietary Funds

The District maintains an Enterprise Fund to account for activities which are supported in part through user fees.

Enterprise Fund - The District uses Enterprise Funds to report activities related to the Food Services program as well the community school program activities. The District's Enterprise Fund provides the same type of information found in the district-wide financial statements, business-type activities, but in more detail. Factors concerning the finances of this Fund have already been addressed in the discussion of the District's business-type activities.

## GENERAL FUND BUDGETARY HIGHLIGHTS

The District's budget is prepared according to New Jersey Department of Education guidelines, and is based on accounting for certain transactions on the basis of cash receipts, disbursements and encumbrances. The most significant budgetary fund is the General Fund.

- Implementing budgets for specially funded projects, which include both federal and state grants, reinstating prior year purchase orders being carried over, and budgeting for clearing, resale, and gifts.


## CAPITAL ASSETS

The District's investments in capital assets for its governmental and business type activities as of June 30, 2014, amounts to $\$ 48,137,904$ (net of accumulated depreciation). The capital assets consist of land, land improvements, buildings, building improvements, construction in progress, computers, specialized machinery and various other types of equipment. Depreciation charges for fiscal year 2013-14 amounted to $\$ 1,734,667$ for governmental activities and $\$ 22,507$ for business-type activities.

|  | Governmental |  | Business-Type |  |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2014}$ | $\underline{2013}$ |  | $\underline{2014}$ |  | $\underline{2013}$ | $\underline{2014}$ | $\underline{2013}$ |
| Land | \$ 1,601,471 | \$ 1,601,471 | \$ | - | \$ | - | \$ 1,601,471 | \$ 1,601,471 |
| Construction in Progress | 1,525,050 | 356,793 |  | - |  | - | 1,525,050 | 356,793 |
| Building and Building Improvements | 60,561,489 | 58,681,687 |  | - |  | - | 60,561,489 | 58,681,687 |
| Vehicles | 3,762,280 | 3,762,280 |  | - |  | - | 3,762,280 | 3,762,280 |
| Machinery and Equipment | 4,414,381 | 3,751,826 |  | 408,712 |  | 398,814 | 4,823,093 | 4,150,640 |
| Less: Accumulated Depreciation | $(23,781,788)$ | $(22,060,250)$ |  | $(353,691)$ |  | $(331,184)$ | $(24,135,479)$ | $(22,391,434)$ |
| Total Capital Assets, Net | \$ 48,082,883 | \$ 46,093,807 | \$ | 55,021 | \$ | 67,630 | \$ 48,137,904 | \$ 46,161,437 |

Additional information on the District's capital assets is presented in the "Notes to the Financial Statements".

## TEANECK BOARD OF EDUCATION

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> YEAR ENDED JUNE 30, 2014

## LONG TERM LIABILITIES

At year end, the District's long-term liabilities consisted of compensated absences payable of $\$ 3,236,036$, bonds payable of $\$ 20,810,000$, obligations under lease purchases/capital leases payable of $\$ 1,219,379$ and unamortized bond premium of \$536,945.

Additional information of the District's long-term liabilities is presented in the "Notes to the Financial Statements".

## ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES

Many factors were considered by the District's administration during the process of developing the fiscal year 2013-2014 budget. The primary factors included the District's projected student population, anticipated state and federal aid as well as increasing salary and related benefit costs.

These indicators were considered when adopting the budget for fiscal year 2014-2015. Budgeted expenditures in the General Fund increased \$1,091,026 or 1.21\% for fiscal year 2014-2015.

## CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional information contact the School Business Administrator/ Board Secretary, Teaneck Board of Education, One Merrison Street, Teaneck, NJ 07666.

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## BASIC FINANCIAL STATEMENTS

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A. District-Wide Financial Statements

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## TEANECK BOARD OF EDUCATION

## STATEMENT OF NET POSITION

JUNE 30, 2014


## DEFERRED OUTFLOWS OF RESOURCES

Deferred Loss on Defeasement of Debt

| 284,323 | - | 284,323 |
| ---: | :---: | :---: |
| 284,323 | - | 284,323 |
|  |  |  |
|  | $552,313,195$ |  |

## LIABILITIES

| Accounts Payable | 874,483 | 134,763 | $1,009,246$ |  |  |  |  |
| :--- | ---: | ---: | ---: | :---: | :---: | :---: | :---: |
| Accrued Interest | 340,972 | - | 340,972 |  |  |  |  |
| Intergovernmental Payables | 98,512 | - | 98,512 |  |  |  |  |
| Unearned Revenue | 46,381 | 221,710 | 268,091 |  |  |  |  |
| Long-Term Obligations (Note 5): |  |  |  |  |  |  |  |
| Due Within One Year | $2,226,080$ | - | $2,226,080$ |  |  |  |  |
| Due Beyond One Year | $23,576,280$ | - | $23,576,280$ |  |  |  |  |
| Total Liabilities |  |  |  |  |  |  |  |

## NET POSITION

| Net Investment in Capital Assets | $26,053,504$ | 55,021 | $26,108,525$ |
| :--- | ---: | ---: | ---: |
| Restricted For: | $1,156,828$ | - | $1,156,828$ |
| Capital Projects | 67,973 | - | 67,973 |
| Debt Service | $2,872,182$ | 140,807 | $3,012,989$ |
| Unrestricted |  |  |  |
|  |  | 195,828 | $30,346,315$ |
| Total Net Position |  | $30,150,487$ |  |

The accompanying Notes to Financial Statements are an integral part of this statement.

| EXPENSES | PROGRAM REVENUES |  | NET (EXPENSE)/REVENUE AND CHANGES IN NET POSITION |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | TOTALS |
|  | $\begin{aligned} & \hline \text { CHARGES } \\ & \text { FOR } \\ & \text { SERVICES } \end{aligned}$ | OPERATING GRANTS \& CONTRIBUTIONS | GOVERNMENTAL <br> ACTIVITIES | $\begin{aligned} & \text { BUSINESS- } \\ & \text { TYPE } \\ & \text { ACTIVITIES } \end{aligned}$ | $\begin{gathered} \text { JUNE 30, } \\ 2014 \end{gathered}$ |
| \$ 28,838,932 | \$ | \$ 1,444,181 | \$ (27,394,751) | \$ | \$ (27,394,751) |
| 9,680,177 | 67,734 | 2,567,656 | $(7,044,787)$ | - | $(7,044,787)$ |
| 3,273,279 | - | - | $(3,273,279)$ | - | $(3,273,279)$ |
| 17,404,977 | - | - | $(17,404,977)$ | - | $(17,404,977)$ |
| 3,040,882 | - | - | $(3,040,882)$ | - | $(3,040,882)$ |
| 945,329 | - | - | $(945,329)$ | - | $(945,329)$ |
| 7,707,536 | 40,427 | 981,479 | $(6,685,630)$ | - | $(6,685,630)$ |
| 4,395,157 | 7,620 | 1,887,212 | $(2,500,325)$ | - | $(2,500,325)$ |
| 1,481,017 | - | - | $(1,481,017)$ | - | $(1,481,017)$ |
| 5,017,359 | - | - | $(5,017,359)$ | - | $(5,017,359)$ |
| 12,735,510 | - | 6,483,722 | $(6,251,788)$ | - | (6,251,788) |
| 1,734,667 | - | - | $(1,734,667)$ | - | $(1,734,667)$ |
| 820,419 | - | - | $(820,419)$ | - | $(820,419)$ |
| 69,613 | - | - | $(69,613)$ | - | $(69,613)$ |
| 97,144,854 | 115,781 | 13,364,250 | (83,664,823) | - | (83,664,823) |


| $1,479,468$ | 744,639 | 705,891 | - | $(28,938)$ | $(28,938)$ |
| ---: | ---: | :---: | :---: | :---: | ---: |
| 564,347 | 637,055 | - | - | 72,708 | 72,708 |
| $2,043,815$ | $1,381,694$ | 705,891 | - | 43,770 | 43,770 |
| $\$ 99,188,669$ | $\$ 1,497,475$ | $\$$ | $14,070,141$ | $\$$ | $(83,664,823)$ |


|  |  | $\begin{aligned} & \text { す } \\ & \underset{\sim}{n} \\ & \text { non } \end{aligned}$ |  | $\begin{aligned} & \text { N} \\ & 0 \\ & 0 \\ & 0 \\ & \underset{\sim}{\infty} \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{aligned} & \infty \\ & \text { o } \\ & \text { i } \\ & \text { in } \end{aligned}$ |  |
|  | $\begin{aligned} & \hat{0} \\ & 0 \\ & 0 \\ & \hat{0} \\ & \infty \\ & \infty \end{aligned}$ | $\begin{aligned} & \underset{Z}{N} \\ & \underset{J}{n} \end{aligned}$ |  | $\begin{aligned} & 0 \\ & \vdots \\ & \vdots \\ & 0 \\ & 0 \\ & \hline \end{aligned}$ | | FUNCTIONS/PROGRAMS |
| :--- |
| Governmental Activities: |
| Instruction: |
| Regular |
| Special Education |
| Other Special Instruction |
| Support Services: |
| Student and Instruction Related Services |
| School Administrative Services |
| General Administrative Services |
| Plant Operations and Maintenance |
| Pupil Transporatation |
| Business and Other Support Services |
| Charter Schools |
| Unallocated Employee Benefits |
| Unallocated Depreciation Expense |
| Interest and Other Charges on Long-Term Debı |
| Cancellation of Prior Year Receivables | Total Governmental Activities Business-Type Activities:

Food Service
Community Education Total Business-Type Activities Total Primary Governmen

General Revenues:
Taxes:
Prope
Property Taxes, Levied for General Purposes, Ne
Taxes Levied for Debt Servicє Federal \& State Aid Not Restricted

Investment Earnings
Miscellaneous Income
Unallocated Adjustment to Capital Assets
Total General Revenues, Special Items, Extraordinary Items \& Transfer
Change In Net Position
Net Position - Beginning (Unadjusted)
Prior Period Adjustment (See Note 14)
Net Position - Beginning (Adjusted)
Net Position - Ending
The accompanying Notes to Financial Statements are an integral part of this statement
B. Fund Financial Statements

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Governmental Funds

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## TEANECK BOARD OF EDUCATION <br> GOVERNMENTAL FUNDS <br> BALANCE SHEET <br> JUNE 30, 2014

(With Comparative Totals for June 30, 2013)

|  | GENERALFUND |  | SPECIAL REVENUE FUND |  | CAPITAL PROJECTS FUND |  | $\begin{aligned} & \text { DEBT } \\ & \text { SERVICE } \\ & \text { FUND } \end{aligned}$ |  | TOTAL |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | JUNE 30,2014 | $\begin{aligned} & \text { (MEMORANDUM ONLY) } \\ & \text { JUNE 30, } \\ & 2013 \end{aligned}$ |  |  |  |
| Assets: |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash \& Cash Equivalents | \$ | 6,160,843 |  |  | \$ | - | \$ | 1,156,828 | \$ | 67,973 | \$ | 7,385,644 | \$ | 10,088,645 |
| Intergovernmental Receivables: |  |  |  |  |  |  |  |  |  |  |  |  |
| State |  | 1,331,421 |  | 83,649 |  |  |  | - |  | - |  | 1,415,070 |  | 465,612 |
| Federal |  | 1,192 |  | 509,278 |  | - |  | - |  | 510,470 |  | 389,833 |
| Other |  | 3,660 |  | 122,395 |  | - |  | - |  | 126,055 |  | 167,096 |
| Due from Other Funds |  | 8,531 |  | - |  | - |  | - |  | 8,531 |  | 469,481 |
| Prepaid Items |  | - |  | - |  | - |  | - |  | - |  | 7,343 |
| Total Assets | \$ | 7,505,647 | \$ | 715,322 |  | 1,156,828 | \$ | 67,973 |  | 9,445,770 | \$ | 11,588,010 |

Liabilities \& Fund Balances:
Liabilities:
Cash Overdraft
Accounts Payable
Due to Other Funds
Intergovernmental Payables:
State
Federal
Other
Unearned Revenue
Total Liabilities

| \$ | - | \$ | 491,250 | \$ | - | \$ | - | \$ | 491,250 | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 803,835 |  | 70,648 |  | - |  |  |  | 874,483 |  | 584,155 |
|  | - |  | 8,531 |  | - |  | - |  | 8,531 |  | 469,481 |
|  | - |  | 92,945 |  | - |  | - |  | 92,945 |  | 55,324 |
|  | - |  | - |  | - |  |  |  | - |  | 1,881 |
|  | - |  | 5,567 |  | - |  | - |  | 5,567 |  | 5,566 |
|  | - |  | 46,381 |  | - |  | - |  | 46,381 |  | 75,695 |
|  | 803,835 |  | 715,322 |  | - |  | - |  | 1,519,157 |  | 1,192,102 |

Fund Balances:
Restricted for:

| Capital Reserve | 503,365 | - | - | - | 503,365 | 877,933 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital Reserve - Designated for Subsequent Year's Expenditures | - | - | - | - | - | 2,359,035 |
| Excess Surplus - Desgnated for for Subsequent Year's Expenditures | 1,465,415 | - | - | - | 1,465,415 | 2,472,823 |
| Excess Surplus | - | - | - | - | - | 1,465,415 |
| Capital Projects | - | - | 702,071 | - | 702,071 | 1,516,879 |
| Debt Service | - | - | - | 67,973 | 67,973 | 2 |
| Committed for: |  |  |  |  |  |  |
| Other Purposes | - | - | 454,757 | - | 454,757 | 82,118 |
| Assigned for: |  |  |  |  |  |  |
| Designated for Subsequent |  |  |  |  |  |  |
| Year's Expenditures | 2,131,452 | - | - | - | 2,131,452 | 1,062,588 |
| Other Purposes | 1,833,805 | - | - | - | 1,833,805 | 238,445 |
| Unassigned | 767,775 | - | - | - | 767,775 | 320,670 |

Total Fund Balances

| $6,701,812$ | - | $1,156,828$ | 67,973 | $7,926,613$ | $10,395,908$ |
| :--- | :--- | :--- | :--- | :--- | :--- |


| $\$$ | $7,505,647$ | $\$$ | 715,322 | $\$ 1,156,828$ | $\$$ | 67,973 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Total Liabilities \& Fund Balances
Amounts reported for governmental activities in the statement of net position (A-1) are different because:
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is $\$ 71,864,671$ and the accumulated depreciation is $\$ 23,781,788$. and therefore are not reported as liabilities in the funds.
Loss on the early extinguishment of debt is recorded when incurred in the governmental funds but are deferred and recognized in the statement of activities, net of accumulated amortization.
Long-term obligations, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (Note 5).

| $(25,802,360)$ |  | $(27,319,524)$ |
| :---: | :---: | :---: |
| $\$ 30,150,487$ | $\$$ | $29,034,374$ |

The accompanying Notes to Financial Statements are an integral part of this statement.

## TEANECK BOARD OF EDUCATION <br> GOVERNMENTAL FUNDS <br> STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2014 (With Comparative Totals for June 30, 2013)

Revenues:
Local Tax Levy
Tuition Charges
Transportation Fees
Interest on Investments
Rentals
Miscellaneous
Total Local Sources

State Sources
Federal Sources
Total Revenues
Expenditures:
Current:
Regular Instruction
Special Education Instruction
Other Special Instruction
Support Services
Student and Instruction Related Services
General Administrative Services
School Administrative Services
Business and Other Support Services
Plant Operations and Maintenance
Pupil Transportation
Transfer to Charter Schools
Unallocated Employee Benefits
Debt Service:
Principal
Interest and Other Charges
Capital Outlay
Total Expenditures
Tol

| GENERAL FUND | SPECIAL REVENUE FUND | CAPITAL PROJECTS FUND | $\begin{aligned} & \text { DEBT } \\ & \text { SERVICE } \\ & \text { FUND } \end{aligned}$ | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | (MEMORANDUM ONLY) |
|  |  |  |  | $\begin{gathered} \text { JUNE 30, } \\ 2014 \end{gathered}$ | $\begin{gathered} \text { JUNE 30, } \\ 2013 \end{gathered}$ |
| \$ 78,926,950 | \$ | \$ | \$ 1,789,891 | \$ 80,716,841 | \$ 79,546,326 |
| 67,734 | - | - | - | 67,734 | 139,183 |
| 7,620 | - | - | - | 7,620 | - |
| 61,893 | - | - | - | 61,893 | 82,082 |
| 40,427 | - | - | - | 40,427 | 27,470 |
| 195,976 | 320,539 | 178,416 | - | 694,931 | 692,169 |
| 79,300,600 | 320,539 | 178,416 | 1,789,891 | 81,589,446 | 80,487,230 |
| 12,864,768 | 472,072 | - | - | 13,336,840 | 14,908,247 |
| 64,178 | 1,648,215 | - | - | 1,712,393 | 1,848,522 |
| 92,229,546 | 2,440,826 | 178,416 | 1,789,891 | 96,638,679 | 97,243,999 |


| 27,506,061 | 1,444,181 | - | - | 28,950,242 | 33,564,746 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 9,680,177 | - | - | - | 9,680,177 | 17,934,087 |
| 3,273,279 | - | - | - | 3,273,279 | 4,049,272 |
| 17,404,977 | - | - | - | 17,404,977 | 14,645,500 |
| 945,329 | - | - | - | 945,329 | 1,552,943 |
| 3,040,882 | - | - | - | 3,040,882 | 4,275,614 |
| 1,481,017 | - | - | - | 1,481,017 | 2,125,032 |
| 6,726,057 | 981,479 | - | - | 7,707,536 | 7,047,981 |
| 4,395,157 |  |  |  | 4,395,157 | 4,567,081 |
| 5,017,359 | - | - | - | 5,017,359 | 4,815,127 |
| 12,735,510 | - | - | - | 12,735,510 | - |
| 485,000 | - | - | 1,140,000 | 1,625,000 | 1,580,573 |
| 314,170 | - | - | 645,790 | 959,960 | 1,250,502 |
| 1,229,137 | 15,166 | 2,428,541 | - | 3,672,844 | 6,190,573 |
| 94,234,112 | 2,440,826 | 2,428,541 | 1,785,790 | 100,889,269 | 103,599,031 |

Excess/(Deficiency) of Revenues Over/(Under) Expenditures

| $(2,004,566)$ | - | $(2,250,125)$ | 4,101 | $(4,250,590)$ | $(6,355,032)$ |
| :--- | :--- | :--- | :--- | :--- | :--- |

Other Financing Sources/(Uses):

Cancellation of Prior Year Receivables


The accompanying Notes to Financial Statements are an integral part of this statement

## TEANECK BOARD OF EDUCATION

 RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDSTO THE STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2014

## Total Net Change in Fund Balances - Governmental Funds (From B-2)

\$
(2,469,295)
Amounts reported for governmental activities in the statement of activities (A-2) are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period:
Depreciation Expense
Adjustment to Capital Assets
Capital Outlays
$(1,734,667)$
520,199
Capital Outlays
1,989,076
Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.
4,845,000

Repayment of capital lease principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.

Loss on the early extinguishments of debt and original issue premiums are recorded when incurred in the governmental funds but are deferred and recognized in the statement of activities over the life of the refunding:

| Amortization of Loss on Refunding | $(13,361)$ |
| :--- | :---: |
| Recognized Deferred Loss on Defeasement of Debt | 41,130 |
| Amortization of Original Issue Premiums | 101,503 |

129,272
Proceeds from debt issues are a financing source in the governmental funds. They are not revenue in the statement of activities; issuing debt increases long-term liabilities in the statement of net assets:

Bond Proceeds<br>Capital Lease Proceeds

$(3,325,000)$
$(684,949)$
Accrual of interest of capital leases and bonds is not an expenditure in the governmental funds, but the adjustment is charged to expense and is reported in the statement of activities.

Repayment of compensated absences is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.

Prior Year<br>Current Year

3,347,346
$(3,236,036)$
111,310
Change in Net Position of Governmental Activities
$\$ \quad 1,116,113$
The accompanying Notes to Financial Statements are an integral part of this statement.

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Proprietary Funds

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## TEANECK BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF NET POSITION <br> JUNE 30, 2014 <br> (With Comparative Totals for June 30, 2013)

## ASSETS

Current Assets:
Cash \& Cash Equivalents
Due from Other Funds
Accounts Receivable:
State
Federal
Other
Inventories
Prepaid Items
Total Current Assets

Noncurrent Assets:
Machinery and Equipment
Less: Accumulated Depreciation
Total Noncurrent Assets
Total Assets

## LIABILITIES

Accounts Payable
Unearned Revenue

Total Liabilities

## DEFERRED INFLOWS OF RESOURCES

Deferred Commodities Revenue

Total Deferred Inflows of Resources
Deferred Commodities Revenue
Total Deferred Inflows of Resources

| - | - | - | 11 |
| :---: | :---: | :---: | :---: |
|  |  | - | 11 |

## NET POSITION

Investment in Capital Assets, Net
Unrestricted Net Position
Total Net Position

| 130,642 | 4,121 | 134,763 | 108,537 |
| :---: | ---: | :---: | :---: |
| - | 221,710 | 221,710 | 235,862 |
|  |  |  |  |
| 130,642 | 225,831 | 356,473 | 344,399 |


| BUSINESS-TYPE |  |  |  |
| :---: | :---: | :---: | :---: |
| ACTIVITIES - | TOTALS |  |  |
|  | (MEMORANDUM ONLY |  |  |
| ENTERPRISE FUNDS |  | JUNE 30, | JUNE 30, |
| FOOD | COMMUNITY |  | JUN |
| SERVICE | SCHOOL | 2014 | 2013 |


| $\$ 19,909$ | $\$$ | 276,051 | $\$$ | 295,960 | $\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | - | - | - | 369,812 |  |
|  |  |  |  | - |  |
| 3,742 | - | 3,742 | 1,994 |  |  |
| 124,251 | - | 124,251 | 43,454 |  |  |
| 61,788 | - | 61,788 | 6,553 |  |  |
| 11,539 | - | 11,539 | 5,965 |  |  |
|  | - | - | - | 1,060 |  |


|  |  |  |  |
| :--- | :--- | :--- | :--- |
| 221,229 | 276,051 | 497,280 | 428,838 |


| 399,105 | 9,607 | 408,712 | 398,814 |
| :---: | :---: | :---: | :---: |
| $(344,084)$ | $(9,607)$ | $(353,691)$ | $(331,184)$ |


| 55,021 | - | 55,021 | 67,630 |
| :---: | :---: | :---: | :---: |


| 276,250 | 276,051 | 552,301 | 496,468 |
| :--- | :--- | :--- | :--- |

## TEANECK BOARD OF EDUCATION PROPRIETARY FUNDS

## STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2014 <br> (With Comparative Totals for June 30, 2013)

|  | BUSINESS-TYPE <br> ACTIVITIES - <br> ENTERPRISE FUNDS |  |  |  | TOTALS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | $\begin{gathered} \text { JUNE 30, } \\ 2014 \end{gathered}$ |  | (MEMORANDUM ONLY) <br> JUNE 30, 2013 |  |
|  | $\begin{gathered} \text { FOOD } \\ \text { SERVICE } \end{gathered}$ |  | COMMUNITY SCHOOL |  |  |  |  |  |
| Operating Revenues: |  |  |  |  |  |  |  |  |
| Charges for Services: |  |  |  |  |  |  |  |  |
| Daily Sales - Reimbursable Programs | \$ | 682,545 | \$ | - | \$ | 682,545 | \$ | 635,810 |
| Special Functions |  | 53,034 |  | - |  | 53,034 |  | 18,855 |
| Vending Sales |  | 9,060 |  | - |  | 9,060 |  | 10,013 |
| Program Fees |  | - |  | 637,055 |  | 637,055 |  | 686,002 |
| Total Operating Revenues |  | 744,639 |  | 637,055 |  | 1,381,694 |  | 1,350,680 |
| Operating Expenses: |  |  |  |  |  |  |  |  |
| Salaries and Employee Benefits |  | 618,178 |  | 439,786 |  | 1,057,964 |  | 1,116,435 |
| Purchased Professional and Technical Services |  | - |  | 66,012 |  | 66,012 |  | 77,974 |
| Contracted Services - Transportation |  | - |  | 14,650 |  | 14,650 |  | 15,713 |
| Communications/Telephone |  | 1,040 |  | 1,531 |  | 2,571 |  | 3,557 |
| Postage |  | - |  | - |  | - |  | 1,500 |
| Travel |  | 350 |  | - |  | 350 |  | 350 |
| Other Purchased Services |  | 155,648 |  | - |  | 155,648 |  | 110,639 |
| Insurance |  | 28,461 |  | - |  | 28,461 |  | - |
| Supplies and Materials |  | 65,550 |  | 11,656 |  | 77,206 |  | 86,073 |
| Depreciation |  | 22,506 |  | - |  | 22,506 |  | 13,724 |
| Cost of Sales |  | 551,869 |  | - |  | 551,869 |  | 460,819 |
| Miscellaneous |  | 35,866 |  | 30,712 |  | 66,578 |  | 24,472 |
| Total Operating Expenses |  | 1,479,468 |  | 564,347 |  | 2,043,815 |  | 1,911,256 |
| Operating Income/(Loss) |  | $(734,829)$ |  | 72,708 |  | $(662,121)$ |  | $(560,576)$ |
| Nonoperating Revenues/(Expenses): |  |  |  |  |  |  |  |  |
| State Sources: |  |  |  |  |  |  |  |  |
| State School Lunch Program |  | 14,762 |  | - |  | 14,762 |  | 14,639 |
| Federal Sources: |  |  |  |  |  |  |  |  |
| National School Lunch Program |  | 503,908 |  | - |  | 503,908 |  | 529,284 |
| School Breakfast Program |  | 96,222 |  | - |  | 96,222 |  | 74,868 |
| Food Distribution Program |  | 50,976 |  | - |  | 50,976 |  | - |
| Interest Income |  | 1,378 |  | - |  | 1,378 |  | - |
| FSMC Profit Guarantee |  | 38,645 |  | - |  | 38,645 |  | - |
| Local Sources |  | - |  | - |  | - |  | 46,040 |
| Total Nonoperating Revenues/(Expenses) |  | 705,891 |  | - |  | 705,891 |  | 664,831 |
| Change in Net Position |  | $(28,938)$ |  | 72,708 |  | 43,770 |  | 104,255 |
| Total Net Position - Beginning |  | 174,546 |  | $(22,488)$ |  | 152,058 |  | 47,803 |
| Total Net Position - Ending | \$ | 145,608 | \$ | 50,220 | \$ | 195,828 | \$ | 152,058 |

The accompanying Notes to Financial Statements are an integral part of this statement.

# TEANECK BOARD OF EDUCATION PROPRIETARY FUNDS <br> STATEMENT OF CASH FLOWS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2014 

(With Comparative Totals for June 30, 2013)

|  | BUSINESS-TYPE ACTIVITIES ENTERPRISE FUNDS |  |  |  | TOTALS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | JUNE 30,2014 |  | (MEMORANDUM ONLY) |  |
|  |  | $\begin{aligned} & \hline \text { FOOD } \\ & \text { ERVICE } \end{aligned}$ | COMMUNITY SCHOOL |  |  |  |  | $\begin{aligned} & \text { NE 30, } \\ & 2013 \end{aligned}$ |
| Cash Flows From Operating Activities: |  |  |  |  |  |  |  |  |
| Receipts from Customers | \$ | 689,393 | \$ | 637,055 | \$ | 1,326,448 | \$ | 1,299,746 |
| Payments to Employees |  | $(618,178)$ |  | $(439,786)$ |  | $(1,057,964)$ |  | $(1,116,435)$ |
| Payments to Suppliers |  | $(730,179)$ |  | $(135,985)$ |  | $(866,164)$ |  | $(797,629)$ |
| Net Cash Flows From Operating Activities |  | $(658,964)$ |  | 61,284 |  | $(597,680)$ |  | $(614,318)$ |
| Cash Flows From Noncapital Financing Activities: |  |  |  |  |  |  |  |  |
| Interest Income |  | 1,378 |  | - |  | 1,378 |  | - |
| Cash Received from Federal Reimbursements |  | 519,334 |  | - |  | 519,334 |  | 598,684 |
| Cash Received from State Reimbursements |  | 13,013 |  | - |  | 13,013 |  | 14,639 |
| Net Cash Flows From Noncapital Financing Activities |  | 533,725 |  | - |  | 533,725 |  | 613,323 |
| Cash Flows From Capital Activities: |  |  |  |  |  |  |  |  |
| Purchase of Fixed Assets |  | $(9,897)$ |  | - |  | $(9,897)$ |  | - |
| Net Cash Flows From Capital Activities |  | $(9,897)$ |  | - |  | $(9,897)$ |  | - |
| Net Change in Cash \& Cash Equivalents |  | $(135,136)$ |  | 61,284 |  | $(73,852)$ |  | (995) |
| Balances - Beginning of Year |  | 155,045 |  | 214,767 |  | 369,812 |  | 370,807 |
| Balances - End of Year | \$ | 19,909 | \$ | 276,051 | \$ | 295,960 | \$ | 369,812 |

## Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:

| Operating Income/(Loss) | \$ | $(734,829)$ | \$ | 72,708 | \$ | $(662,121)$ | \$ | $(560,576)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjustments to Reconcile Operating Income/ (Loss) to Net Cash Provided/(Used) by |  |  |  |  |  |  |  |  |
| Operating Activities: |  |  |  |  |  |  |  |  |
| Depreciation Expense |  | 50,976 |  | - |  | 50,976 |  | 13,724 |
| FSMC Profit Guarantee |  | 38,645 |  | - |  | 38,645 |  | - |
| USDA Commodities |  | 22,506 |  | - |  | 22,506 |  | 44,246 |
| Change in Assets, Liabilities, and Deferred Inflows of Resources: |  |  |  |  |  |  |  |  |
| Decrease/(Increase) in Accounts Receivables |  | $(55,235)$ |  | - |  | $(55,235)$ |  | 3,301 |
| Decrease/(Increase) in Prepaid Items |  | - |  | 1,060 |  | 1,060 |  | 11,969 |
| (Decrease)/Increase in Accounts Payable |  | $(5,574)$ |  | - |  | $(5,574)$ |  | $(5,537)$ |
| (Decrease)/Increase in Unearned Revenue |  | - |  | - |  | - |  | $(54,235)$ |
| (Decrease)/Increase in Deferred Inflows of Resources |  | - |  | $(14,152)$ |  | $(14,152)$ |  | $(5,018)$ |
| (Decrease)/Increase in Interfund Payable |  | (11) |  | - |  | (11) |  | $(71,298)$ |
| Decrease/(Increase) in Inventories |  | 24,558 |  | 1,668 |  | 26,226 |  | 9,106 |
| Total Adjustments |  | 75,865 |  | $(11,424)$ |  | 64,441 |  | $(53,742)$ |
| Net Cash Provided/(Used) by Operating Activities | \$ | $(658,964)$ | \$ | 61,284 | \$ | $(597,680)$ | \$ | $(614,318)$ |

The accompanying Notes to Financial Statements are an integral part of this statement.

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Fiduciary Fund

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## TEANECK BOARD OF EDUCATION <br> FIDUCIARY FUNDS <br> STATEMENT OF FIDUCIARY NET POSITION <br> JUNE 30, 2014 <br> (With Comparative Totals for June 30, 2013)

|  | PRIVATE PURPOSE |  | AGENCY |  |  |  | TOTALS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SCHOLARSHIP <br> FUND |  | STUDENT |  |  |  |  |  | (MEMORANDUM ONLY) |  |
|  |  |  | ACTIVITY <br> FUND |  | PAYROLL <br> FUND |  | $2014$ |  | $\begin{gathered} \text { JUNE 30, } \\ 2013 \end{gathered}$ |  |
| ASSETS |  |  |  |  |  |  |  |  |  |  |
| Cash \& Cash Equivalents | \$ | \$ | \$ | 125,977 | \$ | 415,332 | \$ | 541,309 | \$ | 580,837 |
| Restricted Cash |  | 126,032 |  | - |  | - |  | 126,032 |  | 130,972 |
| Total Assets |  | 126,032 |  | 125,977 |  | 415,332 |  | 667,341 |  | 711,809 |

## LIABILITIES

| Payroll Deductions \& |  |  |  |  |  |
| :--- | :--- | :--- | :--- | ---: | ---: |
| Withholdings | - | - | 407,872 | 407,872 | 412,670 |
| Payable to Student Groups | - | 125,977 | - | 125,977 | 152,492 |
| Flexible Spending Program | - | - | 6,010 | 6,010 | 15,675 |
| Accrued Salaries \& Wages | - | - | 1,450 | 1,450 | - |
|  |  |  |  |  |  |
| Total Liabilities | - | 125,977 | 415,332 | 541,309 | 580,837 |

## NET POSITION

Reserve For:
Held in Trust for: Scholarships

Total Net Position

|  | 126,032 |  | - |  | - |  | 126,032 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| $\$$ | 126,032 | $\$$ | - | $\$$ | - | $\$$ | 126,032 | $\$$ |

The accompanying Notes to Financial Statements are an integral part of this statement.

## TEANECK BOARD OF EDUCATION <br> FIDUCIARY FUNDS <br> STATEMENT OF CHANGES IN FIDUCIARY NET POSITION

FOR THE FISCAL YEAR ENDED JUNE 30, 2014
(With Comparative Totals for June 30, 2013)

|  | PRIVATE PURPOSE |  |  |  | TOTALS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SCHOLARSHIP <br> FUND |  |  | $\begin{gathered} \text { JUNE 30, } \\ 2014 \end{gathered}$ |  |  | $\begin{aligned} & \text { IDUM ONLY) } \\ & \text { E 30, } \\ & 13 \end{aligned}$ |
| ADDITIONS <br> Contributions: <br> Scholarship Contributions |  | \$ | 2,693 | \$ | 2,693 | \$ | 2,285 |
| Total Contributions |  |  | 2,693 |  | 2,693 |  | 2,285 |
| Investment Earnings: |  |  |  |  |  |  |  |
| Net Investment Earnings |  |  | 497 |  | 497 |  | 523 |
| Total Additions |  |  | 3,190 |  | 3,190 |  | 2,808 |
| DEDUCTIONS |  |  |  |  |  |  |  |
| Scholarship Awards <br> Miscellaneous Fee |  |  | $\begin{array}{r} 8,100 \\ 30 \end{array}$ |  | $\begin{array}{r} 8,100 \\ 30 \end{array}$ |  | $\begin{array}{r}7,836 \\ 25 \\ \hline\end{array}$ |
| Total Deductions |  |  | 8,130 |  | 8,130 |  | 7,861 |
| Change in Net Position <br> Net Position - Beginning of the Year |  |  | $\begin{gathered} (4,940) \\ 130,972 \end{gathered}$ |  | $\begin{gathered} (4,940) \\ 130,972 \end{gathered}$ |  | $\begin{array}{r} (5,053) \\ 136,025 \end{array}$ |
| Net Position - End of the Year |  | \$ | 126,032 | \$ | 126,032 | \$ | 130,972 |

The accompanying Notes to Financial Statements are an integral part of this statement.

# SCHOOL DISTRICT OF TEANECK BOARD OF EDUCATION 

NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2014

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# TEANECK BOARD OF EDUCATION <br> NOTES TO THE FINANCIAL STATEMENTS 

## JUNE 30, 2014

## Note 1: Summary of Significant Accounting Policies

The financial statements of the Teaneck Board of Education (the "District") have been prepared in conformity with generally accepted accounting principles (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB). The following is a summary of more significant accounting policies.

## A. Reporting Entity

The Teaneck Board of Education is a Type II district located in the County of Bergen, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The Board is comprised of 9 members elected to three-year terms. These terms are staggered so that three members' terms expire each year. The District provides a full range of educational services appropriate to grade levels preschool through 12. These include regular, vocational, as well as special education for handicapped youngsters. The operation of the District includes one high school, two middle schools and four elementary schools, located in Teaneck. The Teaneck School District has an approximate enrollment at June 30, 2014 of 4,098 students.

## B. Component Units

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the District holds the corporate powers of the organization
- the District appoints a voting majority of the organization's board
- the District is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the District
- there is a fiscal dependency by the organization on the District

Based on the aforementioned criteria, the District has no component units.

## C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

District-Wide Financial Statements - The governmental fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental Fund Financial Statements - The Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they

## TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) <br> JUNE 30, 2014

## Note 1: Summary of Significant Accounting Policies (continued)

## C. Measurement Focus, Basis of Accounting and Financial Statement Presentation (continued)

are collected within 60 days of the end of the current fiscal year-end. Principal revenue sources considered susceptible to accrual include federal and state grants, interest on investments, tuition and transportation. Other revenues are considered to be measurable and available only when cash is received by the state.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

## D. District-Wide and Fund Financial Statements

The district-wide financial statements (the statement of net position and the statement of activities) report information of all of the non-fiduciary activities of the District. For the most part, the effect of interfund activity has been removed from these district-wide statements. District activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function, segment or component unit are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function, segment, or component unit. Program revenues include charges to customers who purchase, use or directly benefit from goods or services provided by a given function, segment or component unit. Program revenues also include grants and contributions that are restricted to meeting the operational or capital requirements of a particular function, segment, or component unit. Taxes and other items not properly included among program revenues are reported instead as general revenues. The District does not allocate general government (indirect) expenses to other functions.

Net position is restricted when constraints placed on them are either externally imposed or are imposed by constitutional provisions or enabling legislation. Internally imposed designations of resources are not presented as restricted net position. When both restricted and unrestricted resources are available for use, generally it is the District's policy to use restricted resources first, and then unrestricted resources as they are needed.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds. However, the fiduciary funds are not included in the district-wide statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

## E. Fund Accounting

The accounts of the Teaneck Board of Education are maintained in accordance with the principles of fund accounting to ensure observance of limitations and restrictions on the resources available. The principles of fund accounting require that resources be classified for accounting and reporting purposes into funds or account groups in accordance with activities or objectives specified for the resources. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures or expenses, as appropriate. Government

# TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) JUNE 30, 2014 

## Note 1: Summary of Significant Accounting Policies (continued)

## E. Fund Accounting (continued)

resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. An account group, on the other hand, is a financial reporting device designed to provide accountability for certain assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The various funds and accounts are grouped, in the financial statements in this report, into seven fund types within three broad fund categories and two account groups as follows:

## Governmental Funds

General Fund - The general fund is the general operating fund of the Teaneck Board of Education and is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the Capital Outlay subfund.

As required by the New Jersey Department of Education, the Teaneck Board of Education includes budgeted Capital Outlay in this fund. Generally accepted accounting principles (GAAP) as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, interest earnings and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund - The capital projects fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

Debt Service Fund - The debt service fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

# TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) JUNE 30, 2014 

## Note 1: Summary of Significant Accounting Policies (continued)

## E. Fund Accounting (continued)

## Proprietary Funds

The focus of Proprietary Fund measurement is upon determination of net income, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the Proprietary Funds of the District:


#### Abstract

Enterprise - The enterprise fund is used to account for the operations that are financed and operated in a manner similar to a private business enterprise. The costs of providing goods or services are financed primarily through user charges; or, where the District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. The District's Enterprise Fund is comprised of the Food Service Fund and Community Education Fund.


All Proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net total position) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total position.

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-linemethod. The estimated useful lives are as follows:

> Food Service and Community Education Fund:
> Equipment 15 Years

The District's enterprise fund is comprised of a food service fund and a community education fund.

## Fiduciary Fund

Fiduciary funds are used to account for assets held by a governmental entity for other parties (either as trustee or as an agent) and that cannot be used to finance the governmental entity's own operating programs which includes private purpose trust funds and agency funds.

Private Purpose Trust Funds are used to account for the principal and income for trust arrangements that benefit individuals, private organizations, or other governments. The District currently maintains a Scholarship Trust Fund as a private purpose trust.

# TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) <br> JUNE 30, 2014 

## Note 1: Summary of Significant Accounting Policies (continued)

## E. Fund Accounting (continued)

Agency Funds are assets held by a governmental entity (either as trustee or as an agent) for other parties that cannot be used to finance the governmental entity's own operating programs. The District currently maintains Payroll funds and Student Activity Funds as Agency Funds

## F. Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and private purpose trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All proprietary funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net total position) is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net total assets.

The modified accrual basis of accounting is used for measuring financial position and operating results of all governmental fund types, expendable trust funds and agency funds. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A oneyear availability period is used for revenue recognition for all other governmental fund revenues. Expenditures are recognized in the accounting period in which the fund liability is incurred, except for principal and interest on general long-term debt which are recorded when due.

The accrual basis of accounting is used for measuring financial position and operating results of proprietary fund types and private purpose trust funds. Under this method, revenues are recognized in the accounting period in which they are earned and expenses are recognized when they are incurred.

## G. Budgets/Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office and are voted upon at the annual school election on or around the third Tuesday in April. Effective January 17, 2012, P.L. 2011 c. 202 eliminated the annual voter referendum on budgets which met the statutory tax levy cap limitations and the board of education members are elected at the November general election. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of

## TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) JUNE 30, 2014

## Note 1: Summary of Significant Accounting Policies (continued)

## G. Budgets/Budgetary Control (continued)

detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C.6A:23-1.2. All budget amendments must be approved by School Board resolution.

Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C.6A:23-1.2. All budget amendments must be approved by School Board resolution.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, includes all amendments to the adopted budget, if any.
Exhibit C-3 presents a reconciliation of the Special Revenue fund revenues and expenditures from the budgetary basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - General, Special Revenues and Debt Service Funds to the GAAP basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types.

## H. Encumbrances

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as reservations of fund balances at fiscal year-end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the Teaneck Board of Education has received advances are reflected in the balance sheet as deferred revenues at fiscal year-end. The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year-end.

## TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) JUNE 30, 2014

## Note 1: Summary of Significant Accounting Policies (continued)

## I. Cash and Cash Equivalents

Cash and Cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost.

New Jersey School Districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from loss of funds on deposit with a failed banking institution in New Jersey.
N.J.S.A.17:9-41 et. Seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

## J. Tuition Receivable/Payable

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined.

These adjustments are recorded upon certification by the State Board of Education, which is normally two years following the contract year. The cumulative adjustments through June 30, 2014, which have not been recorded, are not determinable.

The tuition rate adjustment for the year 2012-2013 has been established and the District has billed/paid the school boards that have adjustments.

## K. Inventories

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, firstout method.

The cost of inventories in governmental fund types is recorded as expenditures when purchased rather than when consumed.

## TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) JUNE 30, 2014

## Note 1: Summary of Significant Accounting Policies (continued)

## L. Short-Term Interfund Receivables/Payables

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the Teaneck Board of Education and that are due within one year.

## M. Capital Assets

General capital assets acquired or constructed during the year are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Capital assets are defined by the District has assets, which have a cost in excess of $\$ 2,000$ at the date of acquisition and a useful life of one year or more. Donated capital assets are valued at their estimated fair market value on the date received. The general capital assets acquired or constructed were valued by an independent appraisal company. General capital assets, such as land and buildings, are valued at the historical cost basis and through estimated procedures performed by an independent appraisal company, respectively.

General capital assets are reflected as expenditures in the applicable governmental funds. Depreciation expense is recorded in the district-wide financial statements as well as the proprietary fund. Capital assets are depreciated on the straight-line method over the assets' estimated useful life. There is no depreciation recorded for land and construction in progress. Generally estimated useful lives are as follows:

| Building \& Building Improvements | $20-50$ Years |
| :--- | ---: |
| Furniture \& Fixtures | $7-20$ Years |
| Machinery \& Equipment | $5-12$ Years |
| Vehicles | $5-20$ Years |

## N. Deferred Outflow of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The District has only one item that qualifies for reporting in this category which is the deferred charge on refunding reported in the government-wide statement of net position. A deferred charge on refunded debt results from the difference in the carrying value of the refunded debt and its acquisition price. The amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

## O. Accrued Salaries and Wages

District employees, who provide services to the District over the ten-month academic year and extended eleven-month calendar, do not have the option to have their salaries disbursed during the entire twelvemonth year. Therefore, there is no accrual as of June 30, 2014 for such salaries.

# TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) JUNE 30, 2014 

## Note 1: Summary of Significant Accounting Policies (continued)

## P. Compensated Absences

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

In the District-Wide financial statements, under governmental activities, compensated absences are reported as an expenditure and noncurrent liabilities.

## Q. Unearned Revenue

Unearned revenue in the general and special revenue funds represents cash, which has been received but not yet earned.

## R. Long-Term Obligations

In district-wide financial statements, under governmental activities, long-term debt is recognized as a liability in the general fund as debt is incurred.

## S. Fund Equity

In accordance with Government Accounting Standards Board 54, Fund Balance Reporting and Governmental Fund Type Definitions, the Teaneck Board of Education classifies governmental fund balances as follows:

- Non-spendable - includes fund balance amounts that cannot be spent either because it is not in spendable form or because legal or contractual constraints.
- Restricted - includes fund balance amounts that are constrained for specific purposes which are externally imposed by external parties, constitutional provision or enabling legislation.
- Committed - includes fund balance amounts that are constrained for specific purposes that are internally imposed by the government through formal action of the highest level of decision making authority and does not lapse at year-end.
- Assigned - includes fund balance amounts that are intended to be used for specific purposes that are neither considered restricted or committed. Fund Balance may be assigned by the Business Administrator.
- Unassigned - includes balance within the General Fund which has not been classified within the above mentioned categories and negative fund balances in other governmental funds

The Teaneck Board of Education uses restricted/committed amounts to be spent first when both restricted and unrestricted fund balance is available, unless prohibited by law or regulation. Additionally,

## TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) JUNE 30, 2014

## Note 1: Summary of Significant Accounting Policies (continued)

## S. Fund Equity (continued)

the Teaneck Board of Education would first use committed, then assigned and lastly unassigned amounts of unrestricted fund balance when expenditures are made.

## T. Net Position

Net position, represents the difference between summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified in the following three components:

- Net Investment in Capital Assets - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for acquisition, construction, or improvement of those assets.
- Restricted - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.
- Unrestricted - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.


## U. Impact of Recently Issued Accounting Principles

## Recently Issued and Adopted Accounting Pronouncements

In March 2012, the GASB issued Statement 66, Technical Corrections-2012-an amendment of GASB Statements No. 10 and No. 62. GASB 66 improves accounting and financial reporting for a governmental financial reporting entity by resolving conflicting guidance that resulted from the issuance of two pronouncements, Statements No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, and No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements. This Statement is effective for periods beginning after December 15, 2012 although the District elected to early implement Statement 62 in fiscal year 2012. The adoption of GASB 66 does not have any impact on the District's financial statements.

In March 2012, the GASB issued Statement 65, Items Previously Reported as Assets and Liabilities. GASB 65 establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities. This Statement is effective for periods beginning after December 15, 2012. Management has implemented this Statement in the District's financial statements for the year ended June 30, 2014 with a prior period restatement to beginning net position. The District elected to early implement Statement 62 in fiscal year 2013 resulting in a restatement of net position in that period.

## Recently Issued Accounting Pronouncements

In June 2012, the GASB issued Statement 68, Accounting and Financial Reporting for Pensions-an amendment of GASB Statement 27. GASB 68 improves accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local governmental employers about financial support for pensions that is provided by other entities. This Statement results

## TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) <br> JUNE 30, 2014

## Note 1: Summary of Significant Accounting Policies (continued)

## U. Impact of Recently Issued Accounting Principles (continued)

from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for pensions with regard to providing decision-useful information, supporting assessments of accountability and inter-period equity, and creating additional transparency. This Statement is effective for fiscal years beginning after June 15, 2014. Management is currently evaluating the impact of the adoption of this statement on the District's financial statements.

## V. Management's Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

## W. Subsequent Events

The District has evaluated subsequent events occurring after June 30, 2014 through November 15, 2014, which is the date the financial statements were available to be issued.

## Note 2: Cash and Cash Equivalents

The District is governed by the deposit and investment limitations of New Jersey state law. The deposits and investments held at June 30, 2014 and reported at fair value are as follows:

| Type | Carrying <br> Value |
| :--- | ---: |
| Deposits: <br> Demand Deposits | $\underline{\$ 7,857,695}$ |
| Total Deposits | $\underline{\underline{\$ 7,857,695}}$ |
| The District's Cash and Cash Equivalents are Reported as Follows: <br> Governmental Funds <br> Proprietary Funds <br> Fiduciary Funds | $\$ 6,894,394$ |
| Total Cash and Cash Equivalents | $\underline{295,960}$ |

Custodial Credit Risk - Custodial credit risk is the risk that, in the event of a bank failure, the Board's deposits may not be recovered. Although the Board does not have a formal policy regarding custodial credit risk, NJSA 17:9-41 et seq. requires that the governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA is a supplemental insurance program set forth by the New Jersey Legislature to

## TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) <br> JUNE 30, 2014

## Note 2: Cash and Cash Equivalents (continued)

## Custodial Credit Risk (continued)

protect the deposits of local governmental agencies. The program is administered by the Commissioner of the New Jersey Department of Banking and Insurance. Under the Act, the first \$250,000 of governmental deposits in each insured depository is protected by FDIC. Public fund owned by the Board in excess of FDIC insured amounts are protected by GUDPA.

However, GUDPA does not protect intermingled trust funds such as salary withholdings, student activity funds or funds that may pass to the Board relative to the happening of a future condition. Such funds are shown as Uninsured and Uncollateralized in the schedule below. As of June 30, 2014, the District's bank balance of $\$ 11,513,782$ was exposed to custodial credit risk as follows:

| Insured | \$00,000 |
| :--- | ---: |
| Uninsured <br> Collateralized in the District's Name <br> $\quad$ Under GUDPA | $1,025,918$ |
| Total | $\underline{9,987,864}$ |

## Note 3: Accounts Receivable

Accounts receivable at June 30, 2014 consisted of accounts and intergovernmental grants. All receivables are considered collectible in full due to the stable condition of state programs and the current fiscal year guarantee of federal funds. Accounts receivable as of fiscal year end for the School District's individual major and fiduciary funds, in the aggregate, are as follows:

|  | General <br> Fund |  | Special <br> Revenue <br> Fund | Proprietary <br> Funds |  | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

## TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) <br> JUNE 30, 2014

## Note 4: Capital Assets

The following schedule is a summarization of the capital assets by source for the fiscal year ended June 30, 2014:

| June 30, | Transfers/ | June 30, |  |
| :---: | :---: | :---: | :---: |
| 2013 | Additions | Adjustments | 2014 |



## Note 5: Long-Term Obligations

During the fiscal year ended June 30, 2014 the following changes occurred in liabilities reported in the long-term debt:

| Governmental Activities: | Balance <br> $\mathbf{6 / 3 0 / 1 3}$ | Accrued/ <br> Issued | Retired/ <br> Decreases | Balance <br> $\mathbf{6 / 3 0 / 1 4}$ | Due Within <br> One Year |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Compensated Absences |  |  |  |  |  |  |
| $\quad$Payable | $\$ 3,34,346$ | $\$$ | - | $\$$ | 111,310 | $\$ 3,236,036$ |
| Capital Leases | 209,428 | 684,949 | 212,325 | 682,052 | 226,390 |  |
| Lease Purchase Obligations | 794,302 | - | 256,975 | 537,327 | 264,690 |  |
| Bonds Payable | $22,330,000$ | $3,325,000$ | $4,845,000$ | $20,810,000$ | $1,735,000$ |  |
| Bond Premium | 638,448 |  | - | 101,503 | 536,945 | - |
| Total | $\$ 27,319,524$ | $\$ 4,009,949$ | $\$ 5,527,113$ | $\$ 25,802,360$ | $\$ 2,226,080$ |  |

# TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) <br> JUNE 30, 2014 

## Note 5: Long-Term Obligations (continued)

## A. Bonds Payable:

The voters of the municipality through referendums authorize bonds in accordance with State law. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds.

Principal and interest due on the bonds outstanding is as follows:

| Year-ending <br> June 30, | $\underline{\text { Principal }}$ |  |  |
| :---: | ---: | ---: | ---: |
| 2015 | $\$ 1,735,000$ | $\underline{\text { Interest }}$ | $\underline{781,615}$ |
| 2016 | $1,430,000$ | 732,384 | $\$ 2,516,615$ |
| 2017 | $1,475,000$ | 687,309 | $1,162,384$ |
| 2018 | $1,510,000$ | 639,231 | $2,162,309$ |
| 2019 | $1,555,000$ | 588,998 | $2,149,231$ |
| $2020-2024$ | $6,895,000$ | $2,071,044$ | $2,143,998$ |
| $2025-2029$ | $5,095,000$ | 753,400 | $8,966,044$ |
| $2030-2032$ | $\underline{1,115,000}$ | $\underline{50,063}$ | $5,848,400$ |
|  | $\underline{\$ 20,810,000}$ | $\underline{\$ 6,304,043}$ | $\underline{1,165,063}$ |
| Total | $\underline{\$ 27,114,043}$ |  |  |

## B. Obligations Under Capital Leases

The District is leasing equipment totaling $\$ 2,365,339$ under a capital lease. The following is a schedule of the future minimum lease payments under this capital lease and the present value of the net minimum lease payments at June 30, 2014:

| Year-ending <br> June 30, |  |
| :---: | ---: |
| 2015 | $\$$Amount <br> 2016 <br> 2017 <br> 2018 <br> 2019 |
| 212,930 |  |
|  | 170,371 |
|  | 88,845 |
|  | 22,211 |

Total Minimum Lease Payments 750,653

Less: Amount Representing Interest
$(68,601)$
Present Value of Lease Payments
\$ 682,052

# TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) <br> JUNE 30, 2014 

## Note 5: Long-Term Obligations (continued)

## C. Lease Purchase Agreement

The District has entered into a facility lease for capital improvements to the Teaneck High School roof. The lease purchase totals $\$ 1,286,000$ with an interest rate of $2.98 \%$ over a five year lease term. The following is a schedule of the future minimum lease payments under this capital lease and the present value of the net minimum lease payments at June 30, 2014:

| Year-ending June 30, | Principal |  | Interest |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2015 | \$ | 264,690 | \$ | 14,055 | \$ | 278,745 |
| 2016 |  | 272,637 |  | 6,108 |  | 278,745 |
| Total | \$ | 537,327 | \$ | 20,163 | \$ | 557,490 |

## Note 6: Pension Plans

Plan Descriptions - All required employees of the District are covered by either the Public Employees’ Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey, 08625.

Teachers' Pension and Annuity Fund (TPAF) - The Teachers' Pension and Annuity Fund was established in January 1955, under the provisions of N.J.S.A.18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related noncontributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners and employees of the Department of Education who have titles that are unclassified, professional and certified.

Public Employees' Retirement System (PERS) - The Public Employees' Retirement System (PERS) was established in January 1955 under the provisions of N.J.S.A.43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees’ Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

## TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) <br> JUNE 30, 2014

## Note 6: Pension Plans (continued)

Vesting and Benefit Provisions - The vesting and benefit provisions of PERS are set by N.J.S.A.43:15A and $43.3 B$ and N.J.S.A.18A:66 for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 55 and are generally determined to be $1 / 55$ of the final average salary for each year of service credit, as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may
seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age. The TPAF and PERS provides for specified medical benefits for members who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for $2 \%$ of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Significant Legislation - During the year ended June 30, 1997, legislation was enacted (Chapter 114, P.L. 1997) authorizing the New Jersey Economic Development Authority to issue bonds, notes or other obligations for the purpose of financing, in full or in part, the State of New Jersey's portion of the unfunded accrued liability under the State of New Jersey retirement systems. Additional legislation enacted during the year ended June 30, 1997 (Chapter 115, P.L. 1997) changed the asset valuation method from market related value to full-market value. This legislation also contained a provision to reduce the employee contribution rate by $1 / 2$ of $1 \%$ to $4.5 \%$ for calendar years 1998 and 1999 , and to allow for a reduction in the employee's rate after calendar year 1999, providing excess valuation assets are available. The legislation also provided that the District's normal contributions to the Fund may be reduced based on the revaluation of assets. Due to recognition of the bond proceeds and the change in asset valuation method as a result of enactment of Chapters 114 and 115, all unfunded accrued liabilities were eliminated, except for the unfunded liability for local early retirement incentive benefits; accordingly, the pension costs for TPAF and PERS were reduced. New Legislation signed by the Acting

Governor (Chapter 133, Public Laws 2001) changed the formula for calculating retirement benefits for all current and future non-veteran retirees from N/60 to N/55 (a 9.09\% increase). This legislation, signed June 29, 2001, provides that all members of the TPAF and the PERS will have their pensions calculated on the basis of years of credit divided by 55. It also provides that all current retirees will have their original pension recalculated under the N/55 formula. Starting February 1, 2002, pension cost of living adjustments will be based on the new original pension.

Effective June 28, 2011, Chapter 78, P.L. 2011 reformed various pension and health benefits provisions. Employees hired after June 28, 2011 and enrolled in PERS will be enrolled in a new tier, Tier 5. Full retirement for Tier 5 PERS members will be age 65 and 30 years of service.

All cost of living adjustments are frozen until the pension fund reaches a "target funded ratio".
Chapter 78 also requires all covered employees to contribute a prescribed percentage towards their health costs.

## TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) <br> JUNE 30, 2014

## Note 6: Pension Plans (continued)

Contribution Requirements - The contribution policy is set by N.J.S.A.43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 and N.J.S.A.18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. TPAF and PERS provide for employee contributions of 6.5\%, effective October 1, 2011, of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for both cost-of-living adjustments, noncontributory death benefits and post-retirement medical premiums. Under current statute the District is a noncontributing employer of the TPAF.

## Three-Year Trend Information for PERS

| Year <br> Funding | Annual <br> Pension <br> Cost (APC) | Percentage <br> of APC <br> Contributed | Net <br> Pension <br> Obligation |
| :--- | :---: | :---: | :---: |
| $6 / 30 / 14$ | $\$ 1,075,875$ | $100 \%$ | $\$-0-$ |
| $6 / 30 / 13$ | $1,079,708$ | $100 \%$ | $-0-$ |
| $6 / 30 / 12$ | $1,101,298$ | $100 \%$ | $-0-$ |

Three-Year Trend Information for TPAF (Paid on behalf of the District)

| Year | Annual <br> Pension | Percentage <br> of APC <br> Contributed | Net <br> Pension <br> Obligation |
| :--- | :---: | :---: | :---: |
| $6 / 30 / 14$ | $\$ 4,030,975$ | $100 \%$ | $\$-0-$ |
| $6 / 30 / 13$ | $4,988,845$ | $100 \%$ | $-0-$ |
| $6 / 30 / 12$ | $3,568,413$ | $100 \%$ | $-0-$ |

During the year ended June 30, 2014 the State of New Jersey contributed $\$ 4,030,975$ to the TPAF for normal pension and post-retirement medical benefits on behalf of the District. Also in accordance with N.J.S.A.18A:66-66 the State of New Jersey reimbursed the District $\$ 2,452,747$ for the year ended June 30, 2014 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount has been included in the basic financial statements, and the combining and individual fund and account group statements and schedules as a revenue and expenditure in accordance with GASB 27.

## Note 7: Post-Retirement Benefits

P.L. 1987, c. 384 and P.L. 1990, c. 6 required Teachers’ Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those State Employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c. 103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2014, there were 100,134 retirees receiving post-retirement

## TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) JUNE 30, 2014

## Note 7: Post-Retirement Benefits (continued)

medical benefits, and the state contributed $\$ 1.07$ billion on their behalf.. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126, which provides employer paid health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid $\$ 173.8$ million toward Chapter 126 benefits for 17,356 eligible retired members in Fiscal Year 2014.

## Note 8: Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

## Note 9: Fund Balance

General Fund - Of the $\$ 6,701,812$ General Fund fund balance at June 30, 2014, $\$ 503,365$ has been restricted for the capital reserve account; $\$ 1,465,415$ has been restricted for excess surplus designated for subsequent year's expenditures; $\$ 2,131,452$ has been assigned to be designated for subsequent year expenditures; $\$ 1,833,805$ has been assigned for other purposes and $\$ 767,775$ is unassigned.

Capital Projects Fund - Of the $\$ 1,156,828$ Capital Projects Fund fund balance at June 30, 2014, $\$ 454,757$ has been committed for other purposes and $\$ 702,071$ has been restricted for Capital Projects.

Debt Service Fund - All of the \$67,973 Debt Service Fund fund balance at June 30, 2014 is restricted for Debt Service.

## Note 10: Deferred Compensation

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

# TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) <br> JUNE 30, 2014 

## Note 10: Deferred Compensation (continued)

Met Life<br>Discovery Financial<br>PFS Shareholder Services<br>The Vanguard Group

Equitable Life Assurance Company<br>Lincoln Investment Planning, Inc.<br>USAA Life Insurance

## Note 11: Compensated Absences

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted vacation and sick leave in varying amounts under the District's personnel policies. In the event of termination, an employee is reimbursed for accumulated vacation. Sick leave benefits provide for specified dollar amount per sick day accumulated and begin vesting with the employee after one year of service.

The liability for vested compensated absences of the governmental fund types is recorded in the statement of net assets under governmental activities. The current portion of the compensated absence balance is not considered material to the applicable funds total liabilities, and is therefore not shown separately from the long-term liability balance of compensated absences. The amount at June 30, 2014 is \$3,236,036.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2014 no liability existed for compensated absences in the proprietary fund types.

## Note 12: Capital Reserve Account

Teaneck Board of Education established a Capital Reserve Account for the accumulation of Funds for use as capital outlay expenditures in subsequent fiscal years. The Capital Reserve Account is maintained in the general fund and its activity is included in the general fund annual budget. There is a balance of \$503,365 at June 30, 2014.

Funds placed in the capital reserve account are restricted to capital projects in the District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes by transfer by Board resolution at year-end of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A district may also appropriated additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A.19:60-2. Pursuant to N.J.A.C.6:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

## TEANECK BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS (continued) <br> JUNE 30, 2014

## Note 12: Capital Reserve Account (continued)

The activity of the capital reserve for the July 1, 2013 to June 30, 2014 fiscal year is as follows:


## Note 13: Calculation of Excess Surplus

In accordance with N.J.S.A.18A:7F-7, as amended by P.L. 2004, c. 73 (S1701), the designation for Reserved Fund Balance - Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance at the fiscal year-end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The District had no excess fund balance at June 30, 2014.

## Note 14: Prior Period Adjustment

For the year ended June 30, 2013, the District had understated revenues and receivables in the districtwide and fund financial statements for extraordinary aid. The District has corrected this in these financial statements with an increase in beginning net position of $\$ 1,102,089$.

## REQUIRED SUPPLEMENTARY INFORMATION - PART II

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C. Budgetary Comparison Schedules

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$\underset{\substack{\text { EXHIBTI C-1 } \\(\text { Page } 2 \text { of } 8)}}{\text { ( }}$

|  |  |  |  |  | education UND JUNE 30, 201 JUNE 30, 2014 | AND 2013 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | JUNE 30 |  |  | POSITIVE/ (NEGATIVE) |  | JUNE |  |  | POSITIVE/ (NEGATIVE) |
|  | ACCOUNT NUMBER | ORIGINAL BUDGET | $\begin{gathered} \text { BUDGET } \\ \text { TRANSFERS } \end{gathered}$ | $\begin{aligned} & \text { lefinal } \\ & \text { BUDGET } \end{aligned}$ | ACTUAL | final to ACTUAL | ORIGINAL BUDGET | $\underset{\substack{\text { BUDGET } \\ \text { TRANSFERS }}}{\text {. }}$ | $\begin{aligned} & \text { FINAL } \\ & \text { BUDGET } \end{aligned}$ | ACTUAL | final to ACTUAL |
| Behavioral Disabailities: |  |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers <br> Other Salaries for Instruction | $11-209-100-101$ <br> $11-209-100-106$ | $\begin{array}{r} 57,033 \\ 37,903 \\ \hline \end{array}$ | $\begin{gathered} \text { 100,246 } \\ \hline 60,709 \\ \hline \end{gathered}$ | $\begin{aligned} & 157,279 \\ & \hline 98,612 \\ & \hline \end{aligned}$ | $\begin{aligned} & 153,743 \\ & 96,395 \end{aligned}$ | 3,236 2,217 | $\begin{gathered} 56,190 \\ 3 / 343 \end{gathered}$ |  | $\begin{aligned} & 56,190 \\ & 3,343 \end{aligned}$ | $\begin{aligned} & 55,360 \\ & 36,99290 \end{aligned}$ | 830 <br> 551 |
| Total Behavioral Disabilities |  | 94,936 | 160,955 | 255,891 | 250,138 | 5,753 | 93,533 |  | 93,533 | 92,152 | ,381 |
| Multiple Disabilities: |  |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers | 11-212-100-101 | 165,448 | 282,579 | 448,027 | 437,954 | 10,073 | 163,03 | ${ }^{201,161}$ | 364,164 | 348,029 | 6,135 |
| Other Salares for instruction | ${ }^{11-212-100-106}$ | 140,813 | 270,274 | 411,087 13,539 | 401,844 | 9,243 | 138,732 | 313,006 | 451,388 |  | 9,707 |
|  | ${ }_{\text {cole }}^{11-212-1200-610}$ | 28.500 | (15,332 | ${ }_{34,382}$ | ${ }_{34,832}$ |  | 28,500 | (41) | 28,459 | 27,840 | 619 |
| Total Multiple Disabilities |  | 334,761 | 694,534 | 1,029,295 | 1,009,979 | 19,316 | 330,235 | 514,126 | 844,361 | 807,900 | 36,461 |
| Resoure Room: |  |  |  |  |  |  |  |  |  |  |  |
| Salarie of Teachers | 11-213-100-101 | 3,816,152 | 58,128 | 3,874,280 | 3,787,176 | 87,104 | 3,653,802 | (81,011) | 3,572,791 | 3,569,301 |  |
| Other Salaries for instuction | 11-213-100-106 | 75,808 | 158,330 | 234,138 | 228,874 | 5,264 | 74,688 | 214,849 | 289,537 | 289,536 |  |
| Purchased Professional - Educational Services Genearal Supplies | (11-213-100-320 | 23,600 | 67,845 15.580 | 91,455 15,580 | 91,45 15.580 |  | 24,600 | (500) | 24,100 | 14,972 | 9,128 |
| Total Resource Room |  | 3,915,560 | 299,883 | 4,215,443 | 4,123,075 | 92,368 | 3,753,090 | 133,338 | 3,886,428 | 3,873,809 | 12,619 |
| Special Education- |  |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers | 11-214-100-101 | 441,812 | (441,812) |  | - | . | ${ }^{435,283}$ | ${ }^{(281,203)}$ | 154,080 | 149,391 | 4,689 |
| Other Salarese for Instruction General Supplies |  | $\underset{\substack{226,467 \\ 6,000}}{ }$ | $\underset{(226,467)}{(1,489)}$ | 4.511 | 4.511 | . |  | ${ }_{(195,318)}$ | ${ }_{\substack{2,7802 \\ 6.041}}$ | ${ }_{\substack{27,8192 \\ 5,99}}$ | 49 |
| Total Autism |  | 674,279 | (669,768) | 4,511 | 4.511 |  | 664,403 | (476,480) | 187,923 | 182,985 | 4,938 |
| Special Education- Preschool Disabilities - Part-Time: |  |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers | 11-215-100-101 | 120,721 | ${ }^{172,482}$ | 293,203 | ${ }_{28,611}^{28,67}$ | ${ }_{4.592}$ | 118,937 | 40,990 | ${ }_{\text {1 }}^{159,927}$ | ${ }^{153,575}$ | 6,352 |
| Oturer Salaries for Instuction Purchased Professional - Educational Services |  |  | ${ }_{5}^{(16,7755}$ | 211,755 | ${ }_{\substack{207,037 \\ 51,55}}$ |  |  |  |  |  |  |
| Total Preschool Disabilities - Full-Time |  | 348,991 | 207,76 | 556,757 | 545,403 | 11,354 | 343,834 | (2,736) | 341,098 | 334,746 | 6,352 |
| Special Education - Preschool Disabilities - Full-Time: |  |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers | 11-216-100-101 | 546,007 | ${ }^{(382,245)}$ | 163,762 | 160,080 | ${ }^{3,682}$ | 537,938 | ${ }^{(331,965)}$ | ${ }^{2059,973}$ | 104,720 | ,253 |
| Other Salaries for Instruction | ${ }^{11-21-26-100-106}$ | 75,808 | ${ }^{143,463}$ | ${ }_{\text {219,271 }}$ | ${ }^{214,341}$ | 4,930 | 74,688 | 179,816 | 254,504 | 254,504 |  |
| Purchased Professional - Educational Services | ${ }^{11-216-100-320}$ |  | 63,933 | 63,933 | $\underset{\text { c, } 6,373}{ }$ |  |  |  |  |  |  |
| General Supplies | 11-216-100-600 | 3,000 | (425) | 2,575 | 2,575 |  | 3,000 |  | 3,000 | 3,000 |  |
| Total Preschool Disabilities - Full-Time |  | 624,815 | (175,274) | 449,541 | 440,929 | 8.612 | 615,626 | (152,149) | 463,477 | 362.224 | 101,253 |
| Home Instruction: |  |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers | 11-219-100-101 | 173,078 | (83,807) | 89,271 | 87,560 | 1,711 | ${ }^{170,520}$ |  | ${ }^{170,520}$ | 145,238 | 25,282 |
| Purchased Professional - Educational Services | 11-219-100-320 | 50,000 | (11,665) | 38,385 | 35,711 | 2.674 | 50,000 | 26,000 | 76,000 | 58,630 | 17,370 |
| Total Home Instuction |  | 223,078 | (95,422) | 127,656 | 123,271 | 4,385 | 22,520 | 26,000 | 246,520 | 203,868 | 42,652 |
| Total Special Education |  | 7,522,865 | 900,559 | 8,423,42 | 8,251,997 | 171,427 | 7,383,036 | 316,844 | 7,699,880 | 7,468,387 | 23, 493 |
| Basic Skills/ Remedial: |  |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers | 11-230-100-101 | 1,877,750 | (163,704) | 1,714,046 | 1,67,509 | 38,537 | 1,877,112 | (124,50) | 1,746,542 | 1,722,408 | 24,13 |
| ssic Skills Remedi |  | 1,877,750 | (163,704) | 1,714,046 | 1,677,509 | 38,537 | 1,871,112 | (124,570) | ,746,542 | ,722,408 | 4,134 |
| Bilingual Educational - Instuction: |  |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers Purchased Professional - Educational Services | $11-240-100-101$ $11-240-100-320$ | 403,226 | $\begin{aligned} & (2,288) \\ & 54,555 \\ & \hline \end{aligned}$ | 400,398 54,555 | 391,396 <br> 9,455 54,5 | 9,0 | 7,267 | 59,000 | 397,267 |  | $\begin{array}{r} 5,871 \\ 10692 \\ 10.69 \end{array}$ |
| Total Bilingual Education - Instruction |  | 403.226 | 51,727 | 454,953 | 445,951 | 9.002 | 397,267 | 59,000 | 456,267 | 439,703 | ${ }_{16,564}$ |




| School Sponsored Cocurricular Activities: <br> Salaries <br> Purchased Services <br> Supplies and Materials <br> Other Objects |
| :---: |
| Total School Sponsored Cocurricular Activities |
| School Sponsored Athletics - Instruction: Salaries <br> Salaries of Other Professional Staff <br> Salaries of Secretarial \& Clerical Assistants Purchased Services <br> Other Purchased Services <br> Supplies and Materials <br> Other Objects <br> Transfer to Cover Deficit |
| Total School Sponsored Athletics Instruction |
| Before and After School Programs - Instruction Salaries |
| Total Before and After School Program - Instruction |
| Total Instruction |
| Undistributed Expenditures: |
| Instruction : |
| Tuition to Other LEAs Within the State - Regular Tuition to Other LEAS Within the State - Specia |
| Tuition to County Voc. School District - Regular |
| Tuition to County Voc. School District - S Tuition to CSSD \& Repional Day School |
| Tuition to Private School for the Handicapped - State |
| Tuition to Private School for the Handicapped - Outside State |
| Tuition - State Facilities |
| Tuition - Other |
| Total Undistributed Expenditures - Insturction |
| Attendance \& Social Work Services: |
| Salar |
| Other Salaries |
| Other Purchased Professional and Technical Services Other Purchased Services |
| Miscellaneous Purchased Services |
| Total Attendance \& Social Work Services |
| Health Services: |
| Salarie |
| Salaries of Secretarial \& Clerical Assistant |
| Purchased Professional \& Technical Servic |
| Other Purchased Services |
| Total Health Services |

$\underset{(\text { Page } 4 \text { of 8) }}{\substack{\text { EXHITr C-1 }}}$
$\underset{\substack{\text { TEANECK BOARD OF EDUCATION } \\ \text { GENERAL FUND }}}{ }$


$$
\begin{aligned}
& \text { Other Support Services - Students - Related Services: } \\
& \text { Salaries } \\
& \text { Other Salaries for Instruction } \\
& \text { Purchased Professional - Educational Services } \\
& \text { Supplies and Materials }
\end{aligned}
$$ Total Other Support Services - Students - Related Services Other Support Sevvices - Students - Extra Services:

Salaties of Other Professional Staff
Other Salaries for Instruction
Purchased Professional - Educational Services Total Other Support Services - Students - Extra Services Other Support Services - Students - Guidance:
Salaries of Other Professional Staff Other Support Sevvices - Students - Guidance:
Salaries of Other Professional Staff
Salaries of Secretarial \& Clerical Assistants Other Salaries
Purchased Professional - Educational Services
Other Purchased Professional and Technical Services Travel
Supplies and Materials
Other Objects
Total Other Support Services - Guidance Other Support Sevvices - Sudents - Child Study Team
Salaries of Other Professional
Staff Staff
Salaries of Secretarial \& Clerical Assistants
Purchased Professional - Educational Services
Other Purchased Professional and Technical Sevvices
Travel
Misclllaneous Purchased Services
Miscellaneous Purchased Services - Non-Residential
Supplies and Materials
Other Objects Total Other Support Services - Students - Child Study Team Improvement of Instruction Services/Other Support Services -
Instruction Staff
Salaries of Supevisors of Instruction
Salaries of Other Professional Staff
Salaries of Secretarial \& Clerical Assistants Solaries of Secretarial \& Clerical Assistants
Other Salaries
Purchased Professional - Educational Services Purchased Professional - Educational Services
Other Purchased Services
Miscellaneous Purchased Services Miscellaneous Purchased Services
Supplies and Materials Total Improvement of Instruction Services/Other Support
Services - Instuctional Staff Educational Media Services/School Library:
Salaries Salaries of Secretarial \& Clerical Assistants
Purchased Professional \& Technical Services Total Educational Media Services/School Library

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|  |  | $\stackrel{0}{2}$ |  |  |  | \％ |  <br>  | \％ |  |
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|  |  | 王 |  | $\stackrel{\substack{0 \\ \multirow{2}{\|c}{\hline}\\ \hline}}{ }$ |  | 星 |  | 90\％ |  |
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Total Support Services Instructional Staff Training Services Support Services General Administration：
Salaries
Salaries of Secretarial and Clerical Assistants Salaries of Secretarial and Clerical Assistans
LLegal Services
Audit Fees
Architectural／Engineering Services Architectural／Engineering Services
Purchased Technical Services Purchased
Other Purchased Services
Insurance Insurance
Communications／Telephone

Postage
Travel
BOE Travel BOE Travel
Miscellaneous Purchased Services
General Supplies General Supplies
BOE In－House Training／Meeting Supplies
Judgnents Against the School District Miscellaneous Expenditures
BOE Membership Dues $\&$ Fees Total Support Services General Administration Support Services School Administration：
Salaries of Principals \＆Assistant Principals Salaries of Other Professional Staff
Sal
Salies of Secretarial \＆Clerical Assistants Salaries orchased Services
Other Pur
Supplies and Materials
chool Administration ral Sevices： Salaries
Purhased Professional Sevices
Purchased Tecesnical Services
Travel
Mis．Purchased Services
Supplie and Materials
Interest on Lease Purchase Agreements
Other Objects Total Central Services Smin．Info， Series Travel
Other Purchased Services
Supplies and Materials Total Admin．Info．Tech

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 | 70,119 | 9,412 | 79,531 | 72,081 | 7,450 | 125,807 | $(3,908)$ | 121,899 | 95,507 | 26,392 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |



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& 11-1-1 \\
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& 110 .
\end{aligned}
$$

 Total Student Transportation Services

Allocated Benefits：
Regular Programs－Instruction－Employee Benefits：
Health Benefits Total Regular Programs－Instruction－Employee Benefits Total Required Maintenance for School Facilities Operation \＆Maintenance of Plant Services：

 | Oither Prurcaseed Property Services |
| :--- |
| Insuran |
| Thare |

 General Suphes
Eneray（n）ural Gas）
Eneray（Electricity） Interest
Priciral Energy Savings Impr．Prog．Bonds

Ohter 0 biects Total Operation \＆Maintenance of Plant Sevicices Care \＆U Ukkee of Grounds： Total Care \＆Upkeep of Grounds | Security： |
| :---: |
| Salaries |

Saltries
Purcised Professional \＆Technical Sevices
Miscellaneous Purchased Services Total Security



 Aid In Lieu of Payments－Non Pubbic Schools
Contacted Sevrices（Between Home
and and School）－Vendors
Contacced Sevicices（Other than Between Home
and School－Ventor


|  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | JUNE 30,2014 |  |  |  | POSITIVE/ (NEGATIVE)FINAL TO actual | JUNE 30, 2013 |  |  |  | $\begin{gathered} \text { Positivel } \\ \text { (NEGTTVE) } \\ \text { FINAL TOD } \\ \text { ACTUAL } \end{gathered}$ |
|  |  | ORIGINAL BUDGET | $\begin{gathered} \text { BUDGET } \\ \hline \text { TRANSFERS } \end{gathered}$ | $\begin{gathered} \text { C14 } 1 \text { FINAL } \\ \text { BUDGET } \end{gathered}$ | ACTUAL |  | ORIGINAL BUDGET | $\begin{gathered} \text { BUDGET } \\ \text { TRANSFERS } \end{gathered}$ | FINAL BUDGET | ACTUAL |  |
| Special Programs - Instruction - Employee Benefits Health Benefits Health Benefits | 11-200-100-270 | 1,43,000 | (1,792) | 1,428,208 | 1,428,180 | ${ }_{28}$ | 1,763,185 | (270,990) | 1,492,195 | 1,373,290 | 118,905 |
| Toal Special Prograns - Instuction - Employe Benefits |  | 1,430,000 | (1,792) | 1,428,208 | 1,428,180 | 28 | 1,763,185 | (270,990) | 1,492,195 | 1,373,290 | 118,905 |
| Operation and Maintenance of Plant Services - Employee Benefits: Health Benefits |  | 375,000 |  | 375,000 | 375,000 |  | 350,000 |  | 350,000 | 350,000 |  |
| Total Operation and Maintenance of Plant Services - Employee Benefits |  | 375,000 |  | 375,000 | 375,000 |  | 350,000 |  | 350,000 | 350,000 |  |
| Toal Allocated Benefits - Employee Benefits |  | 6,605,000 | 130,693 | 6,735,693 | 6,735,665 | 28 | 6,913,185 | (362,856) | 6,550,329 | 6,415,939 | 134,390 |
| Unallocated Benefits - Employe Benefitis: |  |  |  |  |  |  |  |  |  |  |  |
| Group Insurance | 11-xxx-xx-210 | 355,000 | (10,795) | 344,205 | 344,205 |  | 350,000 |  | 350,000 | 334,265 | ${ }^{15,735}$ |
| Social Security | 11-xxx-xxx-220 | 1,200,000 | (145,991) | 1,054,009 | 1,053,839 | 170 | 1,1,55,000 | ${ }^{(145,000)}$ | 1,010,000 | 990,747 | 19,253 |
| Other Retirement Contributions | 11-xxx-xx-241 | 1,305,000 | (234,785) | 1,077,215 | 1,070,215 |  | 1,205,000 | (141,106) | 1,063,894 | 1,051,708 | 12,186 |
| Unemployment Compensation | 11-xxx-xxx-250 | 160,000 | $(3,699)$ | 156,301 | 147,087 | 9,214 | 150,000 |  | 150,000 | 143,992 | 6,008 |
| Workers Compensation | 11-xxx-xx-260 | 457,000 | (119,071) | 337,929 | 377,929 |  | 475,000 | (202,000) | 273,000 | 266,132 | 6,868 |
| Health Benefits | 11-xxx-xx-270 | 2,570,000 | 227,648 | 2,997,648 | 2,797,648 |  | 2,000,000 | 536,106 | 2,536,106 | 2,515,240 | 20,866 |
| Tuition Reimbursement | 11-xxx-xx-280 | 250,000 | (28,960) | 221,040 | 221,040 |  | 285,000 | $(19,090)$ | 265,910 | 246,546 | 19,364 |
| Other Employee Benefits | 11-xxx-xx-290 | 258,800 | 32,977 | 291,777 | 279,825 | 11,952 | 257,200 | 218,466 | 475,666 | 473,273 | 2,393 |
| Total Unallocated Benefits - Employee Benefits |  | 6,55,800 | (282,676) | 6,273,124 | 6,251,788 | 21,336 | 5,877,200 | 247,376 | 6,124,576 | 6,021,903 | 102,673 |
| Nonbudpeed: |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | : | : | ${ }_{\substack{1,403,243 \\ 123,859}}$ | $\underset{\substack{\text { (1,403,243) } \\(123,859)}}{(2,2)}$ | : | : | : | $2,224,329$ 117,030 | $\underset{\substack{(2,24,429) \\(117,030)}}{ }$ |
| On-Behall TPAF Post-Retirement Medical Reimbursed TPAF Social Security Contribution |  |  |  |  |  | $(2,503,873)$ $(2,452.747)$ |  |  |  |  |  |
| Total Undistributed Expenditures |  | 50,126,447 | (627,377) | 49,499,070 | 53,88,764 | (4,389,694) | 49,441,839 | 410,584 | 4, 9 ,52,423 | 54,291,581 | (4,439, 158) |
| Total Expenditures - Current Experse |  | 84,927,553 | 164,648 | 85,092,201 | 87,987,616 | (2,895,415) | 83,758,931 | 181,202 | 83,940,133 | 87, 123,788 | (3, 183,655) |
| Capital Outay: |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grades 1-5 -mstan | ${ }^{12-120-100-730}$ |  |  |  |  |  | 1,000 |  | 1,000 |  | 1,000 |
|  | ${ }_{\text {l }}^{12-120-1000-730} 12-40-100-730$ |  | 8,744 | 8,744 | 8,744 |  |  | ${ }^{8,871}$ | 8,871 | 8,871 |  |
| Undistsributed Expenditures: |  |  |  |  |  |  |  |  |  |  |  |
|  | ${ }_{\text {l }}^{12}$ | 15,00 |  | 15,000 | 2,534 | 12,466 | 15,000 | 6,295 | ${ }_{\text {15,000 }}$ | ${ }_{\text {c, }}^{12,990}$ | ${ }_{\substack{2,060}}^{2,705}$ |
|  | ${ }_{\text {lem }}^{12}$ | 169,100 |  |  | 172,555 |  |  | 6,825 | ${ }_{66,500}^{6,525}$ | (e, $\begin{gathered}\text { c,736 } \\ 50,79\end{gathered}$ | 15,781 |
| ARequiried Maintenance for School Facilities | ${ }_{12-000-261-730}$ |  | ${ }_{4,553}$ | +4,553 | 12,305 | 4.553 | 42,000 |  | ${ }^{62,000}$ | 34,960 | 7,040 |
| Total Euxipment |  | 184,100 | 16,997 | 201,097 | 183,833 | 17,264 | 133,500 | 21,991 | 155,491 | 119,436 | 36,055 |
| Facilities Acquisition \& Construction Services: Other Purchased Professional and Techn Lease Purchase Agreements - Principal | 12-000-400-450 $12-000-400-721$ | 256,975 | 1,000 |  | ${ }_{\text {128, }}^{23163}$ | $\underset{\substack{25,282 \\ 1,000}}{\text { 20, }}$ | $\begin{gathered} 11,000 \\ 2499466 \\ 49 \end{gathered}$ | 107,620 | 118,620 <br> 249,486 | 107,620 <br> 123 230 125:320 | 11,000 125,666 |
| Total Facilities Acquisition \& Constuction Sevices |  | 385,637 | 1.000 | 386,637 | 360,355 | 26,282 | 308,788 | 107,620 | 416,408 | 279,742 | 136,666 |
| Assets Accuired Under Capital Leases (Nonbudgeted) |  |  |  |  | 684,949 | (684,949) |  |  |  |  |  |
| Total Capital Outlay |  | 569,737 | 17,997 | 587734 | 1.229,137 | (64, ,403) | 442,288 | 129,611 | 571,899 | 399.178 | 72.721 |
| Transfer of Funds to Chater Schools |  | 4.878,441 | 138,918 | 5,017,359 | 5,017,359 |  | 6.038,551 | 23,240 | 6,061,791 | 4.815,127 | 1.246,664 |
| Total Expenditures |  | 90,375,731 | 321,563 | 90,697,294 | 94,234,112 | (3,536,818) | 90,239,770 | 334,053 | 90,573,823 | 92,338,093 | (1,764,270) |
| Excess(Deficiency ) of Reverues Over/(Under) Expenditures |  | (4, 276,386) | (321,563) | (4,597,949) | (1,968,852) | 2,629,097 | (5,143, 849) | (334.053) | (5,477,902) | (4,006) | 5,473,896 |




$(72,544)$
$(60,285)$
$(710,769)$ (86S'\&ャ8)


| 1,734,576 | 205,894 | 1,940,470 | 1,450,062 | 490,408 | 1,785,089 | 243,872 | 2,028,961 | 1,573,543 | 455,418 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 98,861 | 480,051 | 578,912 | 498,427 | 80,485 | - | 540,186 | 540,186 | 476,479 | 63,707 |
| - | 95,205 | 95,205 | 59,707 | 35,498 |  | 93,748 | 93,748 | 61,934 | 31,814 |
| 103,750 | 245,831 | 349,581 | 214,010 | 135,571 | 209,745 | 114,083 | 323,828 | 247,889 | 75,939 |
|  |  |  |  | - |  | 37,092 | 37,092 | 29,052 | 8,040 |
|  | 94,009 | 94,009 | 50,824 | 43,185 |  | 75,022 | 75,022 | 33,603 | 41,419 |
| - | 20,604 | 20,604 | 14,544 | 6,060 | - | 6,930 | 6,930 | 6,930 | - |
| - | - | , | , | - | - | 15,018 | 15,018 | 6,930 | 8,088 |
| - | 73,155 | 73,155 | 16,867 | 56,288 | - | 66,628 | 66,628 | 12,030 | 54,598 |
| - | 118,066 | 118,066 | 108,868 | 9,198 | - | 254,073 | 254,073 | 224,828 | 29,245 |
| - | 58,684 | 58,684 | 12,439 | 46,245 | - | 100,359 | 100,359 | 26,049 | 74,310 |
| - | 7,918 | 7,918 | 5,793 | 2,125 | - | 1,207 | 1,207 | 677 | 530 |


| 202,611 | $1,193,523$ | $1,396,134$ | 981,479 | 414,655 | 209,745 | $1,304,346$ | $1,514,091$ | $1,126,401$ | 387,690 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |



Total Outflows

## Total Support Services <br> Capital Outlay <br> Instructional Equipment

 Supplies \& MaterialsMiscellaneous Expenditures
Traver Purchased Services Personal Services - Employee Benefits
 Purchased Professional and Technicial Services
Contracted Services - Transportation Contracted Services - Transportation
Purchased Property Services Purchased Property Services
Rentals
Instruction:
Salaries of Teachers
Salaries of Teachers
Purchased Professiona
Purchased Professional Services
Purchased Technical Services Tuition Supplies

Textbooks
Miscellaneous Expenses
Total Instruction

## Total - Revenues <br> Total - Revenues EXPENDITURES

REVENUES Local Sources Federal Sources

Support Services:
Total Capital Outlay

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## NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

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## TEANECK BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE <br> NOTE TO RSI <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2014

## Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

|  | GENERAL FUND |  | SPECIAL <br> REVENUE <br> FUND |  |
| :---: | :---: | :---: | :---: | :---: |
| Sources/Inflows of Resources: |  |  |  |  |
| Actual Amounts (Budgetary Basis) "Revenue" |  |  |  |  |
| Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized. |  |  |  |  |
| Prior Year |  | - |  | 9,217 |
| Current Year |  | - |  | $(15,098)$ |
| State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes. |  | 281,401 |  | - |
| State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year. |  | $(317,115)$ |  | - |
| Total Revenues as Reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental |  |  |  |  |
| Funds. (B-2) | \$ | 92,229,546 | \$ | 2,440,826 |
| Uses/outflows of resources: |  |  |  |  |
| Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule | \$ | 94,234,112 | \$ | 2,446,707 |
| Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes. |  |  |  |  |
| Prior Year |  | - |  | 9,217 |
| Current Year |  | - |  | $(15,098)$ |
| Total Expenditures as Reported on the Statement of Revenues, Expenditures \& Changes in Fund Balances - Governmental |  |  |  |  |
| Funds (B-2) | \$ | 94,234,112 | \$ | 2,440,826 |

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D. School Based Budget Schedules

Not Applicable

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E. Special Revenue Fund

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 TEANECK BOARD OF EDUCATION
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JU

 | $\$$ | $1,002,288$ | $\$$ | 24,848 | $\$ 236,203$ | $\$$ | 275,960 | $\$$ | 55,026 | $\$$ | 21,978 | $\$$ | 33,916 | $\$$ | 3,877 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

 \begin{tabular}{rrrrrrrrrl}
\& 2,800 \& - \& - \& 12,366 \& - \& - \& - <br>
\hline \& \& \& \& \& \& \& \& \& <br>
\hline

 

Revenues: <br>
Local Sources <br>
State Sources <br>
Federal Sources <br>
Total Revenues <br>
Expenditures: <br>
Instruction: <br>
Salaries of Teachers <br>
Purchased Professional <br>
Services <br>
Tuition <br>
General Supplies <br>
<br>
Total Instruction <br>
Support Services: <br>
Salaries <br>
Personal Services - Employee Benefits <br>
Purchased Professional Services <br>
Contracted Services - Transportation <br>
Travel <br>
Other Purchased Services <br>
Supplies and Materials <br>
Total Support Services <br>
Capital Outlay <br>
Instructional Equipment <br>
Total Capital Outlay <br>
Total Expenditures <br>
\hline
\end{tabular}




| \$ | 3,339 | \$ | 5,660 | \$ | 9,563 | \$ | 48,559 | \$ | 24,510 | \$ | 15,264 | \$ | 1,953 | \$ | 56,083 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | - | \$ | - | \$ | 9,488 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
|  | - |  | - |  | - |  | - |  | 24,510 |  | - |  | - |  | - |


| - |  |  |  |  | - |
| :---: | :---: | :---: | :---: | :---: | :---: |


|  |
| :---: |
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TEANECK BOARD OF EDUCATION
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES
FOR THE FISCAL YEAR ENDED JUNE 30, 2014
FOR THE FISCAL YEAR ENDED JUNE 30, 201
(With Comparative Totals for June 30, 2013)

| NONPUBLIC CHAPTER 192 |  |  |
| :---: | :---: | :---: |
| COMPENSATORY |  |  |
| EDUCATION | NONPUBLIC |  |
| SERVICES | ESL |  |
| $\$$ |  |  |
|  | - | $\$$ |
|  | 3,339 |  |
|  | - | 5,660 |
|  |  |  |
|  |  |  |




| \＄ | 307，141 | \＄ | 51，370 | \＄ | 49，880 | \＄ | 159，109 | \＄ | 51，997 | \＄ | 8，183 | \＄ | 2，446，707 | \＄ | 2，725，590 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \＄ | － | \＄ | 33，626 | \＄ | 26，681 | \＄ | － | \＄ | － | \＄ | － | \＄ | 250，403 | \＄ | 259，635 |
|  | － |  | 2，550 |  | 500 |  | － |  | － |  | － |  | 73，890 |  | 59，012 |
|  | － |  | － |  | － |  | － |  | － |  | － |  | － |  | 92，286 |
|  | － |  | － |  | － |  | － |  | － |  | － |  | 879，861 |  | 875，513 |
|  | － |  | 6，494 |  | 10，709 |  | － |  | － |  | 4，644 |  | 219，533 |  | 249，110 |
|  | － |  | － |  | － |  | － |  | － |  | － |  | 24，510 |  | 35，327 |
|  | － |  | － |  | 1，865 |  | － |  | － |  | － |  | 1，865 |  | 2，660 |
|  | － |  | 42，670 |  | 39，755 |  | － |  | － |  | 4，644 |  | 1，450，062 |  | 1，573，543 |


| LL9 | 864＇S | $6 \varepsilon s^{\prime} \varepsilon$ | － | ャSでて | － | － | － |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $670 \times 92$ | $68 \downarrow^{\text {c }}$ てI | － | ع00＇z | Scs＊8 | － | － | － |
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| 0ع6\％9 | － | － | － | － | － | － | － |
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| 0ع6＇9 | tos＇ti | － | － | tossti | － | － | － |
| 250＇62 | － | － | － | － | － | － | － |
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| \＆ャS＇$\varepsilon$ LS ${ }^{\text {c }}$ | 290 0 St ${ }^{\text {c }}$ I | to9＇t | － | － | SSL＇6E | 0く9「も |  |



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## F. Capital Projects Fund

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| TEANECK BOARD OF EDUCATION CAPITAL PROJECTS FUND <br> SUMMARY STATEMENT OF PROJECT EXPENDITURES FOR THE FISCAL YEAR ENDED JUNE 30, 2014 |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { ORIGINAL } \\ & \text { DATE } \end{aligned}$ | APPROPRIATIONS |  | EXPENDITURESTO DATE |  |  |  | CANCELLATIONS |  |  |  | UNEXPENDED <br> BALANCE JUNE 30, 2014 |  |
|  |  |  | PRIOR YEARS |  | $\begin{aligned} & \text { CURRENT } \\ & \text { YEAR } \end{aligned}$ |  | $\begin{aligned} & \hline \text { PRIOR } \\ & \text { YEARS } \end{aligned}$ |  | $\begin{aligned} & \text { CURRENT } \\ & \text { YEAR } \end{aligned}$ |  |  |  |
| 09/01/10 | \$ | 1,266,302 | \$ | 844,737 | \$ | - | \$ | 164,590 | \$ | 256,975 | \$ | - |
| 09/01/12 |  | 168,969 |  | 134,642 |  | - |  | 33,551 |  | - |  | 776 |
| 09/01/12 |  | 8,878,088 |  | 6,925,033 |  | 620,242 |  | - |  | - |  | 1,332,813 |
| 09/01/12 |  | 150,000 |  | - |  | 149,400 |  | - |  | 600 |  | - |
| 09/01/12 |  | 68,000 |  | - |  | 66,691 |  | - |  | 1,309 |  | - |
| 09/01/13 |  | 430,000 |  | - |  | 413,497 |  | - |  | 16,503 |  | - |
| 09/01/12 |  | 1,092,000 |  | 6,400 |  | 969,325 |  | - |  | - |  | 116,275 |
| 09/01/12 |  | 807,970 |  | 242,773 |  | 555,725 |  | - |  | - |  | 9,472 |
| 09/01/12 |  | 138,740 |  | - |  | 138,661 |  | - |  | 79 |  | - |
| 09/01/13 |  | 75,000 |  | - |  | - |  | - |  | - |  | 75,000 |



Reconciliation of Fund Balance, June 30, 2014
Project Balances Available
Unfunded Projects
Reserve for Payment of Lease Purchase (High School Roof)
Fund Balance, June 30, 2014 - GAAP Basis
3กSSI/GTLIL Lכヨ「OYd
Teaneck High School Roof (Lease Purchase)
Teaneck High School Culinary Lab

## Energy Savings Improvement Program

Benjamin Franklin \& Eugene FieldAsphalt Milling \& Paving Thomas Jefferson Media Center HVAC District Wide Wireless Internet (Except Teaneck High School)
Benjamin Franklin Roof
Teaneck High Schol Roof
Hawthorne Asbestos Removal
Teaneck High School \& Thomas Jefferson Scoreboards
Total

## TEANECK BOARD OF EDUCATION

## CAPITAL PROJECTS FUND

 SUMMARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014| Revenues \& Other Financing Sources: |  |
| :--- | ---: |
| Energy Pay for Performance |  |
| Other Financing Sources: |  |
| Transfer from Capital Reserve | 178,416 <br>  <br> Total Revenues and Other Financing Sources <br> Expenditures \& Other Financing Uses: <br> Capital Outlay: <br> Purchased Professional and Technical Services <br> Construction Services <br> Other Financing Uses: <br> Transfer to General Fund <br> Transfer to Capital Reserve <br> Lease Purchase Proceeds Utilized by Fiscal Agent to Pay Debt <br> Total Expenditures <br> Excess/(Deficiency) of Revenues Over/(Under) Expenditures <br> Fund Balance - Beginning <br> Fund Balance - Ending |

TEANECK BOARD OF EDUCATION

## CAPITAL PROJECTS FUND

 SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASISTEANECK HIGH SCHOOL ROOF
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

|  | PRIOR <br> PERIODS |  | $\begin{gathered} \text { CURRENT } \\ \text { YEAR } \end{gathered}$ |  | TOTALS |  | REVISED <br> AUTHORIZED COST |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues \& Other Financing Sources: <br> State Sources - SDA Grant <br> Lease Purchase | \$ | $\begin{array}{r} 440,685 \\ 1,101,712 \\ \hline \end{array}$ | \$ | $(256,975)$ | \$ | $\begin{aligned} & 440,685 \\ & 844,737 \\ & \hline \end{aligned}$ | \$ | $\begin{aligned} & 440,685 \\ & 825,617 \\ & \hline \end{aligned}$ |
| Total Revenues |  | 1,542,397 |  | $(256,975)$ |  | 1,285,422 |  | 1,266,302 |
| Expenditures \& Other Financing Uses: |  |  |  |  |  |  |  |  |
| Purchased Professional \& Technical Services |  | 169,124 |  | - |  | 169,124 |  | 169,124 |
| Construction Services |  | 932,588 |  | - |  | 932,588 |  | 1,097,178 |
| Project Balances Cancelled: General Fund |  | 101,560 |  | - |  | 101,560 |  | - |
| Total Expenditures |  | 1,203,272 |  | - |  | 1,203,272 |  | 1,266,302 |
| Excess/(Deficiency) of Revenues |  |  |  |  |  |  |  |  |
| Over/(Under) Expenditures | \$ | 339,125 | \$ | $(256,975)$ | \$ | 82,150 | \$ | - |

## ADDITIONAL PROJECT INFORMATION

Project Number
Grant Date 9/1/2010
Bond Authorization Date N/A
Bonds Authorized N/A
Bonds Issued N/A
Original Authorized Cost 1,266,302
Additional Authorized Cost
Revised Authorized Cost
1,266,302
Percentage Increase Over Original Authorized Cost 0\%
Percentage Completion 100\%
Original Target Completion Date 2011
Revised Target Completion Date 2012

## TEANECK BOARD OF EDUCATION

## CAPITAL PROJECTS FUND

 SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS TEANECK HIGH SCHOOL CULINARY LAB FOR THE FISCAL YEAR ENDED JUNE 30, 2014|  | PRIOR PERIODS |  | $\begin{gathered} \text { CURRENT } \\ \text { YEAR } \end{gathered}$ |  | TOTALS |  | REVISED AUTHORIZED COST |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues \& Other Financing Sources: |  |  |  |  |  |  |  |  |
| Donation | \$ | 48,969 | \$ | - | \$ | 48,969 | \$ | 48,969 |
| Transfer from Capital Reserve |  | 86,449 |  | - |  | 86,449 |  | 86,449 |
| Total Revenues |  | 135,418 |  | - |  | 135,418 |  | 135,418 |
| Expenditures \& Other Financing Uses: |  |  |  |  |  |  |  |  |
| Supplies and Materials |  | 460 |  | - |  | 460 |  | - |
| Construction Services |  | 134,182 |  | - |  | 134,182 |  | 135,418 |
| Total Expenditures |  | 134,642 |  | - |  | 134,642 |  | 135,418 |
| Excess/(Deficiency) of Revenues |  |  |  |  |  |  |  |  |
| Over/(Under) Expenditures | \$ | 776 | \$ | - | \$ | 776 | \$ | - |

## ADDITIONAL PROJECT INFORMATION

Project Number
5150-050-10-2001
Grant Date 9/1/2010
Bond Authorization Date N/A
Bonds Authorized N/A
Bonds Issued N/A
Original Authorized Cost 1,266,302
Additional Authorized Cost
Revised Authorized Cost 1,266,302
Percentage Increase Over Original Authorized Cost $\quad-20 \%$
Percentage Completion 100\%
Original Target Completion Date 2012
Revised Target Completion Date 2012

## TEANECK BOARD OF EDUCATION

## CAPITAL PROJECTS FUND

 SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS ENERGY SAVINGS IMPROVEMENT PROGRAM FOR THE FISCAL YEAR ENDED JUNE 30, 2014

## ADDITIONAL PROJECT INFORMATION

| Project Number | N/A |
| :--- | :---: |
| Grant Date | N/A |
| Bond Authorization Date | N/A |
| Bonds Authorized | N/A |
| Bonds Issued | $8,180,000$ |
| Original Authorized Cost | 698,088 |
| Additional Authorized Cost | - |
| Revised Authorized Cost | $8,878,088$ |
| Percentage Increase Over Original Authorized Cost | $0 \%$ |
| Percentage Completion | $85 \%$ |
| Original Target Completion Date | $2012 / 2013$ |
| Revised Target Completion Date | $2012 / 2013$ |

## TEANECK BOARD OF EDUCATION

## CAPITAL PROJECTS FUND

 SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS
## BEN FRANKLIN MIDDLE SCHOOL \& EUGENE FIELD SCHOOL PAVING

 FOR THE FISCAL YEAR ENDED JUNE 30, 2014

## ADDITIONAL PROJECT INFORMATION

| Project Number | N/A |
| :--- | :---: |
| Grant Date | $\mathrm{N} / \mathrm{A}$ |
| Bond Authorization Date | $\mathrm{N} / \mathrm{A}$ |
| Bonds Authorized | $\mathrm{N} / \mathrm{A}$ |
| Bonds Issued | $\mathrm{N} / \mathrm{A}$ |
| Original Authorized Cost | 150,000 |
| Additional Authorized Cost | - |
| Revised Authorized Cost | 150,000 |
| Percentage Increase Over Original Authorized Cost | $0 \%$ |
| Percentage Completion | $100 \%$ |
| Original Target Completion Date | $6 / 30 / 2014$ |
| Revised Target Completion Date | $6 / 30 / 2014$ |

TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS THOMAS JEFFERSON MEDIA CENTER HVAC FOR THE FISCAL YEAR ENDED JUNE 30, 2014

|  | PRIOR PERIODS |  | $\begin{gathered} \text { CURRENT } \\ \text { YEAR } \end{gathered}$ |  | TOTALS |  | REVISED <br> AUTHORIZED COST |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues \& Other Financing Sources: Transfer from Capital Reserve | \$ | 68,000 | \$ | - | \$ | 68,000 | \$ | 68,000 |
| Total Revenues |  | 68,000 |  | - |  | 68,000 |  | 68,000 |
| Expenditures \& Other Financing Uses: Construction Services |  | - |  | 66,691 |  | 66,691 |  | 68,000 |
| Project Balances Cancelled: Capital Reserve |  | - |  | 1,309 |  | 1,309 |  | - |
| Total Expenditures |  | - |  | 68,000 |  | 68,000 |  | 68,000 |
| Excess/(Deficiency) of Revenues |  |  |  |  |  |  |  |  |
| Over/(Under) Expenditures | \$ | 68,000 | \$ | $(68,000)$ | \$ | - | \$ | - |

## ADDITIONAL PROJECT INFORMATION

| Project Number | N/A |
| :--- | :---: |
| Grant Date | $\mathrm{N} / \mathrm{A}$ |
| Bond Authorization Date | $\mathrm{N} / \mathrm{A}$ |
| Bonds Authorized | $\mathrm{N} / \mathrm{A}$ |
| Bonds Issued | $\mathrm{N} / \mathrm{A}$ |
| Original Authorized Cost | 68,000 |
| Additional Authorized Cost | - |
| Revised Authorized Cost | 68,000 |
| Percentage Increase Over Original Authorized Cost | $0 \%$ |
| Percentage Completion | $100 \%$ |
| Original Target Completion Date | $6 / 30 / 2014$ |
| Revised Target Completion Date | $6 / 30 / 2014$ |

## TEANECK BOARD OF EDUCATION

## CAPITAL PROJECTS FUND

# SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND <br> PROJECT STATUS - BUDGETARY BASIS <br> DISTRICT WIDE WIRELESS INTERNET (EXCEPT TEANECK HIGH SCHOOL) <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2014 

|  | PRIOR PERIODS |  | $\begin{aligned} & \text { CURRENT } \\ & \text { YEAR } \end{aligned}$ |  | TOTALS |  | REVISED <br> AUTHORIZED COST |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues \& Other Financing Sources: Transfer from Capital Reserve | \$ | - | \$ | 430,000 | \$ | 430,000 | \$ | 430,000 |
| Total Revenues |  | - |  | 430,000 |  | 430,000 |  | 430,000 |
| Expenditures \& Other Financing Uses: Construction Services |  | - |  | 413,497 |  | 413,497 |  | 430,000 |
| Project Balances Cancelled: Capital Reserve |  | - |  | 16,503 |  | 16,503 |  | - |
| Total Expenditures |  | - |  | 430,000 |  | 430,000 |  | 430,000 |
| Excess/(Deficiency) of Revenues |  |  |  |  |  |  |  |  |
| Over/(Under) Expenditures | \$ | - | \$ | - | \$ | - | \$ | - |

## ADDITIONAL PROJECT INFORMATION

| Project Number | N/A |
| :--- | :---: |
| Grant Date | N/A |
| Bond Authorization Date | $\mathrm{N} / \mathrm{A}$ |
| Bonds Authorized | $\mathrm{N} / \mathrm{A}$ |
| Bonds Issued | $\mathrm{N} / \mathrm{A}$ |
| Original Authorized Cost | 430,000 |
| Additional Authorized Cost | $(16,503)$ |
| Revised Authorized Cost | 413,497 |
| Percentage Increase Over Original Authorized Cost | $0 \%$ |
| Percentage Completion | $100 \%$ |
| Original Target Completion Date | $6 / 30 / 2014$ |
| Revised Target Completion Date | $6 / 30 / 2014$ |

## TEANECK BOARD OF EDUCATION

CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

BENJAMIN FRANKLIN ROOF
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

|  | $\begin{gathered} \text { PRIOR } \\ \text { PERIODS } \end{gathered}$ |  | $\begin{gathered} \text { CURRENT } \\ \text { YEAR } \end{gathered}$ |  | TOTALS |  | REVISED <br> AUTHORIZED COST |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues \& Other Financing Sources: Transfer from Capital Reserve | \$ | - | \$ | 1,092,000 | \$ | 1,092,000 | \$ | 1,092,000 |
| Total Revenues |  | - |  | 1,092,000 |  | 1,092,000 |  | 1,092,000 |
| Expenditures \& Other Financing Uses: |  |  |  |  |  |  |  |  |
| Purchased Professional \& |  |  |  |  |  |  |  |  |
| Technical Services |  | 6,400 |  | 78,289 |  | 84,689 |  | 50,000 |
| Construction Services |  | - |  | 891,036 |  | 891,036 |  | 1,042,000 |
| Total Expenditures |  | 6,400 |  | 969,325 |  | 975,725 |  | 1,092,000 |
| Excess/(Deficiency) of Revenues |  |  |  |  |  |  |  |  |
| Over/(Under) Expenditures | \$ | $(6,400)$ | \$ | 122,675 | \$ | 116,275 | \$ | - |

## ADDITIONAL PROJECT INFORMATION

| Project Number | N/A |
| :--- | ---: |
| Grant Date | $\mathrm{N} / \mathrm{A}$ |
| Bond Authorization Date | $\mathrm{N} / \mathrm{A}$ |
| Bonds Authorized | $\mathrm{N} / \mathrm{A}$ |
| Bonds Issued | $\mathrm{N} / \mathrm{A}$ |
| Original Authorized Cost | $1,092,000$ |
| Additional Authorized Cost | - |
| Revised Authorized Cost | $1,092,000$ |
| Percentage Increase Over Original Authorized Cost | $0 \%$ |
| Percentage Completion | $89 \%$ |
| Original Target Completion Date | $6 / 30 / 2014$ |
| Revised Target Completion Date | $6 / 30 / 2014$ |

TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

TEANECK HIGH SCHOOL ROOF
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

|  | PRIOR PERIODS |  | $\begin{gathered} \text { CURRENT } \\ \text { YEAR } \end{gathered}$ |  | TOTALS |  | REVISED <br> AUTHORIZED COST |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues \& Other Financing Sources: Transfer from Capital Reserve | \$ | - | \$ | 764,800 | \$ | 764,800 | \$ | 807,970 |
| Total Revenues |  | - |  | 764,800 |  | 764,800 |  | 807,970 |
| Expenditures \& Other Financing Uses: |  |  |  |  |  |  |  |  |
| Purchased Professional \& |  |  |  |  |  |  |  |  |
| Technical Services |  | - |  | 47,720 |  | 47,720 |  | 50,000 |
| Construction Services |  | 242,773 |  | 508,005 |  | 750,778 |  | 757,970 |
| Total Expenditures |  | 242,773 |  | 555,725 |  | 798,498 |  | 807,970 |
| Excess/(Deficiency) of Revenues |  |  |  |  |  |  |  |  |
| Over/(Under) Expenditures | \$ | $(242,773)$ | \$ | 209,075 | \$ | $(33,698)$ | \$ | - |

## ADDITIONAL PROJECT INFORMATION

| Project Number | N/A |
| :--- | :---: |
| Grant Date | N/A |
| Bond Authorization Date | $\mathrm{N} / \mathrm{A}$ |
| Bonds Authorized | $\mathrm{N} / \mathrm{A}$ |
| Bonds Issued | $\mathrm{N} / \mathrm{A}$ |
| Original Authorized Cost | 807,970 |
| Additional Authorized Cost | - |
| Revised Authorized Cost | 807,970 |
| Percentage Increase Over Original Authorized Cost | $0 \%$ |
| Percentage Completion | $99 \%$ |
| Original Target Completion Date | $6 / 30 / 2014$ |
| Revised Target Completion Date | $6 / 30 / 2014$ |

## TEANECK BOARD OF EDUCATION

## CAPITAL PROJECTS FUND

 SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS HAWTHORNE SCHOOL ASBESTOS REMOVAL FOR THE FISCAL YEAR ENDED JUNE 30, 2014|  | PRIOR PERIODS |  | $\begin{gathered} \text { CURRENT } \\ \text { YEAR } \end{gathered}$ |  | TOTALS |  | $\begin{gathered} \text { REVISED } \\ \text { AUTHORIZED } \\ \text { COST } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues \& Other Financing Sources: Transfer from Capital Reserve | \$ | - | \$ | 138,740 | \$ | 138,740 | \$ | 138,740 |
| Total Revenues |  | - |  | 138,740 |  | 138,740 |  | 138,740 |
| Expenditures \& Other Financing Uses: |  |  |  |  |  |  |  |  |
| Purchased Professional \& |  |  |  |  |  |  |  |  |
| Technical Services |  | - |  | 62,021 |  | 62,021 |  | 62,100 |
| Construction Services |  | - |  | 76,640 |  | 76,640 |  | 76,640 |
| Project Balances Cancelled: |  |  |  |  |  |  |  | - |
| Total Expenditures |  | - |  | 138,740 |  | 138,740 |  | 138,740 |
| Excess/(Deficiency) of Revenues |  |  |  |  |  |  |  |  |
| Over/(Under) Expenditures | \$ | - | \$ | - | \$ | - | \$ | - |

## ADDITIONAL PROJECT INFORMATION

| Project Number | N/A |
| :--- | ---: |
| Grant Date | N/A |
| Bond Authorization Date | $\mathrm{N} / \mathrm{A}$ |
| Bonds Authorized | $\mathrm{N} / \mathrm{A}$ |
| Bonds Issued | $\mathrm{N} / \mathrm{A}$ |
| Original Authorized Cost | 138,740 |
| Additional Authorized Cost | - |
| Revised Authorized Cost | 138,740 |
| Percentage Increase Over Original Authorized Cost | $0 \%$ |
| Percentage Completion | $100 \%$ |
| Original Target Completion Date | $6 / 30 / 2014$ |
| Revised Target Completion Date | $6 / 30 / 2014$ |

TEANECK BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND
PROJECT STATUS - BUDGETARY BASIS
TEANECK HIGH SCHOOL \& THOMAS JEFFERSON MIDDLE SCHOOL SCOREBOARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2014


## ADDITIONAL PROJECT INFORMATION

| Project Number | N/A |
| :--- | :---: |
| Grant Date | $\mathrm{N} / \mathrm{A}$ |
| Bond Authorization Date | $\mathrm{N} / \mathrm{A}$ |
| Bonds Authorized | $\mathrm{N} / \mathrm{A}$ |
| Bonds Issued | $\mathrm{N} / \mathrm{A}$ |
| Original Authorized Cost | 75,000 |
| Additional Authorized Cost | - |
| Revised Authorized Cost | 75,000 |
| Percentage Increase Over Original Authorized Cost | $0 \%$ |
| Percentage Completion | $0 \%$ |
| Original Target Completion Date | $6 / 30 / 2015$ |
| Revised Target Completion Date | $6 / 30 / 2015$ |

G. Proprietary Funds

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Enterprise Funds

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## TEANECK BOARD OF EDUCATION <br> ENTERPRISE FUND <br> COMBINING SCHEDULE OF NET POSITION <br> JUNE 30, 2014 <br> (With Comparative Totals for June 30, 2013)

ASSETS
Current Assets:
Cash \& Cash Equivalents
Accounts Receivable:
State
Federal
Other
Inventories
Prepaid Items

Total Current Assets
Noncurrent Assets:
Machinery and Equipment
Less: Accumulated Depreciation

Total Noncurrent Assets

Total Assets

## LIABILITIES

Accounts Payable
Unearned Revenue

Total Liabilities


2014
2013
$\begin{array}{llllllll}\$ & 19,909 & \$ & 276,051 & \$ & 295,960 & \$ & 369,812\end{array}$
3,742 - 3,742 1,994
124,251 - $\quad 124,251 \quad 43,454$

61,788 - 61,788 6,553
11,539 - $\quad 11,539 \quad 5,965$

| - | - | 1,060 |
| :---: | :---: | :---: | :---: |


| 221,229 | 276,051 | 497,280 | 428,838 |
| :--- | :--- | :--- | :--- |


| 399,105 | 9,607 | 408,712 | 398,814 |
| :---: | :---: | :---: | :---: |
| $(344,084)$ | $(9,607)$ | $(353,691)$ | $(331,184)$ |


| 55,021 | - | 55,021 | 67,630 |
| ---: | :---: | :---: | :---: |
| 276,250 | 276,051 | 552,301 | 496,468 |

Deferred Commodities Revenue

Total Deferred Inflows of Resources

| 130,642 | 4,121 | 134,763 | 108,537 |
| :---: | ---: | :---: | :---: |
| - | 221,710 | 221,710 | 235,862 |
|  |  |  |  |
| 130,642 | 225,831 | 356,473 | 344,399 |

## DEFERRED INFLOWS OF RESOURCES

| Deferred Commodities Revenue | - | - | - | 11 |
| :--- | :---: | :---: | :---: | :---: |
| Total Deferred Inflows of Resources | - | - | - | 11 |

## NET POSITION

Investment in Capital Assets, Net
Unrestricted Net Position

Total Net Position

|  | $\begin{aligned} & 55,021 \\ & 90,587 \end{aligned}$ |  | - | 55,021 |  |  | 67,630 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 50,220 |  | 140,807 |  | 84,428 |
| \$ | 145,608 | \$ | 50,220 | \$ | 195,828 | \$ | 152,058 |

## TEANECK BOARD OF EDUCATION ENTERPRISE FUND <br> COMBINING SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION

FOR THE FISCAL YEAR ENDED JUNE 30, 2014
(With Comparative Totals for June 30, 2013)

|  | BUSINESS-TYPE ACTIVITIES - <br> ENTERPRISE FUNDS |  |  |  | 2014 |  | 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { FOOD } \\ \text { SERVICE } \end{gathered}$ |  | COMMUNITY SCHOOL |  |  |  |  |  |
| Operating Revenues: |  |  |  |  |  |  |  |  |
| Charges for Services: |  |  |  |  |  |  |  |  |
| Daily Sales - Reimbursable Programs | \$ | 682,545 | \$ | - | \$ | 682,545 | \$ | 635,810 |
| Special Functions |  | 53,034 |  | - |  | 53,034 |  | 18,855 |
| Vending Sales |  | 9,060 |  | - |  | 9,060 |  | 10,013 |
| Program Fees |  | - |  | 637,055 |  | 637,055 |  | 686,002 |
| Total Operating Revenues |  | 744,639 |  | 637,055 |  | 1,381,694 |  | 1,350,680 |
| Operating Expenses: |  |  |  |  |  |  |  |  |
| Salaries and Employee Benefits |  | 618,178 |  | 439,786 |  | 1,057,964 |  | 1,116,435 |
| Purchased Professional and Technical Services |  | - |  | 66,012 |  | 66,012 |  | 77,974 |
| Contracted Services - Transportation |  | - |  | 14,650 |  | 14,650 |  | 15,713 |
| Communications/Telephone |  | 1,040 |  | 1,531 |  | 2,571 |  | 3,557 |
| Postage |  | - |  | - |  | - |  | 1,500 |
| Travel |  | 350 |  | - |  | 350 |  | 350 |
| Other Purchased Services |  | 155,648 |  | - |  | 155,648 |  | 110,639 |
| Insurance |  | 28,461 |  | - |  | 28,461 |  | - |
| Supplies and Materials |  | 65,550 |  | 11,656 |  | 77,206 |  | 86,073 |
| Depreciation |  | 22,506 |  | - |  | 22,506 |  | 13,724 |
| Cost of Sales |  | 551,869 |  | - |  | 551,869 |  | 460,819 |
| Miscellaneous |  | 35,866 |  | 30,712 |  | 66,578 |  | 24,472 |
| Total Operating Expenses |  | 1,479,468 |  | 564,347 |  | 2,043,815 |  | 1,911,256 |
| Operating Income/(Loss) |  | $(734,829)$ |  | 72,708 |  | $(662,121)$ |  | $(560,576)$ |
| Nonoperating Revenues (Expenses): |  |  |  |  |  |  |  |  |
| State Sources: |  |  |  |  |  |  |  |  |
| State School Lunch Program |  | 14,762 |  | - |  | 14,762 |  | 14,639 |
| Federal Sources: |  |  |  |  |  |  |  |  |
| National School Lunch Program |  | 503,908 |  | - |  | 503,908 |  | 529,284 |
| School Breakfast Program |  | 96,222 |  | - |  | 96,222 |  | 74,868 |
| Food Distribution Program |  | 50,976 |  | - |  | 50,976 |  | - |
| Interest Income |  | 1,378 |  | - |  | 1,378 |  | - |
| FSMC Profit Guarantee |  | 38,645 |  | - |  | 38,645 |  | - |
| Local Sources |  | - |  | - |  | - |  | 46,040 |
| Total Nonoperating Revenues/(Expenses) |  | 705,891 |  | - |  | 705,891 |  | 664,831 |
| Change in Net Position |  | $(28,938)$ |  | 72,708 |  | 43,770 |  | 104,255 |
| Total Net Position - Beginning |  | 174,546 |  | $(22,488)$ |  | 152,058 |  | 47,803 |
| Total Net Position - Ending | \$ | 145,608 | \$ | 50,220 | \$ | 195,828 | \$ | 152,058 |

## TEANECK BOARD OF EDUCATION ENTERPRISE FUND COMBINING SCHEDULE OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 (With Comparative Totals for June 30, 2013)

|  | BUSINESS-TYPE <br> ACTIVITIES - <br> ENTERPRISE FUNDS |  |  |  |  | 2014 |  | 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { FOOD } \\ \text { SERVICE } \end{gathered}$ |  | $\begin{gathered} \hline \text { COMMUNITY } \\ \text { SCHOOL } \end{gathered}$ |  |  |  |  |  |  |
| Cash Flows From Operating Activities: |  |  |  |  |  |  |  |  |  |
| Receipts from Customers | \$ | 689,393 |  | \$ | 637,055 | \$ | 1,326,448 | \$ | 1,299,746 |
| Payments to Employees |  | $(618,178)$ |  |  | $(439,786)$ |  | $(1,057,964)$ |  | $(1,116,435)$ |
| Payments to Suppliers |  | $(730,179)$ |  |  | $(135,985)$ |  | $(866,164)$ |  | $(797,629)$ |
| Net Cash Flows From Operating Activities |  | $(658,964)$ |  |  | 61,284 |  | $(597,680)$ |  | $(614,318)$ |
| Cash Flows From Noncapital Financing Activities: |  |  |  |  |  |  |  |  |  |
| Interest Income |  | 1,378 |  |  | - |  | 1,378 |  | - |
| Cash Received from Federal Reimbursements |  | 519,334 |  |  | - |  | 519,334 |  | 598,684 |
| Cash Received from State Reimbursements |  | 13,013 |  |  | - |  | 13,013 |  | 14,639 |
| Net Cash Flows From Noncapital Financing Activities |  | 533,725 |  |  | - |  | 533,725 |  | 613,323 |
| Cash Flows From Capital Activities: |  |  |  |  |  |  |  |  |  |
| Purchase of Fixed Assets |  | $(9,897)$ |  |  | - |  | $(9,897)$ |  | - |
| Net Cash Flows From Capital Activities |  | $(9,897)$ |  |  | - |  | $(9,897)$ |  | - |
| Net Change in Cash \& Cash Equivalents |  | $(135,136)$ |  |  | 61,284 |  | $(73,852)$ |  | (995) |
| Balances - Beginning of Year |  | 155,045 |  |  | 214,767 |  | 369,812 |  | 370,807 |
| Balances - End of Year | \$ | 19,909 |  | \$ | 276,051 | \$ | 295,960 | \$ | 369,812 |

## Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:

Operating Income/(Loss)
Adjustments to Reconcile Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:
Food Distribution Program
FSMC Profit Guarantee
Depreciation Expense
Decrease/(Increase) in Other Receivables
Decrease/(Increase) in Prepaid Items
Decrease/(Increase) in Inventory
(Decrease)/Increase in Interfund Payable
(Decrease)/Increase in Unearned Revenue
(Decrease)/Increase in Deferred Inflows of Resources
(Decrease)/Increase in Accounts Payable
Total Adjustments
Net Cash Provided/(Used) by Operating Activities

| $\$(734,829)$ | $\$$ | 72,708 | $\$$ | $(662,121)$ | $\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $(560,576)$ |  |  |  |
| 50,976 | - | 50,976 | 13,724 |  |  |
| 38,645 | - | 38,645 | - |  |  |
| 22,506 | - | 22,506 | 44,246 |  |  |
| $(55,235)$ | - | $(55,235)$ | 3,301 |  |  |
| - | 1,060 | 1,060 | 11,969 |  |  |
| $(5,574)$ | - | $(5,574)$ | 9,106 |  |  |
| - | - | - | $(71,298)$ |  |  |
| - | $(14,152)$ | $(14,152)$ | $(54,235)$ |  |  |
| $(11)$ | - | $(11)$ | $(5,018)$ |  |  |
| 24,558 | 1,668 | 26,226 | $(5,537)$ |  |  |
| 75,865 |  |  |  |  |  |
| $\$(658,964)$ | $\$$ | 61,284 | $\$$ | $(597,680)$ | $\$$ |

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Internal Service Fund

Not Applicable

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H. Fiduciary Fund

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## TEANECK BOARD OF EDUCATION FIDUCIARY FUNDS COMBINING STATEMENT OF FIDUCIARY NET POSITION

JUNE 30, 2014
(With Comparative Totals for June 30, 2013)

|  | PRIVATE PURPOSE |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SCHOLARSHIP FUND | AGENCY FUND |  | 2014 |  | 2013 |  |
|  |  | $\begin{array}{lc} \hline \text { STUDENT PAYROLL } \\ \text { ACTIVITY } & \text { FUND } \end{array}$ |  |  |  |  |  |
| ASSETS |  |  |  |  |  |  |  |
| Cash \& Cash Equivalents | \$ | \$ 125,977 | \$ 415,332 | \$ | 541,309 | \$ | 580,837 |
| Restricted Cash | 126,032 | - | - |  | 126,032 |  | 130,972 |
| Total Assets | 126,032 | 125,977 | 415,332 |  | 667,341 |  | 711,809 |

## LIABILITIES

| Payroll Deductions \& |  |  |  |  |  |
| :--- | :---: | :---: | :---: | ---: | ---: |
| $\quad$ Withholdings | - | - | 407,872 | 407,872 | 412,670 |
| Due to Student Groups | - | 125,977 | - | 125,977 | 152,492 |
| Flexible Spending Program | - | - | 6,010 | 6,010 | 15,675 |
| Accrued Salaries \& Wages | - | - | 1,450 | 1,450 | - |
|  |  |  |  |  |  |
| Total Liabilities |  | - | 125,977 | 415,332 | 541,309 |

## NET POSITION

Reserve For:
Held in Trust for: Scholarships

Total Net Position

|  | 126,032 |  | - |  | - |  | 126,032 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |

## TEANECK BOARD OF EDUCATION FIDUCIARY FUNDS COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2014

(With Comparative Totals for June 30, 2013)

|  | PRIVATE PURPOSE |  | 2014 |  | 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SCHOLARSHIP | $\begin{aligned} & \text { RSHIP } \\ & \text { ID } \end{aligned}$ |  |  |  |  |
| ADDITIONS |  |  |  |  |  |  |
| Contributions: |  |  |  |  |  |  |
| Scholarship Contributions | \$ | 2,693 | \$ | 2,693 | \$ | 2,285 |
| Total Contributions |  | 2,693 |  | 2,693 |  | 2,285 |
| Investment Earnings: |  |  |  |  |  |  |
| Interest |  | 497 |  | 497 |  | 522 |
| Net Investment Earnings |  | 497 |  | 497 |  | 522 |
| Total Additions |  | 3,190 |  | 3,190 |  | 2,807 |
| DEDUCTIONS |  |  |  |  |  |  |
| Scholarship |  | 8,100 |  | 8,100 |  | 7,835 |
| Miscellaneous |  | 30 |  | 30 |  | 25 |
| Total Deductions |  | 8,130 |  | 8,130 |  | 7,860 |
| Change in Net Position |  | $(4,940)$ |  | $(4,940)$ |  | $(5,053)$ |
| Net Position - Beginning of the Year |  | 130,972 |  | 130,972 |  | 136,025 |
| Net Position - End of the Year | \$ | 126,032 | \$ | 126,032 | \$ | 130,972 |

## TEANECK BOARD OF EDUCATION <br> STUDENT ACTIVITY AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

|  | $\begin{gathered} \text { BALANCE } \\ \text { JULY 1, } \\ 2013 \end{gathered}$ |  | CASH <br> RECEIPTS |  | CASH <br> DISBURSEMENTS |  | $\begin{gathered} \text { BALANCE } \\ \text { JUNE 30, } \\ 2014 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ELEMENTARY SCHOOL |  |  |  |  |  |  |  |  |
| Hawthorne | \$ | 3,477 | \$ | 11,858 | \$ | 11,006 | \$ | 4,329 |
| Bryant |  | 3,388 |  | 5,988 |  | 7,838 |  | 1,538 |
| Lowell |  | 3,708 |  | 2,867 |  | 3,168 |  | 3,407 |
| Total Elementary Schools |  | 10,573 |  | 20,713 |  | 22,012 |  | 9,274 |
| MIDDLE SCHOOLS |  |  |  |  |  |  |  |  |
| Thomas Jefferson |  | 17,714 |  | 29,958 |  | 30,710 |  | 16,962 |
| Benjamin Franklin |  | 22,397 |  | 24,379 |  | 18,996 |  | 27,780 |
| Total Middle Schools |  | 40,111 |  | 54,337 |  | 49,706 |  | 44,742 |
| HIGH SCHOOL |  |  |  |  |  |  |  |  |
| Teaneck High School |  | 90,161 |  | 283,455 |  | 307,495 |  | 66,121 |
| Total High School |  | 90,161 |  | 283,455 |  | 307,495 |  | 66,121 |
| OTHER |  |  |  |  |  |  |  |  |
| Athletic |  | 6,383 |  | 101,632 |  | 106,788 |  | 1,227 |
| Music |  | 5,264 |  | 2,625 |  | 3,276 |  | 4,613 |
| Total Other |  | 11,647 |  | 104,257 |  | 110,064 |  | 5,840 |
| Total All Schools | \$ | 152,492 | \$ | 462,762 | \$ | 489,277 | \$ | 125,977 |

## PAYROLL AGENCY FUND

## SCHEDULE OF RECEIPTS AND DISBURSEMENTS

 FOR THE YEAR ENDED JUNE 30, 2012| BALANCE <br> JULY 1, <br> 2013 |  | ADDITIONS | DELETIONS |  | BALANCE <br> JUNE 30, <br> 2014 |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| $\$$ | 428,345 | $\$$ | $58,457,063$ | $\$$ | $58,470,076$ | $\$$ |
| $\$$ | 428,345 | $\$$ | $58,457,063$ | $\$$ | $58,470,076$ | $\$$ |

## LIABILITIES

Payroll Deductions \&

Withholdings
Flexible Spending Program Accrued Salaries and Wages

Total Liabilities

EXHIBIT H-4
ехнів

Total Assets

| $\$$ | 412,670 | $\$$ | $26,615,098$ | $\$$ | $26,619,896$ | $\$$ | 407,872 |
| :--- | :---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 15,675 | 39,646 | 49,311 | 6,010 |  |  |  |
|  | - | $31,802,319$ | $31,800,869$ | 1,450 |  |  |  |
|  |  |  |  |  |  |  |  |
|  | 428,345 | $\$$ | $58,457,063$ | $\$$ | $58,470,076$ | $\$$ | 415,332 |

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I. Long-Term Debt

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$\infty$

| $\begin{aligned} & \text { Pu } \\ & 0 \\ & \text { 亿 } \\ & \text { Z } \end{aligned}$ |
| :---: |号

BALANCE


会救
\＄11，816，000



 \％00S＇t
$\% 00 S^{\prime} t$
$\% 00 S^{\prime} t$





School Refunding Bonds

$$
\begin{aligned}
& \text { EXHIBIT I-1 } \\
& \\
& \\
& \text { BALANCE } \\
& \text { JUNE 30, } \\
& 2014
\end{aligned}
$$

| 000 0 I8 ${ }^{\text {coz }}$ \＄ | 000‘SZ9＇T | \＄ | 000＊0zて＇$¢$ | \＄ | $000 \times \subseteq z \varepsilon^{\prime} \varepsilon$ | $000{ }^{\prime} 0 \varepsilon \varepsilon^{\prime}$＇Z | \＄ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $000 \times \bigcirc \_\varepsilon^{\prime} \varepsilon$ | － |  | － |  | $000 \times$ ¢ ${ }^{\text {c }}$ ¢ $\varepsilon$ | － |  |

$$
000^{\circ} 00 t^{\prime} \angle
$$ TEANECK BOARD OF EDUCATION

LONG－TERM DEBT
SCHEDULE OF SERIAL BONDS PAYABLE
JUNE 30， 2014
 $000^{〔} \mathrm{~S} 88^{〔} \angle$
 SAILIZOLVW TVחNNV LNก
 1／2020
School Refunding Bonds
School Energy Savings Obligation Refunding Bonds

| $\begin{aligned} & \text { DATE OF } \\ & \underline{\text { ISSUE }} \end{aligned}$ | $\begin{gathered} \text { AMOUNT } \\ \text { OF ORIGINAL } \\ \text { ISSUE } \end{gathered}$ | $\begin{aligned} & \text { INTERST } \\ & \text { RATE } \end{aligned}$ |  | MOUNT TANDING NE 30, 2013 |  | UED <br> RENT <br> AR |  | $\begin{aligned} & \text { ETIRED } \\ & \text { JRRENT } \\ & \text { YEAR } \end{aligned}$ |  | OUUNT <br> TANDING <br> NE 30, 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 11/29/2010 | \$ 394,390 | 0.41\% | \$ | 209,428 | \$ | - | \$ | 80,663 | \$ | 128,765 |
| 3/1/2011 | 1,286,000 | 2.98\% |  | 794,302 |  | - |  | 256,975 |  | 537,327 |
| 8/14/2013 | 391,622 | 5.08\% |  | - |  | 391,622 |  | 52,845 |  | 338,777 |
| 7/1/2013 | 293,327 | 3.50\% | - |  |  | 293,327 |  | 78,817 |  | 214,510 |
|  |  |  | \$ | 1,003,730 | \$ | 684,949 | \$ | 469,300 | \$ | 1,219,379 |

TEANECK BOARD OF EDUCATION
SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES/L
SERIES
Teaneck High School Roof Improvements
 TEANECK BOARD OF EDUCATION
DEBT SERVICE FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEARS ENDED JUNE 30, 2014 AND 2013 TEANECK BOARD OF EDUCATION
DEBT SERVICE FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEARS ENDED JUNE 30, 2014 AND 2013
VARIANCE
POSITIVE/
(NEGATIVE)
FINAL TO
ACTUAL
ACTUAL

 | 0 |
| :--- |
| $-\quad+\quad$ |

$\cdots$ ล
 VARIANCE POSITIVE/
FOR THE FISCAL YEARS ENDED JUNE 30, 2014 AND 2013
$\begin{array}{ccccc} & & & & \text { POSITIVE/ } \\ & \text { JUNE 30, } 2014 & & \text { (NEGATIVE) }\end{array}$

| JuNE 30, 2014 |  |  |  | (NEGATVE) | JUNE 30, 20 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ORIGINAL | BUDGET | FINAL |  | FINAL TO | ORIGINAL | BUDGET | FINAL |  |
| BUDGET | TRANSFERS | BUDGET | ACTUAL | ACTUAL | BUDGET | TRANSFERS | BUDGET | ACTUAL |
| \$ - | \$ 1,789,891 | \$ 1,789,891 | \$ 1,789,891 | \$ - | 1,785,784 | \$ | 1,785,784 | 1,785,78 |

## cin

$\begin{array}{r}1,085,000 \\ 700,783 \\ \hline\end{array}$
700,785
1,085,000
$1,785,785 \quad 1,785,783$
1

Revenues:
Local Sources:
Local Tax Levy
Total Revenues

Expenditures:
Regular Debt Service:
Interest
$\quad$ Redemption of Principal
Expense of Refunding Bonds
Total Expenditures
Excess/(Deficiency) of Revenues
Over/(Under) Expenditures
Other Financing Sources:
Proceeds of Refunding Bonds
Deposit to Refunding Escrow
Excess/(Deficiency) of Revenues
Over/(Under) Expenditures
After Other Financing Sources
Fund Balance, July 1
Fund Balance, June 30

## STATISTICAL SECTION (Unaudited)

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EXHIBIT J-1

| FISCAL YEAR ENDING JUNE 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014 | 2013 |  | 2012 |  | 2011 |  | 2010 |  | 2009 |  | 2008 |  | 2007 |  | 2006 | 2005 |
| $\begin{array}{r} \$ 26,053,504 \\ 1,224,801 \\ 2,872,182 \\ \hline \end{array}$ | $\begin{array}{r} \$ 27,689,490 \\ 3,236,970 \\ (1,892,086) \\ \hline \end{array}$ | \$ | $\begin{gathered} 29,832,741 \\ 1,191,255 \\ (2,316,760) \\ \hline \end{gathered}$ | \$ | $\begin{array}{r} 27,808,537 \\ 643,243 \\ (1,782,172) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 27,900,242 \\ 899,886 \\ (3,820,722) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 26,966,982 \\ 1,975,666 \\ (1,778,289) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 25,514,557 \\ 229,174 \\ 1,007,645 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 25,187,935 \\ 324,375 \\ 1,297,242 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 24,173,348 \\ 536,883 \\ (953,246) \\ \hline \end{array}$ | $\begin{array}{r} \$ 22,868,603 \\ 2,142,023 \\ (11,933,350) \\ \hline \end{array}$ |
| \$ 30,150,487 | \$ 29,034,374 | \$ | 28,707,236 | \$ | 26,669,608 | \$ | 24,979,406 | \$ | 27,164,359 | \$ | 26,751,376 | \$ | 26,809,552 | \$ | 23,756,985 | \$ 13,077,276 |






 TEANECK BOARD OF EDUCATION LNGNOdWOD AG NOILISOd LIAN
(Accrual Basis of Accounting)
$\underset{\text { (Page } 1 \text { of 3) }}{\text { EXHIBIT J-2 }}$
辟

| FISCAL YEAR ENDING JUNE 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014 | 2013 |  | 2012 |  | 2011 |  | 2010 |  | 2009 |  | 2008 |  | 2007 |  | 2006 | 2005 |
| \$ 28,838,932 | \$ 33,576,131 | \$ | 32,671,988 | \$ | 30,421,657 | \$ | 34,139,305 | \$ | 32,850,320 | \$ | 35,644,622 | \$ | 33,233,572 | \$ | 30,526,336 | \$ 31,160,121 |
| 9,680,177 | 17,934,087 |  | 16,711,830 |  | 17,263,704 |  | 16,598,057 |  | 15,424,664 |  | 14,932,504 |  | 13,872,251 |  | 13,615,374 | 12,373,083 |
| 3,273,279 | 4,049,272 |  | 4,061,728 |  | 3,382,495 |  | 4,861,567 |  | 4,490,700 |  | 4,040,837 |  | 4,131,219 |  | 4,010,844 | 3,826,374 |
| 17,404,977 | 14,780,095 |  | 14,361,913 |  | 13,183,619 |  | 14,235,446 |  | 13,209,300 |  | 12,406,377 |  | 11,120,386 |  | 11,242,305 | 9,577,878 |
| 3,040,882 | 4,257,991 |  | 4,189,822 |  | 4,416,827 |  | 4,200,508 |  | 4,088,235 |  | 4,208,866 |  | 3,834,824 |  | 3,528,222 | 3,386,010 |
| 945,329 | 1,494,069 |  | 1,080,471 |  | 1,122,333 |  | 1,410,162 |  | 1,789,267 |  | 1,481,314 |  | 1,465,891 |  | 1,300,385 | 1,665,867 |
| 7,707,536 | 8,314,322 |  | 9,025,685 |  | 10,012,275 |  | 9,631,766 |  | 10,340,866 |  | 10,801,577 |  | 9,540,485 |  | 9,376,412 | 8,698,453 |
| 4,395,157 | 4,567,081 |  | 4,696,541 |  | 4,853,999 |  | 5,134,633 |  | 5,101,656 |  | 5,174,060 |  | 4,967,222 |  | 4,718,265 | 4,778,426 |
| 1,481,017 | 2,125,032 |  | 1,993,106 |  | 1,982,452 |  | 1,790,946 |  | 1,376,200 |  | 1,368,503 |  | 1,494,306 |  | 1,425,850 | 1,366,593 |
| 5,017,359 | 4,815,127 |  | 4,363,312 |  | 4,322,115 |  | 4,274,546 |  | 3,913,381 |  | 2,388,987 |  | 2,040,585 |  | 1,882,124 | 1,702,891 |
| 12,735,510 | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - | - |
| 1,734,667 | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - | - |
| 820,419 | 1,129,319 |  | 920,530 |  | 833,217 |  | 847,364 |  | 887,725 |  | 921,055 |  | 969,897 |  | 1,032,267 | 1,014,275 |
| 69,613 | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - | - |


| $97,144,854$ | $97,042,526$ | $94,076,926$ | $91,794,693$ | $97,124,300$ | $93,472,314$ | $93,368,702$ | $86,670,638$ | $82,658,384$ | $79,549,971$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| $1,479,468$ | $1,202,883$ | $1,397,117$ | $1,325,864$ | $1,350,203$ | $1,316,617$ | $1,282,444$ | $1,156,163$ | $1,109,797$ | $1,075,534$ |
| 564,347 | 708,373 | 858,905 | 859,294 | 884,402 | 747,254 | 855,417 | 799,129 | 777,445 | 718,397 |


| $2,043,815$ | $1,911,256$ | $2,256,022$ | $2,185,158$ | $2,234,605$ | $2,063,871$ | $2,137,861$ | $1,955,292$ | $1,887,242$ | $1,801,571$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


TEANECK BOARD OF EDUCATION
CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING)
LAST TEN FISCAL YEARS
LHANGES IN TEN FISCAL YEARS
$\underset{\text { (Page } 2 \text { of 3) }}{\text { EXHIBIT J-2 }}$


| FISCAL YEAR ENDING JUNE 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014 | 2013 | 2012 |  | 2011 |  | 2010 |  | 2009 |  | 2008 |  | 2007 |  | 2006 |  | 2005 |
| \$ - | \$ | \$ - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 12,465 | \$ | 13,690 | \$ | 34,758 |
| 67,734 | 139,183 | 205,243 |  | 183,867 |  | 187,773 |  | 122,388 |  | 123,683 |  | 192,172 |  | 146,930 |  | 103,044 |
| 40,427 | - | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| - | 27,470 | - |  | - |  | - |  | - |  | - |  | - |  | 93,170 |  | 102,272 |
| 7,620 | - | - |  | - |  | 1,391 |  | 6,913 |  | 29,050 |  | 30,231 |  | 31,816 |  | 40,533 |
| 13,364,250 | 17,291,743 | 16,260,691 |  | 13,896,066 |  | 13,382,713 |  | 14,893,154 |  | 16,684,940 |  | 15,462,501 |  | 13,371,086 |  | 12,298,920 |
| - | - | 504,250 |  | 202,209 |  | 417,097 |  | 77,089 |  | 74,259 |  | 13,594 |  | 8,946,805 |  | 4,525 |


| $13,480,031$ | $17,458,396$ | $16,970,184$ | $14,282,142$ | $13,988,974$ | $15,099,544$ | $16,911,932$ | $15,710,963$ | $22,603,497$ | $12,584,052$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| 744,639 | 664,678 | 685,717 | 714,849 | 751,458 | 794,154 | 809,596 | 760,083 | 729,821 | 685,543 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 637,055 | 686,002 | 784,134 | 750,363 | 697,946 | 672,503 | 769,935 | 719,255 | 726,803 | 749,440 |
| 705,891 | 664,831 | 656,447 | 641,420 | 628,975 | 535,659 | 504,607 | 486,507 | 433,394 | 338,088 |
|  |  |  |  |  |  |  |  |  |  |
| $2,087,585$ | $2,015,511$ | $2,126,298$ | $2,106,632$ | $2,078,379$ | $2,002,316$ | $2,149,626$ | $1,969,635$ | $1,890,018$ | $1,773,071$ |
| $\$ 15,567,616$ | $\$ 19,473,907$ | $\$$ | $19,096,482$ | $\$$ | $16,388,774$ | $\$$ | $16,067,353$ | $\$$ | $17,101,860$ |

 $\begin{array}{llllllllllll}\$(83,621,053) & \$(79,479,875) & \$ & (77,236,466) & \$ & (77,591,077) & \$ & (83,291,552) & \$ & (78,434,325) & \$ & (76,445,005)\end{array} \$ \quad(70,945,332) \$ \quad(60,052,111) \$(66,994,419)$
Program Revenues:
Governmental Activities:
Charges for Services:
Instruction (Tuition)
Special Education (Tuition)
Rentals
Student and Instruction Related Services
Operating Grants and Contributions
Capital Grants and Contributions
Total Governmental Activities Program
Revenues
Business-Type Activities:
Charges for Services:
Charges for Services:
Food Service
Community Education
Operating Grants \&
Operating Grants \&
Contributions
Total Business Type Activities
Total District Program Revenues
Net (Expense)/Revenue:
Governmental Activities
Business-Type Activities
Total District-Wide Net Expense
$\underset{\text { (Page } 3 \text { of 3) }}{\text { EXHIIT J-2 }}$

| FISCAL YEAR ENDING JUNE 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014 | 2013 |  | 2012 |  | 2011 |  | 2010 |  | 2009 |  | 2008 |  | 2007 |  | 2006 | 2005 |
| \$ 78,926,950 | \$ 77,760,542 | \$ | 77,452,263 | \$ | 77,452,263 | \$ | 77,384,174 | \$ | 75,400,085 | \$ | 73,468,869 | \$ | 71,386,061 | \$ | 67,872,613 | \$ 64,266,441 |
| 1,789,891 | 1,785,784 |  | 1,782,863 |  | 1,441,802 |  | 1,758,616 |  | 1,768,016 |  | 1,755,174 |  | 1,770,877 |  | 1,778,539 | 1,757,205 |
| - | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - | 25,963 |
| 1,684,983 | - |  | - |  | 180,939 |  | 1,684,442 |  | 1,376,462 |  | 835,868 |  | 658,131 |  | 685,824 | 679,755 |
| 61,893 | 82,082 |  | 19,927 |  | 51,159 |  | 34,349 |  | 68,258 |  | 231,044 |  | 344,263 |  | 183,490 | 106,635 |
| 694,931 | 282,860 |  | 262,013 |  | 192,205 |  | 88,792 |  | 172,932 |  | 107,639 |  | 161,599 |  | 253,923 | 252,146 |
| 520,199 | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 1,207 | - |
| - | - |  | - |  | - |  | - |  | - |  | - |  | - |  | $(50,000)$ | - |


| $83,678,847$ | $79,911,268$ | $79,517,066$ | $79,318,368$ | $80,950,373$ | $78,785,753$ | $76,398,594$ | $74,320,931$ | $70,725,596$ | $67,088,145$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | - | - | - | - | - |  |  |  | TEANECK BOARD OF EDUCATION

CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING)
LAST TEN FISCAL YEARS TEANECK BOARD OF EDUCATION
CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING)
LAST TEN FISCAL YEARS

 TEANECK BOARD OF EDUCATION
FUND BALANCES AND GOVERNMENTAL FUNDS
LAAT TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

General Fund:
Reserved
Unreserved
Restricted
Committed
Assigned
Unassigned
Total General Fund
All Other Governmental Funds:
Reserved
Unreserved
Restricted
Total All Other Governmental
TEANECK BOARD OF EDUCATION
CHANGES IN FUND BALANCES，GOVERNMENTAL FUNDS，
（Modified Accrual Basis of Accounting）

| FISCAL YEAR ENDING JUNE 30， |  |  |  |  |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 | 2006 | 2005 |
| $\$ 80,716,841$ | $\$ 79,546,326$ | $\$ 79,235,123$ | $\$$ | $78,894,065$ | $\$ 79,142,790$ | $\$ 77,168,101$ | $\$ 75,224,043$ | $\$ 73,156,938$ | $\$ 69,651,152$ |
| 67,734 | 139,183 | 205,243 | 183,867 | 187,773 | 122,388 | 123,683 | 204,637 | 160,620 | 137,802 |
| 7,620 | - | - | - | 1,391 | 6,913 | 29,050 | 30,231 | 31,816 | - |
| 40,427 | 27,470 | - | - | - | - | - | - |  |  |
| 61,893 | 82,082 | 19,927 | 51,159 | 34,349 | 68,258 | 231,044 | 344,263 | 183,490 | 106,635 |
| 694,931 | 27,470 | 638,879 | 456,835 | 329,281 | 402,246 | 331,950 | 386,422 | 448,061 | 633,559 |
| $13,336,840$ | $14,908,247$ | $13,905,994$ | $11,081,930$ | $12,419,416$ | $13,758,044$ | $15,662,352$ | $14,481,637$ | $21,147,823$ | $10,964,730$ |
| $1,712,393$ | $1,848,522$ | $2,482,081$ | $2,932,654$ | $2,824,347$ | $2,359,347$ | $1,708,404$ | $1,427,766$ | $1,661,754$ | $1,702,792$ |



|  | － | － | － | － | － | 869＇61 | 96t＇$¢ 6$ | － |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ع0t＇\＆I0＇t | 8LS＇SIO「士 | 0ヶ0 ${ }^{\text {¢ }}$ ¢ 6 | 788‘668 | 910‘898 | 6Sて＇โE8 | L6C＇008 | 6Sて＇とદ8 | zos＇0sz＇t | 096‘6¢6 |
| 000＇09 |  | L68‘SLZ＇工 | $000{ }^{6} 0 \angle 8$ | $000 \times 006$ | 000＇st6 | LLI＇sto＇t | stz＇0sc＇t | $\varepsilon \angle S^{\prime} 08 S^{\prime}$ T | 000‘sz9‘ |
|  |  |  |  |  |  |  |  |  | 0IS＇sEL＇zI |
| ヤLL＇69T「て | عzo‘999‘」 | 282＇t88＇t |  | 6Iて＇と8I＇z | E0Z＇809‘โ | Stef8てL | 18L｀0Z8‘て | عLS＇06T＇9 | セャ8「ZL9「と |
| L68＇z04＇I | ちてI＇と88＇t | S8S ${ }^{\text {cotor }}$ | L86‘888＇乙 | 188＇と16＇ع |  | sul＇zてE＇t | てIE＇と98＇t | LZI＇si8＇t | 6S8＇LIO¢ |
| 209｀¢¢¢＇ı | ISS 9 It＇T | $88 t$＇ 26 t＇L | L99＇TLE＇T | LZ6＇LLE＇ | てعと＇606＇LI | 9L9＇z86＇ | ャてと＇E66＇โ | てع0¢¢ ${ }^{\text {cť}}$ | LI0＇18t＇T |
| S6でLLL＇t | SSL＇6IL＇t | ャ98＇996＇t | ちてL＇ゅくさ＇S | 986＇t0T＇S | IE9＇ャ ${ }^{\text {cts }}$ | 910＇tS8＇t | LSS＇969＇t | 180＇ $29 S^{\prime}$ t | LSI＇S6E＇t |
| ャ86＇tャ9＇ 4 | 679＇698＇8 | 26S＇tL9＊8 | L८ع＇8S9＇6 | \＆$\left\llcorner\right.$ ¢ $60 \varepsilon^{\text {c } 6}$ | ャ $\angle 9 \times 0$ ¢s $^{\text {8 }}$ | 828＇LE6‘8 | 96て＇6ャ8「し |  | 98S＇L0L＇し |
| LS6‘8てع‘¢ | †08‘ZLS「¢ | £8て＇เ89‘¢ | 9It＇s98＇0t | z09＇zzo＇t | 6I8＇ssi＇t | \＆ZS＇L6E＇t | £SE＊6LI＇t |  | 288‘0t0‘¢ |
|  | โદて＇8¢て＇土 | 89I＇zદS＇土 | LOZ＇9ttiL | Lて8＇88t＇L | St9＇80s＇L | ャ9L＇ZLI＇L |  | とt6＇zss＇t | 6zع＇st6 |
| L00＇t68＇6 | L66＇¢60＇LI | ャS6＇8L0＇LI | LEと＇て¢t＇てI | $8 \downarrow$ ¢＇0てて＇¢ | ISI＇9zて＇ゅI | $0 \downarrow \varepsilon^{\prime} 080{ }^{\text {¢ }}$ ¢ | 00才＇ISでゅI | 00s＇st9＇vi | LL6＇t0t＇LI |
| 69Z＇E6T＇t |  |  | SSS＇0S0＇t | くもぐゅ6t＇t | TSZ＇6S8＇t | †00＇E88＇$\varepsilon$ | z8て＇z90＇t | てLで $6 \downarrow 0$ ¢ |  |
| 0 09｀8¢¢＇zI | カ七L＇と¢9＇とL | $610 \times 98{ }^{\circ} \mathrm{CL}$ | 96 t＇ecs＇ti $^{\text {d }}$ | ャSt＇9Et＇SI | 086＇ C6S $^{\text {¢ } 91}$ | 8ع6＇เ9でムI | 80t＇とtく＇9I | L80＇t\＆6＇LT | LLT＇089＇6 |
| 8LE‘6E0＇t¢ | 9¢t＇689｀0ع | น๖8＇とเ8＇も¢ | ャ86＇9ャ¢＇ธย | 8z0＇6¢9｀を¢ | SLI＇trI＇te | ع68＇عऽع＇0¢ | 60 6＇sIs＇ž $^{\text {c }}$ |  | てもで0¢6＇8て |

[^1]

TEANECK BOARD OF EDUCATION
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS,
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)
FISCAL YEAR ENDING JUNE 30,
\[

$$
\begin{aligned}
& \text { Total Expenditures } \\
& \text { Excess (Deficiency) of Revenues } \\
& \text { Over/(Under) Expenditures } \\
& \text { Other Financing Sources/(Uses): } \\
& \text { Capital Leases (non-budgeted) } \\
& \text { Cancellation of Prior Year Receivables } \\
& \text { Proceeds from Bond Issuance } \\
& \text { Premium on Sale of Bonds } \\
& \text { Transfers in } \\
& \text { Transfers Out } \\
& \text { Total Other Financing Sources/(Uses) } \\
& \text { Net Change in Fund Balances } \\
& \text { Debt Service as a Percentage of } \\
& \text { Noncapital Expenditures }
\end{aligned}
$$
\]

Source: District records
Note: Noncapital expenditures are total expenditures less capital outlay
GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

$$
\begin{aligned}
& \leftrightarrow
\end{aligned}
$$

$$
\begin{aligned}
& \leftrightarrow
\end{aligned}
$$

$$
\begin{aligned}
& \text { 水 } \\
& \text { Source: District Records }
\end{aligned}
$$


NET
VALUATION
TAXABLE

$5,821,210,873$
$5,914,941,802$
$6,016,932,785$
$6,066,673,026$
$6,092,893,157$
$6,092,338,564$
$6,093,801,694$
$6,080,678,681$
$2,654,393,394$
$2,636,350,451$
EXHIBIT J-7


Source: Abstract of Ratables/Municipal Tax Assessor

TEANECK BOARD OF EDUCATION PRINCIPAL PROPERTY TAX PAYERS, CURRENT YEAR AND NINE YEARS AGO

## TAXPAYER

Glenpointe Associates
Glenpointe Associates III
Glenpointe Associates II, LLC
SNH Teaneck Properties, LLC
Heritage Point of Teaneck
Glenpointe Assocaites
Teaneck Garden Owners Corp.
Glenpointe Associates II, LLC
Care One at Teaneck, LLC
411 Alfred LLC
Teaneck Limited PTNP
Givaudan-Roure Fragrance Corp
Holy Name Real Estate Corp
Bell Atlantic
Individual Taxpayer
F.W. Teaneck

Cedar Holding Assoc
Carriage IV Office Center

Total

| 2014 |  |  | 2005 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% OF TOTAL |  |  | \% OF TOTA |
|  | TAXABLE | DISTRICT NET |  | TAXABLE | DISTRICT NET |
|  | ASSESSED | ASSESSED |  | ASSESSED | ASSESSED |
|  | VALUE | VALUE |  | VALUE | VALUE |
| \$ | 56,210,100 | 0.95\% | \$ | 91,008,000 | 3.50\% |
|  | 43,186,000 | 0.73\% |  |  |  |
|  | 40,714,500 | 0.69\% |  |  |  |
|  | 38,000,000 | 0.64\% |  |  |  |
|  | 35,000,000 | 0.59\% |  |  |  |
|  | 31,324,200 | 0.53\% |  |  |  |
|  | 16,500,000 | 0.28\% |  | 7,600,000 | 0.29\% |
|  | 13,469,200 | 0.23\% |  |  |  |
|  | 12,000,000 | 0.20\% |  |  |  |
|  | 10,750,000 | 0.18\% |  |  |  |
|  |  |  |  | 27,000,000 | 1.04\% |
|  |  |  |  | 9,664,900 | 0.37\% |
|  |  |  |  | 7,973,200 | 0.31\% |
|  |  |  |  | 6,000,000 | 0.23\% |
|  |  |  |  | 5,350,000 | 0.21\% |
|  |  |  |  | 5,080,000 | 0.20\% |
|  |  |  |  | 4,043,200 | 0.16\% |
|  |  |  |  | 3,926,000 | 0.15\% |
| \$ | 297,154,000 | 5.02\% | \$ | 167,645,300 | 6.46\% |

EXHIBIT J-9

 TEANECK BOARD OF EDUCATION PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS | TAXES | COLLECTED WITHIN THE FISCAL |  |
| :--- | :--- | :--- |
| LEVIED FOR |  |  |$\quad \begin{gathered}\text { YEAR OF THE LEVY }\end{gathered}$

Source: District records including the Certificate and Report of School Taxes (A4F form)

RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS

| FISCAL | GOVERNMENTAL ACTIVITIES |  |  |  | TOTAL |  | POPULATION |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GENERAL |  | CAPITAL |  |  |  |  |
| ENDED |  | bligation |  |  |  |  |  |
| JUNE 20, |  | BONDS |  | LEASES |  | DISTRICT |  |
| 2014 | \$ | 20,810,000 | \$ | 1,219,379 | \$ | 22,029,379 | N/A |
| 2013 |  | 22,330,000 |  | 1,003,730 |  | 23,333,730 | 40,093 |
| 2012 |  | 23,710,000 |  | 1,329,968 |  | 25,039,968 | 40,033 |
| 2011 |  | 16,565,000 |  | 1,645,213 |  | 18,210,213 | 40,033 |
| 2010 |  | 17,545,000 |  |  |  | 17,545,000 | 39,823 |
| 2009 |  | 18,490,000 |  | - |  | 18,490,000 | 38,633 |
| 2008 |  | 19,390,000 |  | - |  | 19,390,000 | 38,541 |
| 2007 |  | 19,946,000 |  | - |  | 19,946,000 | 38,652 |
| 2006 |  | 20,751,000 |  | 470,891 |  | 21,221,891 | 38,820 |
| 2005 |  | 21,541,000 |  | 919,390 |  | 22,460,390 | 39,018 |



EXHIBIT J-12

## RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT AS OF JUNE 30, 2013



Sources: Assessed value data used to estimate applicable percentages provided by the Bergen County Board of Taxation.
EXHIBIT J-13

|  |  |  |  | FISCAL YEAR |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014 | 2013 |  | 2012 |  | 2011 | 2010 | 2009 | 2008 | 2007 | 2006 | 2005 |
| \$ 220,359,706 | \$ 228,885,336 | \$ | 236,575,160 | \$ | 243,822,451 | \$ 247,887,546 | \$ 242,359,877 | \$ 224,704,147 | \$ 202,472,510 | \$ 179,884,210 | \$ 160,202,419 |
| 20,810,000 | 22,330,000 |  | 23,710,000 |  | 16,565,000 | 12,980,000 | 13,630,000 | 19,390,590 | 19,946,000 | 20,751,590 | 29,379,363 |
| \$ 199,549,706 | \$ 206,555,336 | \$ | 212,865,160 | \$ | 227,257,451 | \$ 234,907,546 | \$ 228,729,877 | \$ 205,313,557 | \$ 182,526,510 | \$ 159,132,620 | \$ 130,823,056 |
| 9.44\% | 9.76\% |  | 10.02\% |  | 6.79\% | 5.24\% | 5.62\% | 8.63\% | 9.85\% | 11.54\% | 18.34\% |

Legal Debt Margin Calculation for Fiscal Year 2014

\[

\]

$\xlongequal{\$ 16,526,977,926}$

| $\$ 5,508,992,642$ |
| ---: | ---: |
| $220,359,706$ |
| $20,810,000$ |
| $\$ \quad 199,549,706$ |

Debt Limit
Total Net Debt Applicable to the Limit
as a Percentage of Debt Limit

[^2]TEANECK BOARD OF EDUCATION
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS

## TEANECK BOARD OF EDUCATION DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

|  |  | PER CAPITA |  |
| :--- | :---: | :---: | :---: |
|  |  | PERSONAL | UNEMPLOYMENT |
| YEAR | POPULATION (a) | INCOME (c) | RATE (d) |
|  |  |  |  |
| 2014 |  | N/A | N/A |

Source:
*2010 Census
${ }^{a}$ Population information provided by the NJ Dept of Labor and Workforce Development
${ }^{\mathrm{b}}$ Per Capita provided by the NJ Dept of Labor and Workforce Development
${ }^{\text {c }}$ Unemployment data provided by the NJ Dept of Labor and Workforce Development

PRINCIPAL EMPLOYERS
CURRENT YEAR AND TEN YEARS AGO

NOT AVAILABLE

TEANECK BOARD OF EDUCATION
FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM
LAST SEVEN FISCAL YEARS

| Function/Program | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Instruction: |  |  |  |  |  |  |  |  |  |
| Regular | 241.0 | 239 | 246 | 236.6 | 296.9 | 296.5 | 283.0 | 292.5 | 286.9 |
| Special Education | 143.8 | 140.8 | 137.4 | 123.4 | 132.6 | 127.5 | 106.0 | 97.5 | 107.0 |
| Other Instruction | 3.0 | 3.0 | 3.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Support Services: |  |  |  |  |  |  |  |  |  |
| Student \& Instruction Related |  |  |  |  |  |  |  |  |  |
| Services | 89.0 | 91.5 | 92.0 | 95.0 | 96.8 | 101.8 | 91.0 | 91.0 | 94.1 |
| GeneralAdministrative | 4.0 | 4.0 | 4.0 | 3.0 | 4.3 | 3.3 | 5.0 | 5.5 | 5.0 |
| School Administrative Services | 31.0 | 33.0 | 34.0 | 35.0 | 36.0 | 36.0 | 35.0 | 31.0 | 32.5 |
| Plant Operations \& Maintenance | 83.5 | 95.5 | 98.0 | 96.5 | 108.5 | 110.5 | 115.0 | 112.5 | 116.5 |
| Pupil Transportation | 1.0 | 1.0 | 1.0 | 1.0 | 11.0 | 9.0 | 10.0 | 10.0 | 9.0 |
| Business and Other Support Services | 14.0 | 14.0 | 15.0 | 15.0 | 16.0 | 13.0 | 10.0 | 11.0 | 13.0 |
| Community School` | 1.0 | 2.0 | 3.7 | 6.0 | 6.0 | 4.5 | 5.0 | 5.0 | 5.0 |
| Total | 611.3 | 623.8 | 634.3 | 612.5 | 709.1 | 703.1 | 661.0 | 657.0 | 670.0 |

Source: District Personnel Records
LI-؟ LIGIHX日

| \% CHANGE IN |  |
| :---: | :---: |
| AVERAGE | STUDENT |
| DAILY | ATTENDANCE |
| ENROLLMENT | PERCENTAGE |


贸



|  |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  <br>  |
|  |  |



Sources: District records

## TEANECK BOARD OF EDUCATION SCHOOL BUILDING INFORMATION LAST NINE FISCAL YEAR

| DISTRICT BUILDINGS | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary Schools: |  |  |  |  |  |  |  |  |  |
| Bryant - Kindergarten/Pre-K (1926) |  |  |  |  |  |  |  |  |  |
| Square Feet | 47,438 | 47,338 | 47,438 | 47,338 | 47,438 | 47,338 | 47,438 | 47,338 | 47,438 |
| Capacity (students) | 314 | 314 | 314 | 314 | 314 | 314 | 314 | 314 | 314 |
| Enrollment | 330 | 328 | 352 | 366 | 367 | 292 | 288 | 345 | 345 |
| Whittier (1921) |  |  |  |  |  |  |  |  |  |
| Square Feet | 55,118 | 55,118 | 55,118 | 55,118 | 55,118 | 55,118 | 55,118 | 55,118 | 55,118 |
| Capacity (students) | 375 | 375 | 375 | 375 | 375 | 375 | 375 | 375 | 375 |
| Enrollment | 377 | 339 | 365 | 380 | 406 | 385 | 373 | 411 | 411 |
| Hawthorne (1925) |  |  |  |  |  |  |  |  |  |
| Square Feet | 49,373 | 49,373 | 49,373 | 49,373 | 49,373 | 49,373 | 49,373 | 49,373 | 49,373 |
| Capacity (students) | 322 | 322 | 322 | 322 | 322 | 322 | 322 | 322 | 322 |
| Enrollment | 369 | 391 | 346 | 319 | 347 | 354 | 371 | 374 | 374 |
| Lowell (1934) |  |  |  |  |  |  |  |  |  |
| Square Feet | 47,106 | 47,106 | 47,106 | 47,106 | 47,106 | 47,106 | 47,106 | 47,106 | 47,106 |
| Capacity (students) | 321 | 321 | 321 | 321 | 321 | 321 | 321 | 321 | 321 |
| Enrollment | 314 | 335 | 309 | 352 | 321 | 305 | 327 | 375 | 375 |
| Middle School: |  |  |  |  |  |  |  |  |  |
| Thomas Jefferson M.S. (1958) |  |  |  |  |  |  |  |  |  |
| Square Feet | 105,216 | 105,216 | 105,216 | 105,216 | 105,216 | 105,216 | 105,216 | 105,216 | 105,216 |
| Capacity (students) | 676 | 676 | 676 | 676 | 676 | 676 | 676 | 676 | 676 |
| Enrollment | 583 | 577 | 598 | 614 | 624 | 626 | 669 | 690 | 690 |
| Ben Franklin M.S. (1957) |  |  |  |  |  |  |  |  |  |
| Square Feet | 100,202 | 100,202 | 100,202 | 100,202 | 100,202 | 100,202 | 100,202 | 100,202 | 100,202 |
| Capacity (students) | 641 | 641 | 641 | 641 | 641 | 641 | 641 | 641 | 641 |
| Enrollment | 527 | 525 | 570 | 560 | 576 | 555 | 558 | 611 | 611 |
| Teaneck High School (1926) |  |  |  |  |  |  |  |  |  |
| Square Feet | 215,808 | 215,808 | 215,808 | 215,808 | 215,808 | 215,808 | 215,808 | 215,808 | 215,808 |
| Capacity (students) | 1,203 | 1,203 | 1,203 | 1,203 | 1,203 | 1,203 | 1,203 | 1,203 | 1,203 |
| Enrollment | 1,285 | 1,272 | 1,298 | 1,336 | 1,369 | 1,398 | 1,396 | 1,459 | 1,459 |
| Eugene Field School (1955) |  |  |  |  |  |  |  |  |  |
| Square Feet | 24,877 | 24,877 | 24,877 | 24,877 | 24,877 | 24,877 | 24,877 | 24,877 | 24,877 |
| Capacity (students) | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 |
| Number of Schools at June 30, 2014: |  |  |  |  |  |  |  |  |  |
| Elementary $=4$ |  |  |  |  |  |  |  |  |  |
| Middle School $=2$ |  |  |  |  |  |  |  |  |  |
| High School = 1 |  |  |  |  |  |  |  |  |  |
| Other $=1$ |  |  |  |  |  |  |  |  |  |



* School facilities as defined under EFCFA.
(N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)
Source: District records M-1 Report


## TEANECK BOARD OF EDUCATION

INSURANCE SCHEDULE
JUNE 30, 2014


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## EXHIBIT K-1

# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTINGAND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS 

Honorable President and Members<br>of the Board of Education<br>Teaneck Board of Education<br>County of Bergen<br>Teaneck, New Jersey 07666

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Teaneck Board of Education, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise Teaneck Board of Education's basic financial statements, and have issued our report thereon dated November 15, 2014.

## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Teaneck Board of Education's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Teaneck Board of Education's internal control. Accordingly, we do not express an opinion on the effectiveness of Teaneck Board of Education's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether Teaneck Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully Submitted,
HOLMAN FRENIA ALLISON, P.C.


Robert W. Allison
Certified Public Accountant
Public School Accountant, No. 897

November 15, 2014
Freehold, New Jersey

## EXHIBIT K-2

# INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A133 AND NEW JERSEY OMB CIRCULAR 04-04. 

Honorable President and Members
of the Board of Education
Teaneck Board of Education
County of Bergen
Teaneck, New Jersey 07666

## Report on Compliance for Each Major Federal and State Program

We have audited Teaneck Board of Education's compliance with the types of compliance requirements described in the OMB Circular A-133 Compliance Supplement and the New Jersey Aid/Grant Compliance Supplement that could have a direct and material effect on each of the District's major federal and state programs for the year ended June 30, 2014. Teaneck Board of Education's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

## Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

## Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Teaneck Board of Education's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organization; the New Jersey State Aid/Grant Compliance Supplement; the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey; and New Jersey OMB’s Circular 04-04, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards, OMB Circular A-133 and New Jersey OMB's Circular 04-04, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about Teaneck Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of Teaneck Board of Education's compliance with those requirements.

## Opinion on Each Major Federal and State Program

In our opinion, Teaneck Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal or state programs for the year ended June 30, 2014.

## Other Matters

The results of our auditing procedures disclosed instances of noncompliance, which are required to be reported in accordance with New Jersey OMB's Circular 04-04 and which are described in the accompanying schedule of findings and questioned costs as item 2014-001. Our opinion on each major state program is not modified with respect to this matter.

Teaneck Board of Education's response to the noncompliance findings identified in our audit is described in the accompanying schedule of findings and questioned costs. Teaneck Board of Education's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on this response.

## Report on Internal Control Over Compliance

Management of Teaneck Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Teaneck Board of Education’s internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal or state program and to test and report on internal control over compliance in accordance with OMB Circular A133 or New Jersey OMB's Circular 04-04, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Teaneck Board of Education's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we identified certain deficiencies in internal control over compliance, as described in the accompanying schedule of findings and questioned costs as item 2014-001, that we consider to be a significant deficiency.

Teaneck Board of Education’s response to the internal control over compliance findings identified in our audit is described in the accompanying schedule of findings and questioned costs. Teaneck Board of Education's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 and New Jersey OMB’s Circular 04-04. Accordingly, this report is not suitable for any other purpose.

Respectfully Submitted,<br>HOLMAN FRENIA ALLISON, P.C.



Robert W. Allison
Certified Public Accountant
Public School Accountant, No. 897

November 15, 2014
Freehold, New Jersey

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EXHIBIT K-3
SCHEDULE A


| $(1,405,121)$ | $13,031,227$ | $(12,900,482)$ | - | $(1,274,376)$ | - | 317,115 | $12,900,482$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| $\begin{gathered} \text { BALANCE } \\ \text { AT } \\ \text { JUNE } 30 \text {, } \\ 2013 \end{gathered}$ | $\begin{gathered} \text { CASH } \\ \text { RECEIVED } \end{gathered}$ | BUDGETARYEXPENDITURES |  | REPAYMENT OF PRIOR YEARS BALANCES | (ACCOUNTS AT JUNE 30, 2014 | $\begin{gathered} \text { DUE TO } \\ \text { STATE } \\ \text { AT JUNE } 30 \text {, } \\ 2014 \end{gathered}$ | MEMO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | BUDGETARY RECEIVABLE |  |  | CUMULATIVETOTAL EXPENDITURES |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| \$ - | \$ 1,887,212 | \$ | $(1,887,212)$ | \$ - | \$ - | \$ - | 115,430 | \$ | 1,887,212 |
| - | 2,567,656 |  | $(2,567,656)$ | - |  |  | 156,972 |  | 2,567,656 |
| - | 730,527 |  | $(730,527)$ | - |  |  | 44,713 |  | 730,527 |
| (102, |  |  | $(1,068,165)$ | - | $(1,068,165)$ | - | - |  | 1,068,165 |
| $(1,102,089)$ | 1,102,089 |  |  | - | (1,06, | - | - |  | , |
|  |  |  | $(85,017)$ |  | $(85,017)$ |  |  |  | 85,017 |
| $(139,923)$ | 139,923 |  |  | - | - | - | - |  |  |
|  | 78,183 |  | $(78,183)$ |  | - | - | - |  | 78,183 |
| $(36,024)$ | 36,024 |  |  |  |  |  | - |  |  |
| - | 2,503,873 |  | $(2,503,873)$ | - | - | - | - |  | 2,503,873 |
| - | 1,403,243 |  | $(1,403,243)$ |  | - | - | - |  | 1,403,243 |
| - | 123,859 |  | $(123,859)$ |  | - | - | - |  | 123,859 |
| - | 2,331,553 |  | $(2,452,747)$ | - | $(121,194)$ | - | - |  | 2,452,747 |
| $(127,085)$ | 127,085 |  | - | - |  | - | - |  |  |


$\begin{array}{lllllll}(33,624) & 519,610 & (472,072) & (53,177) & (83,649) & 92,945 & \end{array}$
$(1,993)$

| - | 11,020 | $(14,762)$ | - | $(3,742)$ | - | - | 14,762 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $(1,993)$ | 13,013 | $(14,762)$ | - | $(3,742)$ | - | - | 14,762 |


| $\$(1,440,738)$ | $\$ 13,563,850$ | $(13,387,316)$ | $\$$ | $(53,177)$ | $\$$ | $(1,361,767)$ | $\$$ | 92,945 | $\$$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

$\begin{array}{ll}14,539 & 7 / 1 / 12-6 / 30 / 13 \\ 15,663 & 7 / 1 / 13-6 / 30 / 14\end{array}$
$13-100-010-3360-067$
$14-100-010-3360-023$

TEANECK BOARD OF EDUCATION
SCHEDULE OF STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2014
$\begin{array}{cc}\text { GRANT OR } & \\ \text { STATE PROJECT } & \text { AWARD } \\ \text { NUMBER } & \text { AMOUNT }\end{array}$
$\begin{array}{ll} & \\ \text { GRANT } \\ \text { PERIOD }\end{array}$

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TEANECK BOARD OF EDUCATION
SCHEDULE OF STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30,2014

## TEANECK BOARD OF EDUCATION NOTES TO THE SCHEDULES OF FINANCIAL ASSISTANCE FOR THE YEAR ENDED JUNE 30, 2014

## Note 1: General

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Board of Education, Teaneck Board of Education. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

## Note 2: Basis of Accounting

The accompanying schedules of expenditures of awards and financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These basis of accounting are described in Note 1 to the Board's basic financial statements.

## Note 3: Relationship to Basic Financial Statements

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to N.J.S.A.18A:22-44.2. For GAAP purposes, that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with N.J.S.A.18A:22-4.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is $\$ 1,066,375$ for the general fund and $\$(5,881)$ for the special revenue fund. See Exhibit C-3 for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as presented as follows:

## TEANECK BOARD OF EDUCATION

## NOTES TO THE SCHEDULES OF FINANCIAL ASSISTANCE (continued) FOR THE YEAR ENDED JUNE 30, 2014

Note 3: Relationship to Basic Financial Statements (continued):

|  | Federal |  | State | Total |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
| General Fund | $\$ 13,966,857$ | $\$$ | 64,178 | $\$ 14,031,035$ |
| Special Revenue Fund | $1,648,215$ |  | 472,072 | $2,120,287$ |
| Food Service Fund | 651,106 |  | 14,762 | 665,868 |
|  |  |  |  |  |
| Total Financial Assistance | $\$ 16,266,178$ | $\$$ | 551,012 | $\$ 16,817,190$ |

## Note 4: Relationship to Federal and State Financial Reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

## Note 5: Other

Revenues and expenditures reported under the Food Distribution Program represents current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the District for the year ended June 30, 2014. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2014.

## Note 6: Federal and State Loans Outstanding

The Teaneck Board of Education had no loan balances outstanding at June 30, 2014.

# TEANECK BOARD OF EDUCATION <br> SCHEDULE OF FINDINGS \& QUESTIONED COSTS <br> For the Fiscal Year Ended June 30, 2014 

## Section I - Summary of Auditors' Results

## Financial Statements

Type of auditor's report issued: Unmodified
Internal control over financial reporting:

1) Material weakness(es) identified? None Noted
2) Significant deficiencies identified that are not
considered to be material weaknesses?

Noncompliance material to basic financial statements noted?

None Noted

## Federal Awards

Internal control over major programs:

1) Material weakness(es) identified? None Noted
2) Significant deficiencies identified that are not None Noted
considered to be material weaknesses?

Type of auditor's report issued on compliance for major programs
Unmodified
Any audit findings disclosed that are required to be reported in accordance With Section .510(a) of Circular A-133

None Noted

## Identification of major programs:

## CFDA Number(s)

10.565
10.553
10.555
84.027
84.173

Name of Federal Program or Cluster
Food Distribution Program
School Breakfast Program
National School Lunch Program
IDEA, Part B
IDEA Preschool

Dollar threshold used to distinguish between type A and type B programs:

# TEANECK BOARD OF EDUCATION <br> SCHEDULE OF FINDINGS \& QUESTIONED COSTS (continued) <br> For the Fiscal Year Ended June 30, 2014 <br> Section I - Summary of Auditor's Results (continued) 

## State Awards

Dollar threshold used to distinguish between type A and type B programs: \$300,000
Auditee qualified as low-risk auditee? No
Type of auditor's report issued on compliance for major programs Unmodified
Internal control over major programs:

1) Material weakness(es) identified? None Noted
2) Significant deficiencies identified that are not considered to be material weaknesses?

Yes
Any audit findings disclosed that are required to be reported in accordance with NJ OMB Circular Letter 04-04

Yes

## Identification of major programs:

GMIS Number(s)
14-495-034-5120-089
14-495-034-5120-084
14-495-034-5120-014
14-100-054-7500-068

## Name of State Program

Categorical Special Education Aid
Categorical Security Aid
Transportation Aid
School Based Youth Services

## Section II - Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements for which Government Auditing Standards requires reporting in a Circular A-133 audit.

No Current Year Findings

# TEANECK BOARD OF EDUCATION <br> SCHEDULE OF FINDINGS \& QUESTIONED COSTS (continued) <br> For the Fiscal Year Ended June 30, 2014 

## Section III - Federal Awards \& State Financial Assistance Finding \& Questioned Costs

This section identifies audit findings required to be reported by section .510 (a) of Circular A-133 and New Jersey OMB’s Circular Letter 04-04.

## STATE AWARDS:

Finding 2014-001:
Information on the State Program: GMIS \#'s 14-495-034-5120-089 and 14-495-034-5120-084

## Criteria:

The District must report on-roll, resident low income, resident LEP low income and resident LEP not-low income students as of October 15, 2013 in the Application for State School Aid. The workpapers detailing student enrollments should be reconciled to the A.S.S.A. report prior to submission.

## Condition:

The Application for State School Aid had over-report and under-reported students as on-roll, resident low income, resident LEP low income and resident LEP not-low income that could not be verified by the District's workpapers.

Questioned Costs:
None noted.

## Context:

The Application for State School Aid had over-reported seven (7) students as on-roll, ninety (90) students as resident low income and thirty-five (35) students as resident LEP low income. The Application for State School Aid had under-reported seven (7) students as resident LEP not-low income.

## Cause:

The District did not maintain a proper audit trail to support the edits made from the original submission.
Effect:

We were unable to verify the number of students reported on the Application for State School Aid.

# TEANECK BOARD OF EDUCATION <br> SCHEDULE OF FINDINGS \& QUESTIONED COSTS (continued) <br> For the Fiscal Year Ended June 30, 2014 

## Section III - Federal Awards \& State Financial Assistance Finding \& Questioned Costs <br> STATE AWARDS (continued):

Finding 2014-001 (continued):

## Recommendation:

That the District maintain a proper audit trail to ensure that students reported on the Application for State School Aid agree to the District's workpapers.

## Management's Response:

This will be corrected for the Application for State School Aid performed for the fiscal year ending June 30, 2015.

# TEANECK BOARD OF EDUCATION SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT For the Fiscal Year Ended June 30, 2014 

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of Government Auditing Standards, U.S. OMB Circular A-133 (section . 315 (a)(b)) and New Jersey OMB’s Circular 0404.

Finding 2013-01:

## Condition:

Several purchase orders relating to tuition were issued only after receipt of the receiving district's invoice for payment. Purchase orders are not being issued until tuition contracts have been approved by the Board which may be several months after student started attending at other district.

## Current Status:

Corrective action has been implemented.


[^0]:    

    Federal Sources
    

    Total Instruction
    Support Services：
    Other Support Services－Students－Special：
    Salaries
    Salaries
    Personal S
    Personal Services－Employee Benefits
    Purchased Professional Services
    Purchased Professional Services
    Purchased Technical Services
    Rentals Contracted Services－Transportation
    Purchased Property Services
    Travel
    Other Purchased Services
    Supplies and Materials
    Other Objects
    Total Support Services
    Capital Outlay
    Instructional Equipment
    Total Capital Outlay
    Total Expenditures

[^1]:    Revenues：
    Tax Levy Tax Levy
    Tuition Charges Transportation Rentals
    Interest Earnings Interest Earning
    Miscellaneous State Sources Federal Sources Total Revenue Expenditures： Regular Instruction Regular Instruction
    Special Education Instruction Other Special Instruction Support Services：
    Student \＆Inst．Related Services General Administrative Services School Administrative Services Plant Operation \＆Maintenance

    Pupil Transportation Business \＆Other Support Services Charter Schools

    Capital Outlay
    Unallocated Employee Benefits
    Debt Service：
    Interest \＆Other Charges Cost of Issuance

[^2]:    Equalized valuation bases were obtained from the Abstract of Ratables
    Average Equalized Valuation of Taxable Property
    Debt Limit (4 \% of Average Equalization Value)
    Net Bonded School Debt
    Legal Debt Margin

